



**To:** Business Co-Ordination Board

**From:** Chief Finance Officer, OPCC and Chief Finance Officer, Constabulary

**Date:** 26 May 2020

## REVENUE AND CAPITAL BUDGET MONITORING PROVISIONAL OUTTURN 2019/20

### 1. Purpose

1.1 This report provides the Business Co-ordination Board (“the Board”) with the Constabulary’s and the Office of the Police and Crime Commissioner’s (“OPCC”) revenue and capital monitoring provisional outturn for 2019/20.

### Recommendation

2.1 It is recommended that the Board:

- Note the provisional revenue and capital outturn report.
- Approve the amendments to the Capital Programme at paragraph 7.1.

### 3. Outturn 2019/20 - Summary

3.1 The provisional outturn for the year is an underspend of £974k which has increased by £89k from the £885k projected outturn for the previous period. The underspend on the revenue budget has reduced the call on reserves that had been approved at the start of the financial year. Vehicle charges are lower than expected, some late income charges had not been processed, a more stringent assessment of carry forwards and reduced building costs have been largely offset by an insurance provision charge, additional clothing and uniform costs and higher than forecast implementation costs primarily in HR/L&D.

3.2 The outturn monitoring for 2019/20 for the Constabulary and the OPCC is summarised in **Table 1** below.

Table 1 – Group Result

Group Result - Outturn 2019/20					
	Full Year Budget	Actual Outturn	Variance	Forecast M11	Variance
Constabulary	143,206	142,232	-974	142,317	-889
OPCC office costs	1,276	1,276	0	1,276	0
Grants & Corporate costs	2,596	2,594	-3	2,580	-16
Capital financing	1,227	1,227	0	1,212	-10
Contributions +to / -from Reserves	-1,888	-912	976	-1,888	0
	<b>146,417</b>	<b>146,417</b>	<b>0</b>	<b>145,497</b>	<b>-915</b>

3.3 Further detail on the Constabulary and OPCC revenue and the capital monitoring is presented in sections 4, 5 and 6 below.

#### 4. 2019/20 Outturn – Constabulary

4.1 The budget at the end of March 2020 was underspent by £974k or 0.68% of net revenue. (February was underspent by £1,894k or 1.42%).

4.2 Underspend areas of the budget are predominately:

- a. **Police Officer Pay and Allowances** (£333k underspend) and **Pensions** (£76k over spend) giving a net outturn of £257k underspend, an increase of £58k from the month 11 forecast. As at the end of March, which is as a result of an ill-health retirement less than expected. Local policing was 69fte over strength.
- b. **Police Staff Pay and Overtime** £396k. As at the end of March, Local Policing was 25fte under strength. This represents a reduced forecast underspend by £39k primarily down to higher than expected overtime and an adjustment on fleet staff recharges.
- c. **PCSO's** £154k, currently the Force has 72.81fte against a budget of 80fte.
- d. **Transport** £431k, there was an expectation that an increased officer establishment would require additional vehicles. There has been a smaller than anticipated increase in fleet. Covid-19 has reduced various costs including fuel.
- e. **Income** £670k, this includes unbudgeted income for Uplift Grant of £297k, prior year immigration income of £91k and funding for EU Exit planning. Watch Co-

ordinator and Casualty Reduction posts of £100k and £77k of Foreign National Registration fees.

- f. **BCH Collaborated Units** £648k, which are explained in **Appendix 3**.

#### 4.3 Overspend areas of the budget are:

- a. **Police officer overtime** £696k forecast overspend. As at the end of March 2020, Local Policing overtime hours are 45,107 hours over budget. A review on usage and requirement of overtime is currently being undertaken, including CDD analysing of the overtime system. In 2020/21, the overtime hours and cost analysis will be monitored with the relevant areas on a monthly basis.
- b. **Supplies & Services** £260k. This includes £83k unbudgeted Computer Hardware and Licences on Local Policing, £571k insurance provision, £184k on Clothing & Uniforms, a large proportion of which would be to kit out new officers as part of the Uplift Programme. This is offset by a £491k surplus on Subscriptions and corporate costs, as well as Mutual Aid income including £97k relating to Extinction rebellion costs.
- c. **Premises** £75k, relates to an overspend of £126k on Utilities, partially offset by an underspend on Rent and Rates and Cleaning.
- d. **Capital accounting & Reserves moves** relates to carry forwards from 2018/19 to 2019/20 of £889k, and the CTC surplus that will be moved to the Casualty Reduction Reserve, totalling £454k.

- 4.6 A detailed breakdown of the above is shown at **Appendix 1** and the collaboration position at **Appendix 3**.

#### 5. **2019/20 provisional outturn – OPCC**

- 5.1 The 2019/20 budget for the OPCC was set at £1,215k which was approved by the Police and Crime Commissioner (the “Commissioner”) prior to the commencement of the financial year.
- 5.2 The forecast year-end position is estimated to be in line with budget. Further detail is provided at **Appendix 2**.

