



To: Business Co-Ordination Board

From: Chief Finance Officer, OPCC and Chief Finance Officer, Constabulary

Date: 30 April 2020

REVENUE AND CAPITAL BUDGET MONITORING MONTH 11 2019/20

1. Purpose

1.1 This report provides the Business Co-ordination Board (“the Board”) with the Constabulary’s and the Office of the Police and Crime Commissioner’s (“OPCC”) revenue and capital monitoring at month 11 of 2019/20 and the projected full-year 2019/20 forecast outturn.

2. Recommendation

2.1 It is recommended that the Board:

- Note the month 11 revenue, capital, ledger balances, loans and cashflow and the risk to the outturn forecast at this late stage in the year resulting from the Covid-19 crisis.
- Note the addition at 7.1 for CED Tasers against a Home Office grant.

3. Month 11 and 2019/20 Forecast - Summary

3.1 The month 11 monitoring and projection to year-end for 2019/20 for the Constabulary and the OPCC is summarised in **Table 1** below.

Table 1 – Group Result

| Group Result - Month 11 2019/20 | | | | | | |
|------------------------------------|------------------|----------------|----------------|-------------|----------------|-------------|
| | Full Year Budget | YTDB M1-11 | Actual M1-11 | Variance | Forecast M11 | Variance |
| Constabulary | 143,206 | 133,224 | 131,330 | -1,894 | 142,320 | -885 |
| OPCC office costs | 1,276 | 1,169 | 992 | -178 | 1,276 | 0 |
| Grants & Corporate costs | 2,596 | 1,936 | 3,057 | 1,122 | 2,580 | -16 |
| Capital financing | 1,222 | 961 | 935 | -26 | 1,212 | -10 |
| Contributions +to / -from Reserves | -1,888 | 0 | 0 | 0 | -1,888 | 0 |
| | 146,412 | 137,289 | 136,313 | -976 | 145,500 | -912 |

3.2 Further detail on the Constabulary and OPCC revenue and the capital monitoring is presented in sections 4, 5 and 6 below.

4. 2019/20 Month 11 – Constabulary

4.1 The budget at the end of February 2020 was underspent by -£1,894k or 1.42% of net revenue, with a forecast underspend for the year of -£885k.

4.2 The current forecast does not take account of the full impact of the Covid-19 crisis such as increases in purchasing personal protective equipment, additional cleaning requirements, lost income from deferred/cancelled events. As the crisis took hold in Period 12 (March) the forecasts in this report were provided prior to the escalation of activity and the response to Covid. The impacts will be included in the outturn position which may see further attrition of the current overall underspend.

4.3 This is a £58k reduction from the end of January 2020 due to increased forecast costs for Police Officer pay and allowances and Supplies and Services as well as reduced income forecast for the year. These have worsened the forecast position but have been partly offset by reduced cost forecasts for Collaborated HR and L&D and Police staff pay and overtime. The net effect being a reduction in the underspend by £58k.

4.4 The forecast underspend is based on the following main components, as follows:

- Police Officer Pay, allowances and Pensions, -£199k underspent, a decrease of £67k from Month 10 (January) forecast.

- o As at the end of February, Local policing was 69 FTE over strength.

- Police Staff Pay and overtime, -£435k underspent.
 - o At the end of February, Local Policing was 25 FTE under strength. There is an increased forecast underspend of £59k primarily down to reduced FTE numbers in the Demand Hub, Intelligence and Public Protection.
- PCSO's, -£152k underspent.
 - o Currently 72.81 FTE against a budget of 80 FTE.
- Supplies and Services (including premises and travel) -£16k underspent
 - o Forecast overspends on building maintenance and utilities, offset by underspends on Forensics and PNC.
- BCH Collaborated Units -£526k underspend, see **Appendix 3**.

4.5 Overspend areas of the budget are Police officer overtime forecast at £709k. At the end of February, Local Policing overtime hours are 38,673 hours over budget. A review on usage and requirement of overtime is being undertaken and cost analysis will be monitored by Cost Centre monthly.

