

Cambridgeshire and Peterborough Countywide Community Safety Strategic Board

Tuesday 20th October 2020, 15:00 – 16:30

[Join Microsoft Teams Meeting](#)

[+44 20 3443 9187](#) Conference ID: 473 678 324#

Agenda		
1. Introduction & apologies	Ray Bisby	5
2. Updates from Delivery Groups as set out in the Countywide Community Safety Agreement : <ul style="list-style-type: none"> • Vision Zero Partnership (Road Safety) • CCJB Offender Sub Group • Crisis Care Concordat Mental Health Delivery Board • Drug and Alcohol Misuse Delivery Board • Domestic Abuse and Sexual Violence Delivery Group • Child Criminal Exploitation Delivery Group • Youth Justice Management Board • Organised Crime and Modern Slavery Delivery Group • PREVENT Delivery Board <p>Updates focused on the current operation, key risks, and key asks from partners.</p>	Richard Lumley Matthew Ryder Vicki Evans Dr Liz Robin Rob Hill Jo Procter Anna Jack Becky Tipping Rob Hill	30
3. Updates from Community Safety Partnerships <ul style="list-style-type: none"> • Cambridge City CSP • East Cambridgeshire • Fenland CSP • Huntingdonshire Place-Based Board • Safer Peterborough Partnership • South Cambridgeshire CSP <p>Updates focused on the current operation, key risks, and key asks from partners.</p>	Debbie Kaye Cllr Lis Every Cllr Susan Wallwork Jo Lancaster Claire Higgins Ryan Stacey	20

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cambs-pcc@cambs.pnn.police.uk marked FAO: Alasdair Baker.

4. Understanding the current partnership landscape and changes on the horizon	OPCC	25
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Cambridgeshire and Peterborough Countywide Community Safety Strategic Board

To:	Cambridgeshire and Peterborough Countywide Community Safety Strategic Board
From:	Delivery Group Chairs
Date:	20 October 2020
Title	Countywide Delivery Group Updates

1 Purpose

- 1.1 The purpose of this report is to inform the Countywide Community Safety Strategic Board (“the Board”) of the current operation of the Countywide Delivery Groups, the risks they are currently managing, and any requests for support.

2 Recommendation

- 2.1 The Board is recommended to note the updates, and agree actions for any requests for support.

3 Background

- 3.1 The Cambridgeshire and Peterborough countywide community safety agreement 2017 identified a number of cross-cutting community safety priorities. These are areas of work where the complexity or wider impact of the priority issues suggest a countywide approach would add value.
- 3.2 The agreement sets out the process by which responsible authorities would effectively work together to manage these cross-cutting priorities to reduce crime and disorder in their communities. Nine countywide delivery groups were identified or established, each focused on one of the cross-cutting priorities.
- 3.3 Recognising the impact of the Covid-19 pandemic and the disruption this has caused to delivery groups, the Board has requested a short update from each delivery group to understand its current situation. Each delivery group was asked to update on its current operation, what risks it was managing and any support requested from the Board.
- 3.4 Any risks identified will be prioritised for action, with in depth updates at future Board meetings.

4 Vision Zero Partnership Board (Previously the Road Safety Partnership Board)

- 4.1 **Operation:** The Vision Zero Partnership has continued to meet. Meetings are virtual. The main focus of the partnership has been to formalise and embed a new structure and governance arrangements, including:
- Election of Chair and Vice Chair Positions - Richard Lumley; Assistant Director, Highways Place & Economy and Per Middleton; Group Commander Head of Fire Prevention and Community Safety from Cambridgeshire Fire and Rescue Service have formally taken on the Chair and Vice Chair positions respectively.

- Joint strategy and work streams – The partnership has formally accepted the ‘Vision Zero Road Safety Strategy’ and is committed to a Safe System approach. Its structure and activities are based on the principles of Safe Systems and this Strategy sets out how the partners will work together to achieve Vision Zero – i.e. that No human being should be killed or seriously injured as the result of a road collision.
- Tactical leads for key work streams – Progress at tactical level is directed and accountable to the Strategic board. The Strategy sets out organisational work stream leads to do this, which are as: Safe Roads, Safe Speeds, Safe Vehicles, Safe People and Post Collision Response.

- 4.2 **Management of key strategic risks:** A key deliverable has been the recruitment of a Partnership Deliver Manager (PDM). The PDM will be key to ensuring the partnerships is aligned to the strategy and supporting delivery. Matt Staton was the successful candidate and will be taking on the role in the new year.
- 4.3 Presently the Partnership is developing a package to launch and embed the new Vision Zero strategy. Following adoption by all partners and identification of work stream leads, a series of workshops have been taking place.
- 4.4 There are no strategic barriers identified to managing vulnerability and risk at this stage, however as the new approach embeds more work will be done to understand metrics, actions and barriers.
- 4.5 **Support Requested:** No support is requested at this stage.