#### 6. **Provisional Outturn 2019/20 – Capital**

- 6.1 A summary of spend against the 2019/20 Capital Programme ending 31 March 2020, and the financing of this, is shown at **Appendix 5**. This shows a capital spend of £9,243k as at 31 March 2020 with an underspend of £4.835m.
- 6.2 *Capital Payments – Variance Analysis*
  - 6.2.1 Net underspending against the 2019/20 Capital Programme is £3,533k. Variances against the capital plan are set out in **Table 2** and **Appendix 6**.

**Table 2 Underspending and Overspending Capital Schemes**

All figures £'000	Underspend (-) /Overspend	Comments
<b>Overspends</b>		
HQ Air Conditioning	5	
Exercise Yard at Thorpe Wood	12	
Vehicle Replacement Programme	15	
BCH Property Management System	3	
PC/Laptops Replacement	1	
Applications - Tuserv (non IT Budget)	2	
<b>Sub-total</b>	<b>38</b>	
<b>Underspends</b>		
Southern Police Station	(2,701)	CSPS Land not yet purchased
Taser Cabins at Monks Wood	(25)	
JPS Capital	(10)	
ICT Consolidated Workstreams	(40)	Contingency for Data Centre not required
Infrastr - digital forensics (DFU Storage-Cambs)	(95)	Tender process cheaper than bid
DAMS	(23)	Capital to revenue expenditure
Networks	(107)	Capital to Revenue expenditure (Cloud)
Infrastructure - Servers/Storage/Back up	(126)	Tender process cheaper than bid
Telephony	(183)	Slippage to 20/21 but inc in bid
Mobile Comms - Smartphones	(2)	
Storm	(6)	
Athena	(133)	
Demand Management Software	(20)	
BCH ERP Purchase	(62)	
Seven Forces PSD Monitoring System	(4)	
<b>Sub-total</b>	<b>(3,537)</b>	
<b>Schemes not released in-year</b>		
Delegated Chief's Budget	(34)	
<b>Sub-total</b>	<b>(34)</b>	
<b>Total net underspend</b>	<b>(3,533)</b>	

### 6.3 Capital Financing

6.3.1 Capital resources include grants totalling £2.3m as listed in **Appendix 7**.

6.3.2 Vehicle receipts are no longer physically received as they now remain in the Chiltern Transport Consortium and are reinvested.

6.3.3 The total capital expenditure for the year and the financing is set out in the following table with planned financing for the Carry Forwards below.

**Table 3 Capital Financing 2019/20**

	£k
2019/20 Expenditure	9,243
2019/20 Planned Capital Financing	
Capital Grants	2,007
Borrowing	2,018
Capital receipts	1,863
Carry Forward Reserve	1,049
Estates Reserve	1,106
Capital Reserve	669
Budget Assistance Reserve	38
Revenue Contributions to Capital	493
<b>Total Capital Financing</b>	<b>9,243</b>

**Planned Financing of 2019/20 Carry Forward**

Capital Grants	280
Capital Receipts	323
Estates Development Reserve	699
	<u>1,302</u>

**6.4 Matters to Note**

- 6.4.1 A budget of £237k was allocated towards the Athena capital project and the outturn is £104k, this is an underspend of £133k.
- 6.4.2 The purchase of the CSPS (Southern Hub) land will not be progressing until further consultation is concluded, therefore an underspend of £2.7m is shown with a £1m outturn for consultancy work for planning and public consultation.
- 6.4.3 ICT underspends of £582k are mainly due to underspends in Telephony and Infrastructure which ICT have budgeted for in their 2020/21 budget. The DAMS and Networks (Zscaler) projects expenditure have been processed through revenue rather than capital.
- 6.4.4 An underspend of £147k on the Major Repairs budget has been moved to the refurbishment costs on Wisbech police station which will be a carry forward to 2020/21.

**7. Proposed Amendments for Approval**

- 7.1 To cover the additional spend on the installation of a second UPS in the Data Centre to ensure resilience and business continuity for ICT operational systems for

Cambridgeshire and it's BCH partners, a transfer of £60k is proposed from the DAMS project underspend.