4.6 A detailed breakdown of the above is shown at **Appendix 1** and the collaboration position at **Appendix 3**.

5. 2019/20 month 11 – OPCC

5.1 The 2019/20 budget for the OPCC was set at £1,215k which was approved by the Police and Crime Commissioner (the “Commissioner”) prior to the commencement of the financial year.

5.2 The forecast year-end position is estimated to be in line with budget. Further detail is provided at **Appendix 2**.

6. Month 11 – Capital

6.1 A summary of spend against the 2019/20 Capital Programme ending 29th February 2020, and the financing of this, is shown at **Appendix 4**. This shows a capital spend of £8.6m for the first 11 months against a provisional revised full year capital budget of £13.3m.

6.2 Capital Payments

6.2.1 The Land and Buildings projects have a total actual and committed spend of £4,067k (57%) against a budget of £7,119k. The major projects being the Southern Police Station (CSPS) project (£1,112k), the ERSOU Building (£999k), the Major Repairs project (£533k), the HQ VEU Building project (£527k), and the Copse Court car park (£471k).

6.2.2 The total actual and committed spend for the IT and Communications projects is £2,783k (63%) against a budget of £4,400k. The major projects being the Laptops Replacement project (£787k), the Mobile Airwaves and Smartphones project (£716k), BCH ERP project (£483k), Networks project (£208k) and the Servers and Storage projects (£199k).

6.2.3 The Fleet projects are managed by Chiltern Transport Consortium and have an actual spend and commitment of £1,525k (100%) against a budget of £1,525k.

6.2.4 The remaining Other Collaboration projects have an actual spend and commitment of £237k (78%) against a total budget of £303k.

6.3 *Capital Financing*

6.3.1 Capital resources include grants totalling £1,664k as listed in **Appendix 6**

6.3.2 Vehicle receipts are no longer physically received as they now remain in the Chiltern Transport Consortium and are reinvested.

6.3.3 The total capital expenditure forecast for the year and the planned financing of the expenditure is set out in the following table.

| | £k |
|---|--------------|
| 2019/20 Forecast Capital Expenditure (inc Carry Forwards) | 9,220 |
| 2019/20 predicted Carry Forwards | 911 |
| Total | 9,931 |
| | |
| 2019/20 Planned Capital Financing | |
| Capital Grants | 1,664 |
| Borrowing | 2,237 |
| Capital receipts | 1,681 |
| Carry Forward Reserve | 1,397 |
| Estates Reserve | 1,805 |
| Capital Reserve | 669 |
| Budget Assistance Reserve | 38 |
| Revenue Contributions to Capital | 440 |
| | |
| Total Capital Financing | 9,931 |

6.4 *Matters to Note*

6.4.1 The ICT Digital Asset Management System (DAMS) Project is no longer to be funded from the Capital Programme and will go through Revenue instead. This will leave an outturn of nil spend and an £83k underspend on the 2019/20 Capital Programme.

6.4.2 We have received a budget of £237k towards the Athena capital project and as the anticipated spend is only £103k, this will produce an underspend of £134k.

6.4.3 The relocation costs on the HQ VEU Building are expected to be covered by further grants from the Highways Agency. To date we have received £525k and hope to claim back the remaining completion costs of £12k.

6.4.4 The purchase of the CSPA (Southern Hub) land will not be progressing until next year, therefore an underspend of £2.6m is shown. Costs of £1.1m are committed for consultancy work for planning and public consultation which is currently planned in Quarter 4. The timing of the project is being reviewed due to the impacts of the Covid-19 crisis. The results and response to the Constabulary's recent consultation on the Policing Model in South Cambridgeshire will be released when the Covid-19 crisis

resides to ensure transparency in the process. It is the case therefore that the Covid-19 impact will create some delay to the project.