5 CCJB Offender Sub Group

- 5.1 **Operation:** The group has kept its scheduled full quarterly meetings, and has been running additional meetings in-between in order to understand and respond to the constantly changing landscape. Group meetings are taking place virtually and are well attending by partners, including strong representation from Local Authority Housing Teams.
- 5.2 **Management of key strategic risks:** Core agenda items the group is currently managing include:
- Outbreak management and health impact on the CJ cohort - This has included coordination with Public Health to ensure key messages can be delivered to people on CJ pathways and staff have the correct resources at the right time to support this vulnerable cohort. Reporting back shows this is working with lower levels within vulnerable cohorts than expected.
 - Prison release planning – the group is monitoring how this process can be maintained and has seen positive progress in the use of technology to facilitate this. Work is being done remotely, and all the work is currently being completed. Service user feedback is also being sought here, and links are being made to the MEAM co-production group.
 - Accommodation Planning – strong links have been built over the past 6 months and this process continues and has benefited from initiatives like “everyone in” as well as homelessness prevention funding to probation. The group is well sighted and linked into Local Authority “next steps” accommodation bids where needed. Sufficient supply of suitable accommodation and support remains a challenge. There are ongoing concerns

about some prisoners being released without suitable, longer term accommodation. There is continuing work with housing service partners to provide more housing solutions when offenders leave an approved premises and/or short-term emergency accommodation.

- Through the Gate Planning – Access to wider support services has remained, although virtually / via telephone in some cases, and sometimes in a limited capacity. There has been positive progress in other areas, for example enhanced prescribing on release from prison is a new pathway that has been implemented throughout this period.

- 5.3 Work is ongoing to refresh the Delivery plan, looking at what work is managed by the group, and what work is progressed in other forums.
- 5.4 The group has touched on recovery and how this can link to wider system transformation moving forward, but the group recognises the ongoing nature of the pandemic and the need to run parallel response and recovery work, and the limited capacity to do this alongside business as usual work.
- 5.5 **Support Requested:** The group is keen to retain the continued support of stakeholders, and recognises the positive impact that broadening the membership has had.
- 5.6 Partner to be aware of the potential risks regarding move on accommodation.
- 5.7 Employment is clearly a key route out of offending and the group needs input to understand the impact of the current employment climate. The Covid impact needs assessment highlights the risk of exacerbating existing inequalities.

6 Crisis Care Concordat Mental Health Delivery Board

- 6.1 **Operation:** The Board is meeting via Microsoft Teams and is being Chaired by the Clinical Commissioning Group. The Board initially met on a weekly basis following the Covid-19 outbreak, and is now meeting on a fortnightly basis.
- 6.2 Attendance at the Board is consistent with key partners attending including Police, Ambulance Service, First Response Service, Crisis Resolution, voluntary sector (including CPSL Mind, Lifecraft, Sun Network, Carers Network, CGL Drug and Alcohol Services), patients with lived experience, Public Health, Clinical Commissioning Group and NHS England.
- 6.3 **Management of key strategic risks:** Covid-19 Response Modelling and Planning - The Board, alongside other STP Mental Health Boards has been modelling local service demand and developing a response plan, including the development of a number of proposals to mitigate the risk of Covid-19 on people's mental health, recognising the immediate impact and the longitudinal impact of the virus.
- 6.4 Service Capacity - The Board continues to monitor service capacity across our system related to a potential reduction in staffing due for example to self-isolation requirements. The Board is also monitoring redeployment arrangements put in place to ensure staff capacity is most effectively utilised at this time. The Board has also developed local crisis pathways and investment in services within the voluntary sector to mitigate demand on crisis services such as 111.
- 6.5 Service Demand - The Board continues to monitor service demand, reviewing increases in demand and the type of demand across the system. For example, the complexity of

presentations to mental health services has increased while there is a general increase in demand as mental health continues to be impacted by Covid-19 and measures being taken to protect people from the virus. In addition, the impact and need for support from families / carers is also being reviewed due to the on-going pressures being faced.

- 6.6 Access - Services have had to adapt how support is delivered since the outbreak of Covid-19 with an emphasis on virtual support. The effectiveness of providing support virtually where it is necessary continues to be monitored.
- 6.7 **Support Requested:** The Board is working as part of the wider STP Mental Health system and support required is being provided.
- 6.8 As noted the Covid-19 Response Modelling and Planning work has been developed to model demand trends and pressures and prepare associated proposals to support the mental health system. Support for this is being progressed locally and through the national system, with identified priority proposals incorporated into funding proposals.