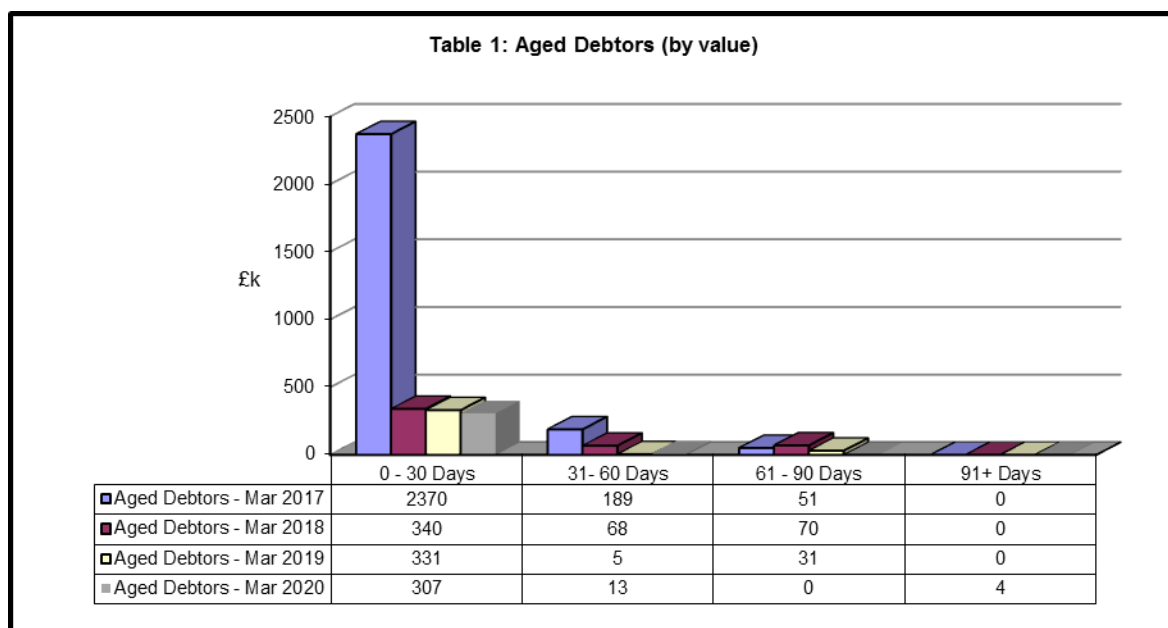
- 7.2 We have received an £8k grant from the Home Office to cover CED Tasers.
- 7.3 A grant of £487k from the National Counter Terrorism has been received towards Cambridgeshire's share (£1,485k) of the ERSOU building.
- 7.4 To cover our share of another ERSOU building we have received a grant of £139k.

## 8. Sales Ledger and Credit Control KPI's

- 8.1 The overall sales ledger balance at 31 March 2020 was £325k; this compares with £367k for the end of March 2019. This is a slight decrease from 2019. Debts to the Constabulary have been reviewed and there are no bad debts to provide for.
- 8.2 The principal KPI is that of Debtors Days which is the average time taken for payments to be received:

2016/17	2017/18	2018/19	2019/20
106.3 days	28.3 days	11.4 days	7.08 days

- 8.3 The difference between 2-18/19 and 2019/20 is a decrease due to the debt recovery process being very efficient. The ability to accept card payments has aided with this also. This often encourages customers to make immediate payment, rather than waiting 28 days.
- 8.4 There was no outstanding debt over 91 days for 2018/19. The Table below shows that there is a small outstanding debt over 91 days at the end of March 2020, unchanged from the previous month. This is due to one invoice which is being paid on a monthly basis.



## 9. Purchase Ledger and Supplier KPI's

- 9.1 The Police and Crime Commissioner seeks to achieve a 30 day turnaround for all supplier payments.
- 9.2 97% of invoices were paid within the 30 day target for the 12 months to 31 March 2020. Current and historic prompt payment details are shown below.

	2017/18	2018/19	2019/20
Invoices Paid no.	16,419	13,613	13,142
Paid within 30 days (no)	15,971	13,294	12,730
Paid within 30 days (%)	97%	98%	97%
Target	95%	95%	95%

## 10. Loans

- 10.1 The table below shows a summary of our loans and balances outstanding loan balances at 31 March 2020. Loan 6 for £10m was taken out to part fund expected costs for the Cambridgeshire Southern Police Station and £969k has been spent by the end of 2019/20. In addition, we have allocated part of the ERP spend against this loan this year and £999k against the purchase of a new ERSOU building.

PWLB Loans	Balance as at 31/3/2020	Principal Loan	End Date	Interest Rate
Loan 1	£888,403.22	£1,664,000	13/05/2029	5.20%
Loan 2	£1,397,896.25	£2,550,000	30/03/2030	4.95%
Loan 3	£2,800,060.90	£5,000,000	29/01/2031	4.15%
Loan 4	£2,752,260.82	£4,000,000	14/06/2034	4.40%
Loan 6	£10,000,000.00	£10,000,000	25/03/2048	2.57%
Total	£17,838,621.19	£23,214,000.00		

