



To: Business Coordination Board

From: Acting Chief Executive

Date: 28 July 2020

POLICE & CRIME PLAN – TRANSFORMATION THEME

1. Purpose

1.1 The purpose of this report is to:

- Update the Business Coordination Board (“the Board”) on OPCC activity to deliver the ‘broader partnership support’ priorities set out in the Transformation section of the Police and Crime Plan (“the Plan”).

2. Recommendations

2.1 The Board is recommended to note the contents of the report.

3. Background

3.1 Under the Police Reform and Social Responsibility Act 2011, the Police and Crime Commissioner (“the Commissioner”) is required to produce a Police and Plan. The Commissioner’s Plan became effective from the 1st April 2017 and is structured around four key strategic themes: Victims, Offenders, Communities, and Transformation. Each theme has its own aim and has a framework through a series of shared outcomes to enable all agencies with a part to play in community safety and criminal justice, to strategically direct the future delivery of services through these common goals. Each theme is supported by key objectives and priorities for action.

3.2 The Constabulary has a key role in delivering the Plan and on April 4, 2019 brought a set of refreshed comprehensive Constabulary priorities to this Board.

3.3 The progress around these Constabulary priorities is reported in a separate paper – see Agenda item 7.2.

4. Work with partners to realise the benefits for community safety which can be derived from improved governance and integrated delivery.

4.1 Comprehensive partnership arrangements exist within Cambridgeshire at both a local and at a county level. It has been recognised that there are further opportunities for better integration of the delivery of those services. The Think Communities approach had gained significant momentum prior to the covid-19 crisis. Think Communities, puts a greater emphasis on co-ordinated place-based service delivery, underpinned by a deep understanding of the local needs and assets in a community and where the system works collaboratively to resolve often entrenched issues.

4.2 The response to covid-19 has been with the focus on saving lives. Delivery arrangements across partnerships have been temporarily set up with that aim in mind under the remit of the Cambridgeshire and Peterborough Local Resilience Forum (CPLRF). The purpose of this paper is not to comprehensively articulate the multi-agency response to covid-19 however as part of the CPLRF response, a Strategic Coordination Group (SCG), a Tactical Coordinating Group (TCG) and a number of sub groups were immediately established, including a “warn and inform” group, a multi-agency intelligence cell and a community reference group whose role was the coordination of community-led or community-based activity primarily but not exclusively focused on those who are vulnerable.

4.3 Whilst the initial response phase is largely complete and restoration of activities is taking place as a result of the easing of lockdown measures, the focus of attention is now on the “recovery” phase. The impact of the pandemic is wide ranging on our communities and services and the focus of recovery will be on meeting the needs of our communities and seizing opportunities for system change. This will be fully reported on to the Board in the next update paper.

5. Identify the best way for fire and policing to work together in the future.

5.1 The Board received a comprehensive report on Fire governance at the 2 July meeting.

5.2 At the 25 February 2020 meeting the Board received a comprehensive update on Police and Fire interoperability, a further update is to be reported to the September Board.

6. Efficient Management of Estate.

6.1 At the 2 July 2020 meeting the Board approved the Constabulary Accommodation Strategy. The Constabulary Estates team will work on the following key areas:

- Providing a safe and healthy environment for officers, staff, partners, visitors, witnesses, victims and detainees;
- Enhancing the property provision/working environment where this will positively impact on policing standards and support services;
- Reducing energy and property on – costs;
- Reviewing assets which are not fully utilised;

- Delivery of a value for money estates service; and
- Encouraging agile and modern ways of working to achieve estate flexibility to cope with national events.

- 6.2 The impact of covid-19 in future ways of working and what that means for the police estate is being considered.
- 6.3 To date the mature collaboration with Bedfordshire and Hertfordshire (BCH) has utilised existing estates facilities. However, there is now the need to consider bespoke premises for a number of functions. This means that BCH will be developing a joint estates strategy together with estates principles underpinning that, which determine amongst other things the funding arrangements.
- 6.4 The emerging BCH estates strategy, the Cambridgeshire Accommodation Strategy will inform the Cambridgeshire Capital Programme and Estates Strategy development during 2020/21.

7. Drive efficiency and effectiveness in policing through local, regional and national collaboration.

- 7.1 Collaboration has been and will continue to be entered into where there are clear benefits to be gained. Collaboration is a powerful mechanism for enhancing the quality of service provision and improving resilience. The benefits need to be clearly articulated, agreed, tracked and delivered.
- 7.2 It is was recognised that the approach to commissioning of services from the Bedfordshire Cambridgeshire and Hertfordshire (BCH) collaboration needed to be strengthened. At the May BCH Strategic Alliance Summit an integrated planning cycle was agreed that will better enable the Cambridgeshire service requirements to be fed into the planning process for the separate BCH units. Now that the Strategic Threat and Risk Assessment for 2020 is complete we can be very clear around those requirements in the context of affordability, service levels and risk management.
- 7.3 At a seven force (7F) level there continues to be progress on a range of projects.
- 7.4 The 7F Procurement function is now established as business as usual with the major procurement of the Police Educational Qualification Framework (PEQF) contract now having been signed.
- 7.5 Other projects being progressed as part of the 7F programme are:
- Vetting, including the automation of the Vetting function
- Digital Asset Management System – an outline business case has been developed to procure a system that will enable an end to end solution for the effective, ingestion, storage and sharing of digital evidence.
- Armed Policing is working to develop fully interoperable operational armed resources which can deploy seamlessly across the seven forces, with the same capability, training, equipment and operational understanding.

Early stages of exploring the potential 7F opportunities in Forensics, with emphasis on procurement of a 7F Forensic Case Management system.

7.6 Work towards converging ICT infrastructure across the 7F continues and a business case will be considered in the autumn.

8.0 Recommendations

8.1 The Board is recommended to note the contents of the report.

BIBLIOGRAPHY

Source Document(s)	Police and Crime Plan http://www.cambridgeshire-pcc.gov.uk/police-crime-plan/
Contact Officer(s)	Acting Chief Executive