7 Drug and Alcohol Misuse Delivery Board

- 7.1 **Operation:** The board meets Quarterly-the March meeting was cancelled due to Covid-19 but the June and September meetings went ahead virtually.
- 7.2 **Management of key strategic risks:** The Board is providing oversight to the current countywide delivery of 'wrap around' services to those experiencing drug/alcohol issues during the pandemic. Partners providing updates as to current delivery/offer of specialist support, gaps and demand pressures (current and emerging).
- 7.3 The board is updated on the current position re local and national illicit drugs market during the pandemic (demand/availability/purity/cost) and managing local impact.
- 7.4 The board is sharing and updating partners on local preventative interventions aimed at reducing harm, promoting stabilisation and encouraging engagement into local support services/primary care.
- 7.5 Service user feedback, aiding strategic and operational decision making with regard to recovery and future service delivery
- 7.6 Partner engagement/coordination re covid-19 response to drug/alcohol misusers as a vulnerable group (contact tracing/outbreak management).
- 7.7 The board is updated on national policy proposals to enable local planning and development (e.g. sentencing white paper)
- 7.8 **Support Requested:** No support is requested at this stage.

8 Domestic Abuse and Sexual Violence Delivery Group

- 8.1 **Operation:** Quarterly meetings have continued virtually. Additional meetings were held during the Covid-19 lockdown period, but these have now reverted to quarterly. Attendance has been good.

8.2 **Management of key strategic risks:** The Domestic Abuse and Sexual Violence Delivery Group is currently managing a number of key strategic workstreams including:

- Funding for Domestic Homicide Reviews and development of centralised approach
- Increased demand for services during COVID pandemic
- Continued reliance on short term grant funding that is due to end in March 2021
- Introduction of the statutory duty on local authorities for safe accommodation for domestic abuse victims and requirement for a local partnership board
- Developing a perpetrator strategy
- Strategic decisions around applications for grant funding

8.3 **Support Requested:** Support is requested for:

- A centralised DHR process and funding arrangements.
- Recognition of increased demand on domestic abuse and sexual violence services.

9 Child Criminal Exploitation Delivery Group

9.1 **Operation:** The group is currently meeting every 8 weeks virtually. This will drop down to quarterly when appropriate.

9.2 There is good multi-agency attendance at the meetings including representatives from CSPs and the OPCC.

9.3 **Management of key strategic risks:** The Child Criminal Exploitation Delivery Group developed and implemented an interim Covid-19 action plan which dealt with some of the Covid specific issues.

9.4 A new strategic plan has been developed and was signed off at the CCE strategic meeting on the 24th September.

9.5 The Board are focussing on both the workforce and community engagement, CSP's are a pivotal part of this. To support this approach, we are establishing a "delivery group" to progress the action plans. The CSP's have agreed to be an active part of this group. The aim is to provide (where possible) a consistent approach. The first meeting is early November.

9.6 The Board are aware that the Safeguarding Partnership Boards delivered the CCE training and due to Covid restrictions face to face training has had to stop. We have developed a virtual online training that any agency can access and we are holding "virtual face to face " sessions from November onwards.

9.7 **Support Requested:** There is a risk that as a partnership we will have lots of CCE plans, all doing things slightly differently. This needs to be coordinated so that there is a consistent approach. The support of this Board in achieving this would be greatly appreciated.

10 Youth Justice Management Board

10.1 **Operation:** The Board is continuing to meet its statutory duty to meet every 3 months, meetings are virtual.

10.2 Membership includes all statutory partners including OPCC, CCG, Education, Constabulary, Children's Social Care, Early Help, National Probation Service, Courts and Voluntary Sector. The Board is chaired by Assistant Chief Constable, Vicki Evans.

10.3 **Management of key strategic risks:** The Youth Justice Management board are currently managing the following workstreams:

- Overseeing the Statutory Youth Justice Plan 2019-22 and progress against the plan.
- Performance in respect of HMIP Inspection and National Standard Audits.
- Overseeing COVID contingency and recovery.
- Overseeing improvement for young people Not in Appropriate Education/Training Provision (NIAP).
- Overseeing National Indicator Performance against Youth Justice National Indicators.
- The partnership response to Serious Youth Violence and Criminal Exploitation.
- Disproportionality and over representation of BAME young people in the Youth Justice System.

10.4 **Support Requested:** Risks are being addressed through relevant delivery and work groups in respect of NIAP and SYJ/CCE

10.5 Further discussions and action need to be agreed with OPSS, NPS, Constabulary and LA re disproportionality and a meeting is scheduled.

11 Organised Crime and Modern Slavery Delivery Group

11.1 **Operation:** The Board has been operating virtually on a one to one basis during this period with next meeting scheduled in November upon completion of Serious and Organised Countywide Local Profile in order to progress recommendations made.

11.2 **Management of key strategic risks:** Organised Crime and Modern Slavery remains a high-risk threat for the county.

11.3 Review of Organised Crime and Modern Slavery is currently being carried out through updated Serious and Organised Countywide Local Profile to ensure an accurate understanding of the impact of Covid19 and current highest threat areas for activity to be focused and adapt our partnership response as necessary.

11.4 It is anticipated there may be some risk to progressing recommendations contained in the Serious and Organised Countywide Profile due to competing demands specifically Covid19 as well as a need for greater focus towards highest harm threats to take account of this.

11.5 **Support Requested:** None identified at this stage

12 PREVENT Delivery Group

12.1 **Operation:** Meetings have been disrupted by the Covid-19 pandemic, the next scheduled meeting is on the 2nd November. From November meetings will be quarterly and will be held virtually.