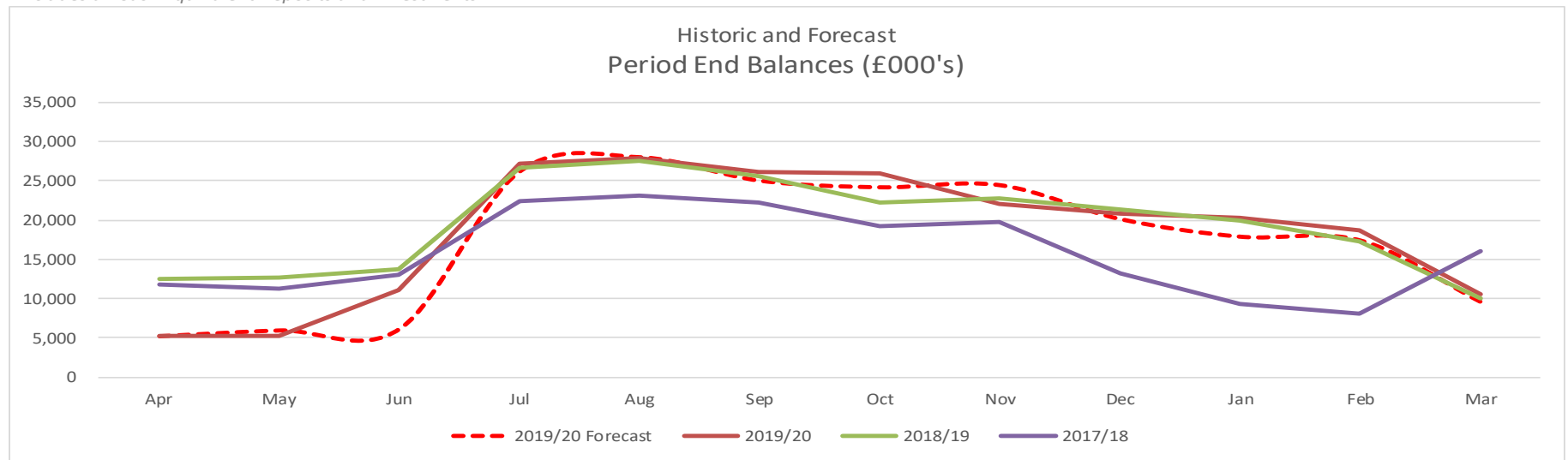
**Cashflow Forecast**

The table below shows our cash flow forecasted to 31 March 2020.

**Cash Flow 2019/20**

	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>	<i>Actual</i>
<b>Cash Flow (£ 000's)</b>	<b>Apr</b>	<b>May</b>	<b>Jun</b>	<b>Jul</b>	<b>Aug</b>	<b>Sep</b>	<b>Oct</b>	<b>Nov</b>	<b>Dec</b>	<b>Jan</b>	<b>Feb</b>	<b>Mar</b>
<b>Cash Balance *</b>	9,571	5,254	5,169	11,153	27,147	27,892	26,194	25,880	22,009	20,851	20,331	18,743
<i>Cash Inflows</i>	14,305	14,371	20,977	32,173	16,016	16,973	15,236	13,828	16,448	14,733	14,472	9,654
<i>Cash Outflows</i>	18,622	14,456	14,993	16,179	15,271	18,671	15,550	17,699	17,606	15,253	16,060	17,844
<b>Net Cash Flow</b>	<b>-4,317</b>	<b>-85</b>	<b>5,984</b>	<b>15,994</b>	<b>745</b>	<b>-1,698</b>	<b>-314</b>	<b>-3,871</b>	<b>-1,158</b>	<b>-520</b>	<b>-1,588</b>	<b>-8,190</b>
<b>Closing Balance</b>	<b>5,254</b>	<b>5,169</b>	<b>11,153</b>	<b>27,147</b>	<b>27,892</b>	<b>26,194</b>	<b>25,880</b>	<b>22,009</b>	<b>20,851</b>	<b>20,331</b>	<b>18,743</b>	<b>10,553</b>
2018/19 Period Closing Balance	12,534	12,730	13,782	26,592	27,472	25,655	22,188	22,782	21,302	19,885	17,332	9,971

\* Includes all Cash Equivalent Deposits and Investments





**11. Recommendation**

11.1 It is recommended that the BCB:

- Note provisional outturn revenue and capital report.
- Approve the amendmenst to the Capital Programme at paragraph 7.1.

## Appendix 1 - Revenue Budget – Constabulary result

<b>Chief Constable's Revenue Budget Provisional Outturn 2019/20</b>				
<b>Variance Prior Month £'000</b>	<b>£'000</b>	<b>Full Year budget £'000</b>	<b>Actual Outturn £'000</b>	<b>Variance Outturn £'000</b>
	<b>Force in-house Expenditure</b>			
-428	Police Officer Pay & Allowances	50,160	49,826	-333
526	Police Officer Overtime	2,000	2,696	696
-131	PCSO Pay & Overtime	2,903	2,750	-154
-366	Police Staff Pay & Overtime	20,329	19,933	-396
86	Premises Costs	4,280	4,355	75
-66	Transport	2,804	2,373	-431
-24	Supplies & Services	5,949	6,209	260
<b>-404</b>	<b>Total In-house Expenditure</b>	<b>88,426</b>	<b>88,143</b>	<b>-283</b>
-407	Net Cost of Police Pensions	14,991	15,066	76
<b>-811</b>	<b>Gross Revenue Expenditure</b>	<b>103,416</b>	<b>103,209</b>	<b>-207</b>
-492	Income	-766	-1,437	-670
-621	BCH Collaboration	36,878	36,231	-648
30	Other Collaborations and Partnerships	4,567	4,652	85
0	Capital Accounting & Reserve moves	-889	-423	466
<b>-1,894</b>	<b>Policing Budget Delegated to Chief Constable</b>	<b>143,206</b>	<b>142,232</b>	<b>-974</b>
<i>Note: Figures may not cast due to rounding</i>				