- 6.4.5 There will be a £92k underspend on the Networks Project due to Zscaler costs going through revenue.
- 6.4.6 ICT underspend has increased by £339k this month which is mainly due to underspends in Telphony and Infrastructure spend which we were expecting to carry forward to 20/21, but ICT have budgeted for these in their 20/21 budget so shown as underspends in 19/20. Any underspend will be offset against ERP overspend.

7. Proposed Amendments for Approval

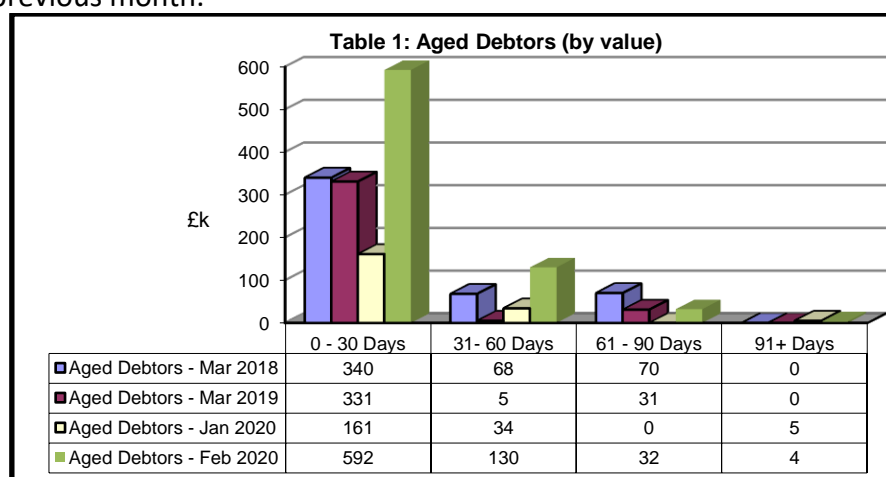
- 7.1 An addition of £8k is proposed for the purchase of CED Tasers which is covered by a Home Office grant. This is to note at BCB only.

8. Sales Ledger and Credit Control KPI's

- 8.1 The overall sales ledger balance at 29 January 2020 was £193k; this compares with £165k for the end of January 2020. This is an increase from January 2020 due to the increase in invoicing for collaborated units. The Finance Officer and Supervisor's efforts continue on a regular basis to reduce the level of outstanding debt.
- 8.2 The principal KPI is that of Debtors Days which is the average time taken for payments to be received:

| 2016/17 | 2017/18 | 2018/19 | 2019/20 Apr - Feb |
|------------|-----------|-----------|--------------------|
| 106.3 days | 28.3 days | 11.4 days | 33.1days (approx.) |

- 8.3 We had no outstanding debt over 91 days for 2018/19. The Table below shows that there is a small outstanding debt over 91 days at the end of February unchanged from previous month.



9. Purchase Ledger and Supplier KPI's

- 9.1 The Police and Crime Commissioner seeks to achieve a 30 day turnaround for all supplier payments.
- 9.2 98% of invoices were paid within the 30 day target for the 11 months to 29 February 2020. Current and historic prompt payment details are shown below.

| | 2017/18 | 2018/19 | Apr 19 - Feb 20 | Previous Month |
|--------------------------|---------|---------|-----------------|----------------|
| Invoices Paid no. | 16,419 | 13,613 | 11,681 | 10,697 |
| Paid within 30 days (no) | 15,971 | 13,294 | 11,443 | 10,493 |
| Paid within 30 days (%) | 97.3% | 97.7% | 98.0% | 98.1% |
| Target | 95% | 95% | 95% | 95% |

10. Loans

- 10.1 The table below shows a summary of our loans and balances outstanding loan balances at 31st January 2020. Loan 6 for £10m was taken out to part fund expected costs for the Cambridgeshire Southern Police Station and £1.12m is expected to be spent by the end of 19/20. In addition, we will be allocating part of the ERP spend against this loan this year and £999k against the purchase of new ERSOU building.