12.2 Chairing of the meeting has transferred from Police to Council and it has been identified as good practice to undertake a review of membership, the Terms of Reference and the aims and objectives to help refocus. The review will be undertaken by a former regional PREVENT lead.

12.3 **Management of key strategic risks:** The PREVENT Delivery Group is currently managing a number of key strategic workstreams including:

- Managing a Home Office request for partners to increase focus on Counter Terrorism Threats. The Home Office acknowledges the impact of the pandemic of shifting priorities and now wan to see work to rebalance this.
- Engagement with the Centre for Protection of National Infrastructure (CPNI) workshops to offering guidance on how to improve security, especially around the opening up of high streets and the move to cafe style culture across the UK.
- Ongoing work to keep the delivery plan moving, largely focused on organisational awareness. This will be refreshed as part of the review with the board’s new leadership.
- Improving attendance at future board meetings.

12.4 **Support Requested:** The Board are asked to support the review and refresh of the delivery group, and to identify suitable representatives to attend regularly.

13 Recommendation

13.1 The Board is recommended to note the updates, and agree actions for any requests for support.

BIBLIOGRAPHY

Source Document(s)	Updates supplied by delivery group chairs and members.
Contact Officer(s)	Alasdair Baker – Partnerships and Communities Officer, OPCC

Cambridgeshire and Peterborough Countywide Community Safety Strategic Board

To:	Cambridgeshire and Peterborough Countywide Community Safety Strategic Board
From:	Community Safety Partnership Chairs
Date:	20 October 2020
Title	Community Safety Partnership Updates

1 Purpose

- 1.1 The purpose of this report is to inform the Countywide Community Safety Strategic Board (“the Board”) of the current operation of the Community Safety Partnerships (CSPs), the risks they are managing, and any requests for support.

2 Recommendation

- 2.1 The Board is recommended to note the updates, and agree actions for any requests for support.

3 Background

- 3.1 As set out in its Terms of Reference, the role of the Board is to help Responsible Authorities coordinate their statutory duty to reduce crime and disorder in their communities.
- 3.2 As the Board has not met since January and Covid-19 has led to rapid, system wide change, the Board is keen to understand the current state of play in relation to key partnerships and workstreams. This includes understanding the current risks, priorities or help needed from partners in relation to Community Safety Partnerships.
- 3.3 Any risks identified will be prioritised for action, with in depth updates at future Board meetings.

4 Cambridge City Community Safety Partnership

- 4.1 **Operation:** Cambridge Community Safety Partnership (CCSP) is meeting four times a year
- 4.2 Three public meetings are usually held in July, October, and February with a Development Session held late November / early December.
- 4.3 Due to Covid-19, an online meeting was held in July 2020, not open to the public, for partners to share their work openly.
- 4.4 Meetings are well attended by statutory and non-statutory partners
- 4.5 The meeting format includes any pre-advised questions from the public, minutes and actions of previous meetings, updates on key workstreams, and a summary of key messages to share with partners.
- 4.6 The public meeting papers, list of members and annual review are available at <https://www.cambridge.gov.uk/cambridge-communtiy-safety-partnership>

- 4.7 **Management of key strategic risks:** Current CCSP Priorities are:
- Safeguarding young people against violence and exploitation
 - Listening to community needs and responding together to reduce harm
- 4.8 Pieces of work / information that the CCSP is coordinating:
- The CCSP Transformation Topic Serious Violence: Young People and Knife Crime, which will develop a model to be rolled across the county
 - Leading the Cambridge City Transforming Lives cohort
- 4.9 Due to delays due to Covid-19, CCSP seeks assurance that funding will be provided to enable us to complete our Transformation Topic, which will develop a model to be rolled across the county, with an extension beyond March 2021.
- 4.10 **Support Requested:** None identified currently.

5 East Cambridgeshire Community Safety Partnership

- 5.1 **Operation:** East Cambs Community Safety Partnership (ECCSP) has undergone a massive change over the past 2 ½ years, seeing a change of membership, officers and Chair. The CSP Board has moved from meeting formally twice a year to meeting quarterly, with the option of smaller group meetings taking place monthly. The Board Membership has been increased bringing partners from Early Help, Housing Associations, Councils and the Volunteer Sector. ECCSP are absolutely delighted that we now have a Health representative, as well as other relevant partners who can help shape and support our Action Plan. We currently feel in a much stronger position moving forward.
- 5.2 ECCSP have requested the County Research Group to undertake some research into developing greater alignment of groups within the Partnership, focusing on the relationship between the strategic Board, our Problems Solving Group and the Delivery Group. It is anticipated that the Delivery Group will need to be more effective which could be created by a core group with the opportunity to bring in relevant partners based on identified issues
- 5.3 **Management of key strategic risks:** ECCEP continue to develop and promote our Community Eyes and Ears programme, both within the District and also County. There are many strands to this initiative which are listed below. To achieve the greatest impact, the Eyes and Ears programme has been designed to be implemented across the community through businesses, the voluntary sector, and schools both primary and secondary.
- 5.4 ECCSP are addressing domestic violence within the District, particularly with the advent of the COVID-19 pandemic and possibilities of an increase in incidents, with greater emphasis on:
- White Ribbon Campaign
 - Ask for Angela Campaign
 - Working towards the (DAHA) Domestic Abuse Housing Alliance
- 5.5 ECCSP are working to ensure that every elected member and all Parish Councils are aware of the work of the Community Safety Partnership and the issues that it deals with. All Parish Councils have now been contacted and offered Community Safety Partnership training. The aim is to identify any gaps in knowledge and improve support for community safety work in