## Appendix 2 - Revenue Budget – Group Result

PCC Revenue Budget Year end draft 7.5.20 2019/20						
Variance Prior Month £'000	£'000	Opening Budget £'000	Adj in year £'000	Revised Budget £'000	Actual Outturn £'000	Variance Outturn £'000
-2,100	<b>Chief Constable's Delegated Policing Budget</b>	143,206	0	143,206	142,232	-974
	<b>Section 1</b>					
	<b>Office of the Police and Crime Commissioner</b>					
-6	Commissioner and Deputy	135		135	118	-18
-29	Police Staff	756		756	739	-17
0	Premises Costs	1		1	1	0
-43	Legal fees	73		73	10	-64
-4	External Audit Fees	23		23	21	-3
-8	Internal Audit Fees	70		70	50	-20
-2	Independent Audit Committee	9		9	8	-1
-36	Other Running Costs	208		208	140	-68
	Tfr to Collaboration & Commissioning Reserve				190	190
<b>-126</b>	<b>Total Office Expenditure</b>	<b>1,276</b>	<b>0</b>	<b>1,276</b>	<b>1,276</b>	<b>0</b>
	<b>Section 2</b>					
	<b>Victims Services</b>					
	<b>MEMO ITEM</b>					
	Victims Services Grant received	-979	0	-979	-979	-979
195	Victims Services Grant distributed	979	112	1,091	1,347	256
-131	Victims Services Grant additional funding	0		0	-256	-256
	<b>Other Grants/Funding</b>					
432	Community Safety & Crime Reduction Grants	1,276	224	1,500	1,497	-3
843	Casualty reduction support	0		0	968	968
	Tfr from Reserves - Road Casualty Reduction & Support Fund	0		0	-968	-968
-5	VAWG - grant received	-133		-133	-138	-5
76	VAWG - spend	133	6	139	145	5
<b>1,411</b>		<b>2,255</b>	<b>342</b>	<b>2,596</b>	<b>2,594</b>	<b>-3</b>
	<b>Section 3</b>					
	<b>Capital Financing Costs:-</b>					
	Revenue Contribution to Capital	0		0	0	0
-78	Interest	513		513	452	-61
0	Minimum Revenue Provision (MRP)	714		714	714	0
	Transfer to Estates Development Reserve				61	61
<b>-78</b>	<b>Total Capital Financing Costs</b>	<b>1,227</b>	<b>0</b>	<b>1,227</b>	<b>1,227</b>	<b>0</b>
	<b>Section 4</b>					
	<b>Premises</b>					
50	Properties Investments	-5		-5	57	62
	Transfer from Estates Development Reserve				-62	-62
	<b>Overall without Contributions</b>	<b>-5</b>	<b>0</b>	<b>-5</b>	<b>-5</b>	<b>0</b>
0	Contributions +to / -from Reserves	-1,546	-342	-1,888	-912	976
<b>-696</b>	<b>Net Budget Requirement (Total) PCC and Chief</b>	<b>146,407</b>	<b>0</b>	<b>146,407</b>	<b>146,406</b>	<b>0</b>

## Appendix 3 - Collaboration

Collaboration Revenue Budget Provisional Outturn 2019/20					
Variance Prior Month £'000		Note	Full Year Budget £'000	Actual Outturn £'000	Variance Outturn £'000
	<b>Collaboration and Partnerships</b>				
10	Collaboration Set up costs	1	0	235	235
16	Collaboration - Uplift Programme Board	1	0	11	11
-27	ERP set up costs	1	93	61	-32
100	Collaboration - Athena	1	288	353	65
0	Collaboration - Athena AMO	2	135	165	30
-48	Change team	1	240	237	-3
15	Collaboration - General	1	271	271	0
	<b>Joint Protective Services</b>				
-182	Collaboration - Armed Policing Unit	1	2,686	2,471	-215
0	Collaboration - CTP	1	702	660	-41
11	Collaboration - Dogs	1	896	913	17
-148	Collaboration - Major Crime Unit	1	3,148	3,022	-126
-5	Collaboration - Operational Planning	1	366	362	-4
-292	Collaboration - RPU	1	3,969	3,584	-384
-6	Collaboration - Scientific Services Unit/Visual Evidence	1	2,970	2,993	23
99	Collaboration - Protective Services Command	1	231	318	87
1	Collaboration - Force Resilience	1	122	123	1
6	Collaboration - CTC Expenditure	1	1,906	1,591	-314
-144	Collaboration - CTC Income	1	-1,906	-2,045	-139
	<b>Organisational Support</b>				
86	Collaboration - HR and L&D	1	5,093	5,257	164
-44	Collaboration - IMD	1	919	866	-53
100	Collaboration - Payroll	1	152	257	104
-10	Collaboration - Procurement	1	321	362	41
-35	Collaboration - Professional Standards Unit	1	1,190	1,149	-41
	<b>Operational Support</b>				
14	Collaboration - Firearms Licensing	1	201	210	9
49	Collaboration - CJ phase 1&2	1	780	850	70
39	Collaboration - CJ/Custody SMT	1	313	359	47
113	Collaboration - Custody local	1	4,099	4,264	165
19	Collaboration - Public Contact	1	352	393	41
-359	Collaboration - ICT	1	7,480	7,104	-376
0	Collaboration - LCJB	1	0	1	1
	<b>Other Collaboration &amp; Partnerships</b>				
0	Collaboration - Air Support	2	567	567	0
32	Collaboration - ERSOU	2	2,449	2,532	83
0	Collaboration - Kings Lynn PIC	2	769	817	48
37	Collaboration - Regional Collaboration	2	266	247	-19
-40	SARC	2	380	323	-57
<b>-621</b>	<b>Total BCH Collaboration</b>		<b>36,878</b>	<b>36,230</b>	<b>-649</b>
<b>30</b>	<b>Total Other Collaborated and Partnerships</b>		<b>4,567</b>	<b>4,652</b>	<b>85</b>
<b>-591</b>	<b>Total Collaborated and Partnerships</b>		<b>41,445</b>	<b>40,882</b>	<b>-563</b>
0	Surplus generated by CTC - to reserves			454	454