| PWLB Loans | Balance as at 31/12/2019 | Principal Loan | End Date | Interest Rate |
|------------|--------------------------|----------------|------------|---------------|
| Loan 1 | £888,403.22 | £1,664,000 | 13/05/2029 | 5.20% |
| Loan 2 | £1,451,432.70 | £2,550,000 | 30/03/2030 | 4.95% |
| Loan 3 | £2,899,714.17 | £5,000,000 | 29/01/2031 | 4.15% |
| Loan 4 | £2,822,860.77 | £4,000,000 | 14/06/2034 | 4.40% |
| Loan 6 | £10,000,000.00 | £10,000,000 | 25/03/2048 | 2.57% |
| Total | £18,062,410.86 | £23,214,000.00 | | |

Cashflow Forecast

The table below shows our cash flow forecasted to 31 March 2020. Included in this is the £1.0m Capital spend for the Force’s share of JPS Estate. The inflows are low in March as we do not receive precept in this month.

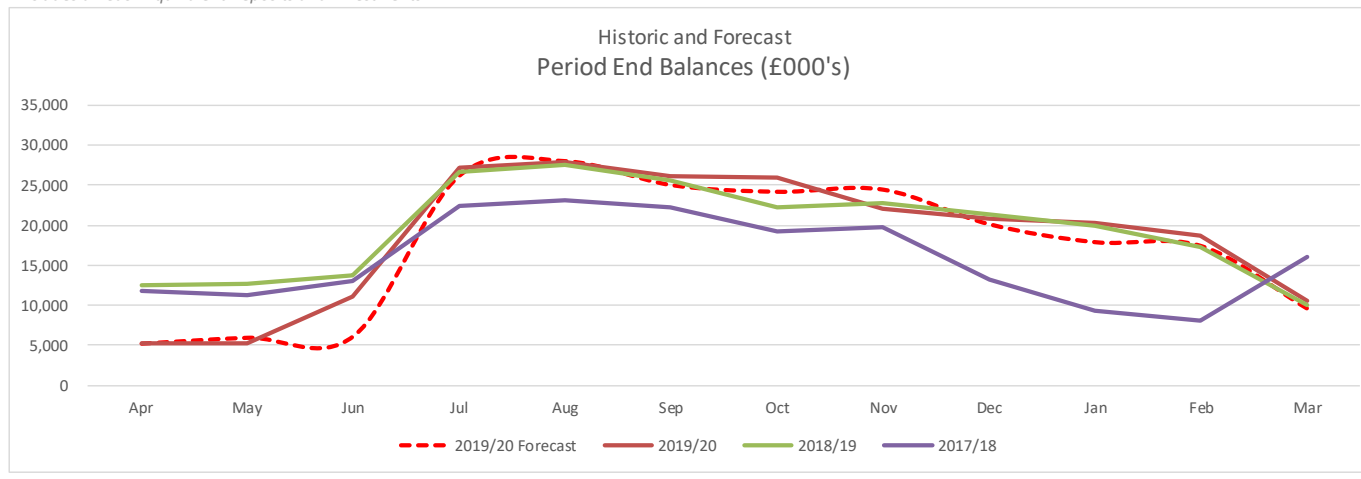
The expectation is that cash at the end of 2020/21 will reduce by at least £4.6m to allow for the £0.56m Wisbech Police Station refurbishment and the purchase of Land for CSPS. This however, will depend on agreement from our PCC and subsequent planning permission.