each Parish. The Members' workbook has been re-designed as a learning aid for elected members. This is an area for development.

- 5.6 ECCSP have extended our work to understand the needs of the care leavers in the District working with the appropriate partners locally and within County to identify the avenues of any additional support we can provide in East Cambridgeshire. Working with the individual's Personal Advisor, we aim to ensure we have a joined-up approach of the services available and can support their Pathway Plans if appropriate.
- 5.7 ECCSP will be approaching our East Cambridgeshire District Council partners on the issue of enforcement and how this could best be addressed and resourced in East Cambridgeshire. This has been discussed before and was not taken up, but we consider the time is right to pursue this again.
- 5.8 As the work undertaken by the Partnership expands, ECCSP is exploring ways to ensure capacity to support the work of the Manager. There has been a move of the CSP support function into a more appropriate Service Department at ECDC which will provide more opportunities for communication and data sharing and community engagement. Monitoring will continue to determine how additional capacity can be identified and utilised.
- 5.9 The synergy of working between the three elements of the CSP needs to be developed in order to improve outcomes. The Delivery Group in particular has lacked representation and despite the good work of those regularly involved, it has not been as effective as it could have been. ECCSP need to ensure that those serving on the Group are able to take on the issues identified and work on solutions. ECCSP have asked Board members to identify representatives for the Delivery Group from their areas who will be able to take decisions and put actions into place. Any requests for funding from this Group will be based on the objectives of the Board and stricter criteria with monitoring of outcomes.
- 5.10 **Support Requested:** At the moment ECCSP are not able to identify any lack of support, but will be better placed in future to be more focussed in requesting this.
- 5.11 ECCSP believe that the Board has the right membership now and with the greater frequency of meetings, we will be in a much stronger position to work together to unlock barriers if they arise and benefit from closer collaboration and resource sharing.

6 Fenland Community Safety Partnership

- 6.1 **Operation:** Fenland CSP made the decision to cancel the planned for April due to the significant impact of the public health crisis. However, the next scheduled meeting was held as planned in July and the October meeting is going ahead as expected.
- 6.2 Currently the CSP meetings are held using video conferencing facilities and its likely this will continue to be the case whilst there are social distancing restrictions in place.
- 6.3 Attendance for the July meeting doesn't appear to have been adversely affected by adopting the 'virtual' meeting approach.
- 6.4 We have continued to develop our working relationship with County Delivery Boards through Delivery Board representation at the CSP meetings and attendance at the delivery board meetings where applicable.

- 6.5 **Management of key strategic risks:** The CSP's regular community engagement and workforce development sessions have had to be subject of review because of the social distancing requirements and alternative formats have been adopted using IT.
- 6.6 Community Engagement continues to be 'subject' led. We've had 2 sessions linked to scams and Cybercrime which were supported by CAPASP & Police. We're currently working on another session as part of Hate Crime week. The sessions are advertised in advance with community encouraged to submit questions. The events are recorded on video and later published through the FDC YouTube channel.
- 6.7 Following a report recommendation by the substance abuse delivery board the CSP has completed a work force development session related to the prevention of drug related deaths. The development of this session is good evidence of the links developed between a delivery board and the CSP which allows the CSP to support the preventative work of the boards.
- 6.8 There are further workforce development sessions planned this year for Domestic Abuse and Cybercrime.
- 6.9 Continued progression of DHR recommendations from the most recent review which is currently with the Home Office waiting for quality assurance.
- 6.10 The CSP had a DHR referral from the police immediately prior to lockdown. However, following consultation with a number of key partnership agencies it was decided not to commission a full review. However, there were two concerns identified by the partners which led to letters being sent to two NHS trusts
- 6.11 **Support Requested:** None at this time.

7 Huntingdonshire Place Based Board

- 7.1 **Operation:** Immediately prior to the Covid-19 pandemic and subsequent lockdown, Huntingdonshire Community Safety Partnership revised its arrangements and became part of a wider Huntingdonshire Place Based Board. The Place Based Board, heavily guided by the Think Communities Principles held an initial meeting and was looking to develop a Terms of Reference.
- 7.2 Partners of Huntingdonshire Place Based Board, link many other Community Safety Partnership have been central to leading both response and recovery efforts to the Covid-19 pandemic, and therefore the group had not formally met during the lockdown period. Work has restarted to develop a Term of Reference and establish the Place Based Board.
- 7.3 **Management of key strategic risks:** Work has continued with communities to develop resilience and manage issues that matter to them.
- 7.4 Members of the Board have continued to implement project work, including the Transforming lives work, which during the lockdown period has moved online, ensuring vulnerable young people and their families receive preventative interventions.
- 7.5 **Support Requested:** None at this time.