## Appendix 4 – Carry Forwards

Carry forwards to 2019/20		
CARRY FORWARD OF GRANT/PARTNERSHIP/3RD PARTY FUNDING		
Description	Div/Department	£'000
Crime & Disorder Grant	PCC	337
Victims services Grant	PCC	118
Football Grants	Local Policing	90
IOM	Local Policing	79
LCJB	Corporate	78
Victim & Witness Hub	Local Policing	76
Substance Misuse	Local Policing	21
Cadets	Local Policing	17
Other Carry Forward <£6k	Local Policing	14
Op Anglian	Corporate	12
Bikesafe	RPU	8
Camb's Award Ceremony	Corporate Comms	5
Other Carry Forward <£6k	PCC	1
<b>Sub Total</b>		<b>858</b>

CARRY FORWARD OF GRANT/PARTNERSHIP/3RD PARTY		
Description	Div/Department	£'000
Building/Repair work	Estates	49
Safe Team Support	Local Policing	45
EU Exit Planning	Local Policing	40
Gcloud software	Estates	21
Longarm Licences	Local Policing	20
Other Carry Forward <£6k	Local Policing	13
Restorative Justice	Local Policing	11
Building/Repair work	Local Policing	10
PPF	Local Policing	9
<b>Sub Total</b>		<b>217</b>

<b>Carry forward overall total</b>	<b>1,075</b>
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## Appendix 5 – Summary of Capital Spend and Financing 2019/20

	B/Fwd from previous years	Original 2019/20 Capital Programme	Previously Authorised Programme Amendments	Revised 2019/20 Capital Budget	Outturn 2019/20	%
All figures £'000						
<b>Capital Payments:-</b>						
Land & Buildings	1,275	4,243	2,272	<b>7,790</b>	4,289	55%
IT & Communications	591	3,107	642	<b>4,340</b>	3,058	70%
Fleet	-	1,525	-	<b>1,525</b>	1,540	101%
Other Collaboration	169	100	120	<b>389</b>	356	92%
Schemes approved subject to further business case	-	300	-266	<b>34</b>	-	0%
<b>TOTAL</b>	<b>2,035</b>	<b>9,275</b>	<b>2,768</b>	<b>14,078</b>	<b>9,243</b>	<b>66%</b>

	B/Fwd from previous years	Original 2019/20 Capital Programme	Previously Authorised Programme Amendments	Revised 2019/20 Capital Budget	Applied	Transfer to Capital Carry Forward Reserve
All figures £'000						
<b>Capital Financing:-</b>						
Capital Grants	344	790	1,152	<b>2,286</b>	2,007	280
Carry Forward Reserve	1,491	-	-	<b>1,491</b>	1,049	-
BAR	-	38	-	<b>38</b>	38	-
Capital Reserves	-	669	-	<b>669</b>	669	-
Capital Receipts	-	2,050	-	<b>2,050</b>	1,863	323
Estates Reserve	-	1,818	-	<b>1,818</b>	1,106	699
RCCO	-	440	75	<b>515</b>	493	-
Borrowing	200	3,470	1,541	<b>5,211</b>	2,018	-
<b>TOTAL</b>	<b>2,035</b>	<b>9,275</b>	<b>2,768</b>	<b>14,078</b>	<b>9,243</b>	<b>1,302</b>

## Appendix 6 – Scheme by Scheme Budgetary Control Report to 31 March 2020

Notes at Para.	Scheme Title	Job Code	Budget B/Fwd £'000	Original Capital Programme as amended* £'000	Revised Capital Budget 2019/20 £'000	Actual Outturn £'000	Variance at year end £'000	C/Fwd agreed 20/21 £'000	(Under)/Over spend £'000
	<b>Land &amp; Buildings</b>								
4.4	Major Repairs Planned	Various	288	149	437	437	-	-	-
4.4	Wisbech Police Station Refurb	C8068	325	147	472	32	(440)	440	-
	HQ Lead Decontamination and Prevention	C8106	43	-	43	36	(7)	7	-
	Demand Hub - Building Works	C8114	45	-	45	20	(25)	25	-
	Southern Police Station	C8121	200	3,470	3,670	969	(2,701)	-	(2,701)
	HQ Air Conditioning	C8126	94	60	154	159	5	-	5
	HQ Car Park Extension	C8127	8	61	69	65	(4)	4	-
	Exercise Yard at Thorpe Wood	C8128	28	-	28	40	12	-	12
	Taser Cabins at Monks Wood	C8129	87	-	87	62	(25)	-	(25)
	HQ VEU Building	C8130	157	366	523	523	-	-	-
	Copse Court Car Park	C8131	-	498	498	322	(176)	176	-
5.3	ERSOU Building	B8194	-	1,485	1,485	1485	-	-	-
5.4	Enterprise House	B8188	-	139	139	139	-	-	-
5.1	Data Centre UPS	C8132	-	140	140	0	(140)	140	-
	<b>Land &amp; Buildings Total</b>		<b>1,275</b>	<b>6,515</b>	<b>7,790</b>	<b>4289</b>	<b>(3,501)</b>	<b>792</b>	<b>(2,709)</b>
	<b>Fleet</b>								
	Vehicle Replacement Programme	C8010	-	1,525	1,525	1540	15	-	15
	<b>Fleet Total</b>		<b>-</b>	<b>1,525</b>	<b>1,525</b>	<b>1540</b>	<b>15</b>	<b>0</b>	<b>15</b>
	<b>Non ICT Collaboration</b>								
	JPS Capital	C8028	-	100	100	90	(10)	-	(10)
	JPS ANPR	C8071	169	26	195	172	(23)	23	-
	JPS ERSOU	C8104	-	86	86	86	-	-	-
5.2	CED Tasers	C8133	-	8	8	8	-	-	-
	<b>Non ICT Collaboration Total</b>		<b>169</b>	<b>220</b>	<b>389</b>	<b>356</b>	<b>(33)</b>	<b>23</b>	<b>(10)</b>