Cash Flow 2019/20

| | Actual | Actual | Actual | Actual | Actual | Actual | Actual | Actual | Actual | Actual | Actual | Projected |
|------------------------|---------------|--------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| Cash Flow (£ 000's) | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec | Jan | Feb | Mar |
| Cash Balance * | 9,571 | 5,254 | 5,169 | 11,153 | 27,147 | 27,892 | 26,194 | 25,880 | 22,009 | 20,851 | 20,331 | 18,743 |
| Cash Inflows | 14,305 | 14,371 | 20,977 | 32,173 | 16,016 | 16,973 | 15,236 | 13,828 | 16,448 | 14,733 | 14,472 | 9,661 |
| Cash Outflows | 18,622 | 14,456 | 14,993 | 16,179 | 15,271 | 18,671 | 15,550 | 17,699 | 17,606 | 15,253 | 16,060 | 17,789 |
| Net Cash Flow | -4,317 | -85 | 5,984 | 15,994 | 745 | -1,698 | -314 | -3,871 | -1,158 | -520 | -1,588 | -8,128 |
| Closing Balance | 5,254 | 5,169 | 11,153 | 27,147 | 27,892 | 26,194 | 25,880 | 22,009 | 20,851 | 20,331 | 18,743 | 10,615 |

| 2018/19 | 2017/18 | |
|------------------------|---------|--------|
| Period Closing Balance | 12,534 | 12,730 |

* Includes all Cash Equivalent Deposits and Investments



11. Recommendation

11.1 It is recommended that the BCB:

- Note the month 11 revenue, capital, ledger balances, loans and cashflow and the risk to the outturn forecast at this late stage in the year resulting from the Covid-19 crisis.
- Note the addition at 7.1 for CED Tasers against a Home Office grant.

Appendix 1 - Revenue Budget – Constabulary result

| Chief Constable's Revenue Budget Month 11 2019/20 | | | | | | | |
|---|---|------------------------------|------------------------|------------------------|-------------------|----------------------------|--------------------------|
| Variance £'000 | | Full Year budget £'000 | YTD budget £'000 | YTD Actual £'000 | Variance £'000 | M11 Projection £'000 | M11 Proj var £'000 |
| | Force in-house Expenditure | | | | | | |
| -463 | Police Officer Pay & Allowances | 50,160 | 45,946 | 45,518 | -428 | 49,807 | -353 |
| 401 | Police Officer Overtime | 2,000 | 1,838 | 2,363 | 526 | 2,709 | 709 |
| -110 | PCSO Pay & Overtime | 2,903 | 2,656 | 2,525 | -131 | 2,752 | -152 |
| -275 | Police Staff Pay & Overtime | 20,329 | 18,604 | 18,238 | -366 | 19,894 | -435 |
| 40 | Premises Costs | 4,280 | 3,689 | 3,775 | 86 | 4,407 | 126 |
| -64 | Transport | 2,804 | 2,292 | 2,225 | -66 | 2,789 | -14 |
| -69 | Supplies & Services | 5,949 | 4,879 | 4,856 | -24 | 5,822 | -127 |
| -540 | Total In-house Expenditure | 88,426 | 79,904 | 79,500 | -404 | 88,180 | -246 |
| -402 | Net Cost of Police Pensions | 14,991 | 13,931 | 13,524 | -407 | 15,145 | 154 |
| -941 | Gross Revenue Expenditure | 103,416 | 93,835 | 93,025 | -811 | 103,324 | -92 |
| -461 | Income | -766 | -1,184 | -1,676 | -492 | -1,235 | -469 |
| -724 | BCH Collaboration | 36,555 | 36,390 | 35,769 | -621 | 36,029 | -526 |
| 26 | Other Collaborations and Partnerships | 4,567 | 4,077 | 4,106 | 30 | 4,607 | 41 |
| 0 | Capital Accounting & Reserve moves | -566 | 106 | 106 | 0 | -406 | 161 |
| -2,100 | Policing Budget Delegated to Chief Constable | 143,206 | 133,224 | 131,330 | -1,894 | 142,320 | -885 |
| | <i>Note: Figures may not cast due to rounding</i> | | | | | | |