8 Safer Peterborough Partnership

- 8.1 **Operation:** Safer Peterborough Partnership are currently meeting quarterly, having increased frequency to weekly and fortnightly at various times throughout the pandemic. Members remain well engaged.
- 8.2 **Management of key strategic risks:** Safer Peterborough Partnership have adjusted their plan slightly, however the three key themes remain as:
- Drug Intervention
 - Street Workers
 - High Harm
- 8.3 Safer Peterborough Partnership are able to effectively overcome systematic barriers through the partnership meetings.
- 8.4 **Support Requested:** None at this time.

9 South Cambridgeshire Community Safety Partnership

- 9.1 **Operation:** CSP Board Meetings - twice yearly virtually via Teams – Next one November, so yet to hold one in Covid-19 situation, but looking promising on attendance.
- 9.2 CSP T&CG- Monthly virtually via teams – good attendance and managing cooperation and information sharing well between partners this is the new normal.
- 9.3 CSP PSG- Monthly virtually via Teams – bit low on attendance and engagement. Currently under review to ensure meeting arrangements suit attendees / partners.
- 9.4 **Management of key strategic risks:** South Cambridgeshire CSP are currently managing key workstreams around:
- Transformation topic of 2 Toolkits
 - 4 current DHR's
 - Evolution of Think Communities
 - Focusing on Communication
 - New specific area-based Problem-Solving Group's (PSGs), based on Crime data information, supplied by County Data Team and recent South Cambs Resident Survey, led by Police.
- 9.5 The funding of DHRs continues to be a strategic risk for South Cambridgeshire CSP.
- 9.6 **Support Requested:** Support is requested in relation to the funding of DHRs.

10 Recommendation

- 10.1 The Board is recommended to note the updates, and agree actions for any requests for support.

BIBLIOGRAPHY

Source Document(s)	Updates supplied by CSP chairs and members.
Contact Officer(s)	Alasdair Baker – Partnerships and Communities Officer, OPCC

Cambridgeshire and Peterborough Countywide Community Safety Strategic Board

To:	Cambridgeshire and Peterborough Countywide Community Safety Strategic Board
From:	Jim Haylett, Acting Chief Executive, Office of the Police and Crime Commissioner
Date:	20 October 2020
Title	Horizon Scanning – Highlighting opportunities for coordination of strategic workstreams in a period of change

1 Purpose

- 1.1 The purpose of this report is to highlight to the Countywide Community Safety Strategic Board (“the Board”) the ongoing strategic transformation work which will influence future partnership working arrangements.

2 Recommendation

- 2.1 The Board is recommended to note to contents of the report and highlight any additional strategic workstreams, systematic change, legislation changes or demand for resources on the horizon that would benefit from discussion or consideration at the Board.

3 Background

- 3.1 The Covid-19 pandemic has caused significant disruption to individual organisations, partnerships and key strategic workstreams nationally, locally and regionally. The pandemic has caused rapid and, in some cases, radical systems change, both positive and negative.
- 3.2 While the pandemic continues to require an ongoing response effort from all partners, there is also parallel work going into recovery efforts. There could be opportunities to tie this in with previously “business as usual” work around system transformation.
- 3.3 With such a complex system, changing more rapidly and with more uncertainty than before, it is important to remain sighted on the significant changes on the horizon for 2021, including ongoing work that has been delayed due to the pandemic.
- 3.4 It is hoped that by being sighted on these key changes and strategic workstreams partners will be able to look at how they can work together recognising that each one is a gear in a larger system. It is appreciated partners may also want to flag additional workstreams which will impact on community safety as a result of this discussion.

4 Police and Crime Commissioner Elections & a new Police and Crime Plan

- 4.1 The May 2020 Police and Crime Commissioner elections were postponed for one year due to the Covid-19 pandemic. At this stage it is expected they will go ahead in May 2021.
- 4.2 A new Commissioner will be required to produce a Police and Crime Plan, a public document setting out the police and crime objectives for the county. The plan also describes how financial

and other resources will be allocated, including setting the precept and issuing crime and disorder reduction grants.

- 4.3 The Commissioner will also have a public mandate to deliver on their manifesto, which will shape their approach to partnership working, including issuing any grants.
- 4.4 While the Police and Crime Plan is set by the Commissioner, it is developed in partnership with responsible authorities and the public, and will reflect key strategic and operational challenges facing the police and partners.