Notes at Para.	Scheme Title	Job Code	Budget B/Fwd £'000	Original Capital Programme as amended* £'000	Revised Capital Budget 2019/20 £'000	Actual Outturn £'000	Variance at year end £'000	C/Fwd Agreed 20/21 £'000	(Under)/Over spend £'000	
5.1	<b>ICT Collaborated</b>									
	BCH Property Management System	C8063	3	-	3	6	3	-	3	
	ICT Consolidated Workstreams	C8111	107	-	107	67	(40)	-	(40)	
	Infrastr - digital forensics (DFU Storage-Camb	C8125	11	196	207	112	(95)	-	(95)	
	DAMS	N/A	-	23	23	0	(23)	-	(23)	
	Systems Infrastructure / UNIX Platform	HC8021	-	0	-	1	1	-	1	
	PC/Laptops Replacement	JC0001	112	841	953	955	2	-	2	
	Applications - Tuserv (non IT Budget)	JC0003	-	142	142	88	(54)	54	-	
	Applications - Search Capabilities	JC0004	-	13	13	13	-	-	-	
	Networks	JC0005	-	292	292	185	(107)	-	(107)	
	Infrastructure - Servers/Storage/Back up	JC0006	77	321	398	272	(126)	-	(126)	
	Telephony	JC0009	10	185	195	12	(183)	-	(183)	
	Mobile Comms - Airwaves	JC0010	-	255	255	255	-	-	-	
	Mobile Comms - Smartphones	JC0011	-	461	461	459	(2)	-	(2)	
	Mobile Comms - BWV (Body Worn Video)	JC0012	-	5	5	5	-	-	-	
	Digital Interviewing	JC0013	-	199	199	0	(199)	199	-	
	Storm	JC0014	-	37	37	12	(25)	19	(6)	
	NEP Project	JC0015	-	0	-	0	-	-	-	
		<b>ICT Collaboration Total</b>		<b>320</b>	<b>2,970</b>	<b>3,290</b>	<b>2442</b>	<b>(848)</b>	<b>272</b>	<b>(576)</b>
		<b>ICT Other</b>								
	Covert Equipment Renewal	C8022	34	-	34	6	(28)	28	-	
	Athena	C8035	-	237	237	104	(133)	-	(133)	
	Demand Management Software	C8097	20	-	20	0	(20)	-	(20)	
	ESN - ICCS	BCHCAA	-	-	-	0	-	-	-	
	BCH ERP Purchase	BCHCAG	-	542	542	480	(62)	-	(62)	
	Seven Forces PSD Monitoring System	C8120	30	-	30	26	(4)	-	(4)	
	ESMCP Devices and Fitting	HC8039	187	-	187	0	(187)	187	-	
	<b>ICT Other Total</b>		<b>271</b>	<b>779</b>	<b>1,050</b>	<b>616</b>	<b>(434)</b>	<b>215</b>	<b>(219)</b>	
	<b>Schemes Approved Subject to Further Business Case</b>									
Business 26 May	Delegated Chief's Budget Coordination Board		-	34	34	-	(34)	-	(34)	
	<b>Grand Total</b>		<b>2,035</b>	<b>12,043</b>	<b>14,078</b>	<b>9,243</b>	<b>(4,835)</b>	<b>1302</b>	<b>(3,533)</b>	

Agenda Item: 11.0



### Appendix 7 – In year schemes additions within the ChiefConstable’s Delegation

Job Code	Scheme Title	Budget	Notes	Approval	Funding
C8125	Infrastr - digital forensics (DFU Storage-Cambs)	£160,000		04/11/2019	Chief's delegated budget
C8071	JPS ANPR	£26,000		04/11/2019	Chief's delegated budget
C8035	Athena	£10,000		25/02/2020	Transfer to ICT Tuserv Athena Project
JC0003	Applications - Tuserv (non IT Budget)	-£10,000		25/02/2020	Transfer from Athena Project
C8132	Data Centre UPS	£80,000			Chief's delegated budget
N/A	DAMS	-£60,000	7.1		Transfer to Data Centre UPS
C8132	Data Centre UPS	£60,000	7.1		Transfer from DAMS underspend
		£266,000			