Appendix 2 - Revenue Budget – Group Result

| PCC Revenue Budget Month 11 2019/20 | | | | | | | |
|-------------------------------------|--|------------------------|----------------|----------------|---------------|--------------------|-------------------|
| Variance | £'000 | Opening 2018/19 Budget | YTD Budget | Actual | Variance | Forecast M11 £'000 | Forecast Variance |
| -2,100 | Chief Constable's Delegated Policing Budget | 143,206 | 133,224 | 131,330 | -1,894 | 142,320 | -885 |
| | Section 1 | | | | | | |
| | Office of the Police and Crime Commissioner | | | | | | |
| -11 | Commissioner and Deputy | 135 | 124 | 109 | -15 | 118 | -18 |
| -27 | Police Staff | 756 | 692 | 673 | -20 | 739 | -17 |
| 0 | Premises Costs | 1 | 0 | 1 | 0 | 1 | 0 |
| -53 | Legal fees | 73 | 67 | 10 | -58 | 13 | -61 |
| -11 | External Audit Fees | 23 | 21 | 9 | -13 | 21 | -3 |
| -11 | Internal Audit Fees | 70 | 58 | 45 | -13 | 50 | -20 |
| 0 | Independent Audit Committee | 9 | 8 | 8 | -1 | 12 | 3 |
| -46 | Other Running Costs | 208 | 197 | 137 | -60 | 147 | -62 |
| | Transfer to reserves | | | | | 177 | 177 |
| -160 | Total Office Expenditure | 1,276 | 1,169 | 992 | -178 | 1,276 | 0 |
| | Section 2 | | | | | | |
| | Victims Services | | | | | | |
| | MEMO ITEM | | | | | | |
| | Victims Services Grant received | -979 | -979 | -979 | -979 | -979 | 0 |
| 221 | Victims Services Grant distributed | 979 | 979 | 1,201 | 222 | 1,341 | 250 |
| -256 | Victims Services Grant additional funding | 0 | 0 | -256 | -256 | -256 | -256 |
| | Other Grants/Funding | | | | | | |
| 205 | Community Safety & Crime Reduction Grants | 1,276 | 957 | 1,184 | 227 | 1,490 | -10 |
| 848 | Casualty reduction support | 0 | 0 | 855 | 855 | 980 | 980 |
| 0 | Tfr from Reserves - Road Casualty Reduction & Support Fund | 0 | 0 | 0 | 0 | -980 | -980 |
| 29 | VAWG - grant received | -133 | -100 | -71 | 29 | -133 | 0 |
| 45 | VAWG - spend | 133 | 100 | 145 | 45 | 139 | 0 |
| 1,091 | | 2,255 | 1,936 | 3,057 | 1,122 | 2,580 | -16 |
| | Section 3 | | | | | | |
| | Capital Financing Costs:- | | | | | | |
| | Revenue Contribution to Capital | | | | | | |
| -223 | Interest | 513 | 250 | 177 | -73 | 442 | -71 |
| -714 | Minimum Revenue Provision (MRP) | 714 | 714 | 714 | 0 | 714 | 0 |
| -937 | Total Capital Financing Costs | 1,227 | 964 | 891 | -73 | 1,157 | -71 |
| | Premises | | | | | | |
| 38 | Properties Investments | -5 | -4 | 43 | 47 | 55 | 60 |
| -899 | Total Capital Financing costs | 1,222 | 961 | 935 | -26 | 1,212 | -10 |
| | Overall without Contributions | 147,958 | 137,289 | 136,313 | -976 | 147,388 | -912 |
| 0 | Contributions +to / -from Reserves | -1,546 | 0 | 0 | 0 | -1,888 | 0 |
| -2,068 | Net Budget Requirement (Total) PCC and Chief | 146,412 | 137,289 | 136,313 | -976 | 145,500 | -912 |