5 Updated Countywide Community Safety Agreement

- 5.1 The Cambridgeshire and Peterborough Countywide Community Safety Agreement is a statutory document that helps facilitate effective working between Community Safety Partnerships across Cambridgeshire and Peterborough.
- 5.2 It aims to develop a more joined-up approach to community safety, service delivery, enable more effective and co-ordinated strategic planning across partner agencies and to ensure sustainable and long-term improvement in delivering outcomes.
- 5.3 The priorities identified in the document reflect the key areas that Community Safety Partnerships (CSPs) want to co-ordinate at a countywide level.
- 5.4 The current agreement covers the financial years 2017/18 through to 2020/21. Work was in progress at the beginning of 2020 to develop a new agreement for the financial year 2021/22 onwards. This work has been interrupted by the response to the Covid-19 pandemic, and work is now once again underway to develop a new agreement.
- 5.5 The new agreement, like the police and crime plan will reflect the current priorities and challenges facing Responsible Authorities, and set out a way that Community Safety Partnerships will coordinate their action to tackle these.
- 5.6 Developing the new agreement will be a vital opportunity for partners to reflect on their priorities and set out how they want to work together moving forward.
- 5.7 Any final sign off on a new agreement would need to be delayed until the election of a new Commissioner. The current agreement, with support from partners could be extended until this time.

6 Victim and Offender Needs Assessment

- 6.1 A Victim and Offender Needs Assessment is a document that is used to inform and guide commissioning of key services. Is it based on the approach of a Joint Strategic Needs Assessment commonly undertaken by Health Services.
- 6.2 A refresh of the data in the Victim and Offender Needs Assessment is currently being undertaken, by Cambridgeshire Research Group. Once complete the document will provide part of the evidence base to inform future commissioning decisions by the Police and Crime Commissioner and Responsible Authorities. It will also inform the development of the Police and Crime Plan. The needs assessment will complement the strategic assessments that Community Safety Partnerships have a statutory requirement to carry out.

7 Criminal Justice Reform

- 7.1 In September 2020, the Government published 'A Smarter Approach to Sentencing'. This White Paper sets out a number of proposals for changes to sentencing and restates the Government's commitment to probation reform.
- 7.2 It emphasises the need to do more and to work across government, the public sector and wider society to tackle reoffending by addressing the key drivers of crime such as a lack of employment, stable accommodation or substance misuse issues. As a system we will need to ensure effective links with support services to ensure that demand can be managed effectively to improve outcomes.
- 7.3 Preventing crime from happening in the first place and supporting people from re-offending is a key pillar of the Police and Crime Plan. Cambridgeshire has been at the forefront of innovations which are now included in the Government's plans. This includes:
 - piloting GPS tagging;
 - being an early adopter of new approaches to out of court disposals;
 - being an early adopter of a scheme to enable community sentence treatment requirements for vulnerable females who require mental health support.
- 7.4 Services will be brought back together under the National Probation Service, with some commissioning and co-commissioning of specialist services. Over time, these changes will provide an opportunity to make a step change in how people are supported to settle back into our communities so they are less likely to reoffend.

8 Probation Reform

- 8.1 Services will be brought back together under the National Probation Service, with some commissioning and co-commissioning of specialist services. Over time, these changes will provide an opportunity to make a step change in how people are supported to settle back into our communities so they are less likely to reoffend.
- 8.2 Alongside the shifts in emphasis outlined in section 7 in respect of the use of early diversion, community sentencing and prison custody, this reinforces the need for close working between criminal justice agencies and support services in the community.

9 Place Based Boards

- 9.1 Before the Covid-19 pandemic hit a number of Community Safety Partnerships were reflecting on their roles as "Place-Based Board", and looking at the broader links with other place-based boards dealing with health, social and economic issues.
- 9.2 This work aligned well with a wider push to understand how Responsible Authorities coordinate responses to supporting people with multiple or complex needs in a more joined-up way.

9.3 The response to Covid-19 has highlighted the interconnected nature of a range of socioeconomic drivers behind outcomes for communities in relation to areas like crime and health. It is clear that Community Safety Partnerships, and other partnership forums are continuing to work to understand these links, and work holistically to tackle issues.

10 Think Communities

10.1 Think Communities, an approach to building community resilience and better utilising community assets and interest has been championed by Board members since it's inception.

10.2 It is a system wide approach in which partners listen to and engage with communities to deliver services together. The Covid-19 pandemic has demonstrated the ability of communities to respond quickly and effectively to problems they face. This approach has shown it can be applied to wider issues.

11 Covid 19 Response and Recovery

11.1 The Covid-19 pandemic forced rapid and wide-ranging system change, with strategic and operational partnership structures adapting to manage risk and act at a strategic and operation level.

11.2 This has required a large and sustained effort by Responsible Authorities individually and in partnership, and understandably has meant focus has been diverted away from some "business as usual" activities.

11.3 It is suggested that there could be opportunities to tie in the recovery work with previous "business as usual", and future system transformation.

12 Recommendation

12.1 The Board is recommended to note to contents of the report and highlight any additional strategic workstreams, systematic change, legislation changes or demand for resources on the horizon that would benefit from discussion or consideration at the Board.