### In-year Scheme Additions through Reserves/PCC Delegation

Job Code	Scheme Title	Budget	Notes	Approval	Funding
C8127	HQ Car Park Extension	£61,000		04/11/2019	Transfer from Major Repairs Programme
Various	Major Repairs Planned	-£61,000		04/11/2019	Transfer from Major Repairs Programme
C8126	HQ Air Conditioning	£60,000		25/02/2020	Transfer from Major Repairs Programme
Various	Major Repairs Planned	-£60,000		25/02/2020	Transfer from Major Repairs Programme
C8131	Copse Court Car Park	£83,000		25/02/2020	Transfer from Major Repairs Programme
Various	Major Repairs Planned	-£83,000		25/02/2020	Transfer from Major Repairs Programme
C8068	Wisbech Police Station Refurb	£147,000			Transfer from Major Repairs Programme
Various	Major Repairs Planned	-£147,000			Transfer from Major Repairs Programme
		£0			

**Grants/Compensation received in year/unapplied from previous year**

Job Code	Scheme Title	Applied	Unapplied	Notes	Approval	Funding
C8010	Vehicle Replacement Programme	£517,000			n/a	Home Office Fleet Grant
BCHCAA	ESN - ICCS		£187,000		n/a	ESMCP Unapplied Grant from 2018/19
C8130	HQ VEU Building	£523,000	£2,000		n/a	Highways Agency Grants (£525k received to the end of 19/20
C8131	Copse Court Car Park	£322,000	£93,000		25/02/2020	Peterborough City Council Grant for Thorpe Wood/Copse Court
C8104	JPS ERSOU	£11,000			n/a	Capital ERSOU Grant
C8133	CED Tasers	£8,000		7.2	n/a	Home Office CED Grant
B8194	ERSOU Building	£487,000		7.3	n/a	ERSOU Bldg Grant National Counter Terrorism Grant
B8188	Enterprise House	£139,000		7.4	n/a	Remainder Home Office Grant to apply
		£2,007,000	£282,000			

**In-year Scheme Additions through Borrowing**

Job Code	Scheme Title	Budget	Notes	Approval	Funding
B8194	ERSOU Building	£998,000		25/02/2020	Borrowing
BCHCAG	BCH ERP Purchase	£51,000		25/02/2020	Borrowing - reduced as ICT underspend covering
C8121	CSPS Southern Police Station	£969,000		25/02/2020	Borrowing
		£2,018,000			

## Appendix 8 - Capital Carry Forwards from 2019/20

C/Fwd £'000	Project Name	Job Code	Bid requestor	Full details of bid/why Carry Forward requested?
187	ICCS - ESMCP Devices and Fitting	HC8039	E Fox/Ibi Olutoye	Project has been delayed and there is a Capital Grant to cover this.
440	Wisbech Police Station Refurb	C8068	C Luscombe/H McClean	Awaiting further costs and decisions on what work is to be completed in 2020/21.
7	HQ Lead Decontamination and Prevention	C8106	C Luscombe/H McClean	To cover commitment of asbestos in clothing store on PO AAN11257 £16k
25	Demand Hub - Building Works	C8114	C Luscombe/H McClean	Problems with floor. Awaiting quotes from Supplier
4	HQ Car Park Extension	C8127	C Luscombe/H McClean	to cover retention on PO AAN6188
176	Copse Court Car Park	C8131	C Luscombe/H McClean	Delayed due to Covid-19. Covered by existing Grant
140	Data Centre UPS	C8132	C Luscombe/H McClean	To complete in 2020/21. Funding agreed
54	Applications - Tuserv (non IT Budget)	JC0003	N Williard/A Gollings	email dated 17/12/19 - Black Marble have stated that they are having difficulty developing new features balanced against fixing bugs. This means that they will likely not deliver what was originally planned for this financial year. So far this year there have been a couple of instances (June & November) that has required vast amounts of bug fixing from Black Marble. As they are a small development house, they do not have large amounts of resources to move into bug fixing. As a result, developers were moved into bug fixing as a priority to keep operational effectiveness and that has had knock on effect in their ability to develop what was required this financial year.
199	Digital Interviewing	JC0013	N Williard/A Gollings	Agreed - Email dated 28/09/19 confirming Niki Howard agreement, Delay in Tender process.
19	Storm	JC0014	N Williard/A Gollings	highlighted in email dated 6th January but the remaining decisions around SQL versus Oracle costs, and Steria implementation services costs remain unlikely to be sufficiently clear to guarantee a pre-April spend on these elements. Therefore request to carry forward for total £61k Beds - £15k, Cambs - £19k, Herts - £27k - Hardware procured in 19/20
23	JPS ANPR	C8071	A Piper	The A14 cameras were delivered but not installed. There was a delay on the new covert camera as it has to be tested prior to ordering as a different specification
28	Covert Equipment Renewal	C8022	B Davis	Due to a delay on the IT Op Milestone project, this has delayed the spend on this project until next year.
Business Coordination Board				Agenda Item: 11.0