Appendix 3 - Collaboration

| CC Revenue Budget Month 11 2019/20 | | | | | | | | | | |
|------------------------------------|--|----------|-----------------------------|------------------------------|------------------------------|-------------------------|--------------------------|-------------------|--------------------------|-------------------|
| Variance £'000 | | Note | Original Budget £'000 | Adjusted in year £'000 | Full Year Budget £'000 | YTDB M1- 11 £'000 | Actual M1-11 £'000 | Variance £'000 | Forecast M11 £'000 | Variance £'000 |
| | Collaboration and Partnerships | | | | | | | | | |
| 10 | Collaboration Set up costs | 1 | 0 | 0 | 0 | 0 | 10 | 10 | 137 | 137 |
| 6 | Collaboration - Uplift Programme Board | 1 | 0 | 0 | 0 | 0 | 16 | 16 | 16 | 16 |
| -16 | ERP set up costs | 1 | 93 | 0 | 93 | 160 | 133 | -27 | 55 | -38 |
| 61 | Collaboration - Athena | 1 | 288 | 0 | 288 | 223 | 324 | 100 | 415 | 127 |
| 0 | Collaboration - Athena AMO | 2 | 135 | 0 | 135 | 77 | 77 | 0 | 135 | 0 |
| -30 | Change team | 1 | 241 | -1 | 240 | 190 | 142 | -48 | 179 | -61 |
| 10 | Collaboration - General | 1 | 256 | 14 | 271 | 42 | 57 | 15 | 292 | 21 |
| | Joint Protective Services | | | | | | | | | |
| -160 | Collaboration - Armed Policing Unit | 1 | 2,631 | 55 | 2,686 | 2,539 | 2,356 | -182 | 2,485 | -200 |
| -7 | Collaboration - CTP | 1 | 749 | -48 | 702 | 759 | 759 | 0 | 690 | -12 |
| 10 | Collaboration - Dogs | 1 | 894 | 1 | 896 | 865 | 877 | 11 | 911 | 15 |
| -180 | Collaboration - Major Crime Unit | 1 | 3,125 | 23 | 3,148 | 2,463 | 2,314 | -148 | 2,972 | -176 |
| -15 | Collaboration - Operational Planning | 1 | 329 | 37 | 366 | 603 | 598 | -5 | 359 | -7 |
| -263 | Collaboration - RPU | 1 | 4,079 | -111 | 3,969 | 3,694 | 3,402 | -292 | 3,647 | -321 |
| 7 | Collaboration - Scientific Services Unit/Visual Evidence | 1 | 2,971 | -1 | 2,970 | 2,493 | 2,487 | -6 | 2,961 | -9 |
| 31 | Collaboration - Protective Services Command | 1 | 220 | 11 | 231 | 422 | 521 | 99 | 349 | 118 |
| 3 | Collaboration - Force Resilience | 1 | 122 | 0 | 122 | 143 | 145 | 1 | 123 | 2 |
| 12 | Collaboration - CTC Expenditure | 1 | 1,434 | 149 | 1,583 | 389 | 396 | 6 | 1,593 | 11 |
| -149 | Collaboration - CTC Income | 1 | -1,433 | -472 | -1,906 | -1,027 | -1,171 | -144 | -2,077 | -172 |
| | Organisational Support | | | | | | | | | |
| 124 | Collaboration - HR and L&D | 1 | 5,187 | -94 | 5,093 | 5,724 | 5,810 | 86 | 5,197 | 104 |
| -29 | Collaboration - IMD | 1 | 896 | 24 | 919 | 1,091 | 1,047 | -44 | 858 | -61 |
| 100 | Collaboration - Payroll | 1 | 295 | -143 | 152 | 364 | 464 | 100 | 280 | 128 |
| -101 | Collaboration - Procurement | 1 | 331 | -10 | 321 | 244 | 233 | -10 | 304 | -17 |
| -41 | Collaboration - Professional Standards Unit | 1 | 1,165 | 25 | 1,190 | 1,153 | 1,117 | -35 | 1,149 | -41 |
| | Operational Support | | | | | | | | | |
| 18 | Collaboration - Firearms Licensing | 1 | 201 | 0 | 201 | 251 | 265 | 14 | 219 | 18 |
| 42 | Collaboration - CJ phase 1&2 | 1 | 754 | 26 | 780 | 444 | 493 | 49 | 846 | 66 |
| 39 | Collaboration - CJ/Custody SMT | 1 | 313 | 0 | 313 | 171 | 210 | 39 | 365 | 52 |
| 80 | Collaboration - Custody local | 1 | 4,029 | 70 | 4,099 | 3,694 | 3,808 | 113 | 4,241 | 142 |
| 21 | Collaboration - Public Contact | 1 | 322 | 29 | 352 | 92 | 111 | 19 | 384 | 32 |
| -307 | Collaboration - ICT | 1 | 6,639 | 841 | 7,480 | 9,203 | 8,844 | -359 | 7,077 | -402 |
| 0 | Collaboration - LCJB | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | Other Collaboration & Partnerships | | | | | | | | | |
| 0 | Collaboration - Air Support | 2 | 567 | 0 | 567 | 425 | 425 | 0 | 567 | 0 |
| 38 | Collaboration - ERSOU | 2 | 2,362 | 87 | 2,449 | 2,499 | 2,531 | 32 | 2,493 | 44 |
| 0 | Collaboration - Kings Lynn PIC | 2 | 769 | 0 | 769 | 605 | 605 | 0 | 769 | 0 |
| 33 | Collaboration - Regional Collaboration | 2 | 266 | 0 | 266 | 140 | 177 | 37 | 319 | 53 |
| -44 | SARC | 2 | 357 | 23 | 380 | 331 | 291 | -40 | 324 | -56 |
| -724 | Total BCH Collaboration | 1 | 36,130 | 426 | 36,555 | 36,390 | 35,769 | -621 | 36,029 | -526 |
| 26 | Total Other Collaborated and Partnerships | 2 | 4,457 | 110 | 4,567 | 4,077 | 4,106 | 30 | 4,607 | 41 |
| -698 | Total Collaborated and Partnerships | | 40,586 | 536 | 41,122 | 40,467 | 39,876 | -591 | 40,637 | -485 |
| 0 | Surplus generated by CTC - to reserves | | 0 | 323 | 323 | 0 | 0 | 0 | 484 | 161 |