BIBLIOGRAPHY

Source Document(s)	n/a
Contact Officer(s)	Alasdair Baker, Partnership and Communities Officer, Cambs OPCC

Cambridgeshire and Peterborough Countywide Community Safety Strategic Board

To:	Cambridgeshire and Peterborough Countywide Community Safety Strategic Board
From:	Jim Haylett, Acting Chief Executive, Office of the Police and Crime Commissioner
Date:	20 October 2020
Title	Crime and disorder grants 2021/22 – the current situation

1 Purpose

- 1.1 The purpose of this report is to outline to the Countywide Community Safety Strategic Board (“the Board”) the current situation in relation to Crime and Disorder Grants to Community Safety Partnerships for the 2021-22 financial year.

2 Recommendation

- 2.1 The Board is recommended to note the approach.

3 Background

- 3.1 In 2017 Responsible Authorities and members of key organisations who were part of the Partnerships operating across Cambridgeshire and Peterborough signed up to a Countywide Community Safety Agreement.
- 3.2 The agreement, which is a statutory requirement of the Crime and Disorder Act 1998, defines a more joined-up approach to community safety service delivery. It also enables more effective and co-ordinated strategic planning across partner agencies to ensure better delivery of outcomes.
- 3.3 The Board updated the agreement in July 2018 to recognise the need for a more concerted effort to support key prevention workstreams to effectively deal with changing and increasing demand.
- 3.4 To support this approach, the Police and Crime Commissioner made Crime and Disorder Reduction Grants available to Community Safety Partnerships (CSPs) to drive local work to deliver system-wide transformation which began to manage current and future demand. Each CSP was invited to submit proposals with agreed delivery activities to tackle prevention workstreams. The work was aligned to an ‘Understand, Plan, Do Review’ commissioning cycle approach with clear time parameters. Funding was not linked to individual posts, or small unsustainable project work.
- 3.5 The amount available was approximately £24k per CSP per year, and funding was committed for two financial years – 2019/20 and 2020/21. This was set out at the Board meeting in January 2019.
- 3.6 The Crime and Disorder Reduction Grants available to Community Safety Partnerships (CSPs) come from the main Police budget, and are not ring fenced.

- 3.7 The end of the funding period was planned to come after the election of a new Police and Crime Commissioner, anticipated in May 2020, and the adoption of a new Police and Crime Plan, and Countywide Community Safety Agreement in late 2020. This would have ensured the funding strategy for 2021/22 was in line with the Commissioner’s public mandate, and linked to delivery of the objectives of both the Police and Crime Plan and the Countywide Community Safety Agreement.

4 Current Situation

- 4.1 The ongoing Covid-19 pandemic placed a huge and immediate demand on Responsible Authorities and the partnerships they sit on, including CSPs. Many strategic and operational partnership structures were quickly developed to manage the local response to the pandemic; resources were also diverted to manage the immediate risks.
- 4.2 The Covid-19 pandemic delayed the Police and Crime Commissioner elections until May 2021, with an Acting Commissioner currently in place.
- 4.3 The current Crime and Disorder Grants that CSPs have received run until March 2021 in line with the original timelines set in January 2019.
- 4.4 A decision on the approach to Crime and Disorder Grant awards to CSPs for the financial year 2021/22 has not yet been made.
- 4.5 Any decision will:
- Recognise that a new Commissioner will have the right to set out a direction of travel in line with their public mandate, however the new Commissioner will not be in post until part way through the financial year.
 - Be mindful of the need to link the funding to outcomes and approaches set out in the Police and Crime Plan and the Countywide Community Safety Agreement. A new Countywide Community Safety Agreement is on the Board’s agenda to develop and agree for 2021.
 - Factor in the additional demand pressures faced by all Responsible Authorities caused by the work to respond to, and recover from the ongoing Covid-19 pandemic.
 - Be dependent on the police grant settlement to be announced later in the year.
- 4.6 The Commissioner recognises the ongoing nature of the Covid-19 pandemic and the continued need for Responsible Authorities to commit resources to managing their response and recovery efforts.

5 Next Steps

- 5.1 The Commissioner will continue to monitor the current situation and demands placed on Responsible Authorities, and any risks related to delivery, particularly in the period between March 2021 – May 2021.
- 5.2 The Commissioner will consider options for approaching the awarding of Crime and Disorder Grants for 2021/22, continuing to balance any identified risks and the ability of CSPs to deliver transformation work during that period.

5.3 The Commissioner will, through his office, maintain a dialogue with CSPs to understand their capacity and emerging risks and the capacity of Responsible Authorities to deliver preventative and system transformation work alongside their pandemic response and recovery efforts.

6 Recommendation

6.1 The Board is recommended to note the approach Crime and Disorder Grants to Community Safety Partnerships for the 2021-22 financial year

BIBLIOGRAPHY

Source Document(s)	n/a
Contact Officer(s)	Alasdair Baker, Partnership and Communities Officer, OPCC