Appendix 4 – Capital expenditure at 31 January 2020

| | B/Fwd from previous years | Original 2019/20 Capital Programme | Previously Authorised Programme Amendments | Proposed Programme Amendments | Revised 2019/20 Capital Budget | Actual & Committed 2019/20 | % | Expected Outturn 2019/20 | Expected Outturn % of Revised Capital Budget | Predicted C/Fwd 2019/20 | Estimated Year End Position |
|---|---------------------------|------------------------------------|--|-------------------------------|--------------------------------|----------------------------|------------|--------------------------|--|-------------------------|-----------------------------|
| All figures E'000 | | | | | | | | | | | |
| Capital Payments:- | | | | | | | | | | | |
| Land & Buildings | 1,275 | 4,243 | - | 1,601 | 7,119 | 3,059 | 43% | 4,259 | 60% | 287 | 2,573 |
| IT & Communications | 591 | 3,107 | 160 | 542 | 4,400 | 2,709 | 62% | 3,611 | 82% | 460 | 329 |
| Fleet | - | 1,525 | - | - | 1,525 | 1,525 | 100% | 1,478 | 97% | - | 47 |
| Other Collaboration | 169 | 100 | 26 | - | 295 | 236 | 80% | 295 | 100% | - | - |
| Schemes approved subject to further business case | - | 300 | -186 | -80 | 34 | - | 0% | - | 0% | - | 34 |
| TOTAL | 2,035 | 9,275 | - | 2,063 | 13,373 | 7,529 | 56% | 9,643 | 72% | 747 | 2,983 |

| | B/Fwd from previous years | Original 2019/20 Capital Programme | Previously Authorised Programme Amendments | Proposed Programme Amendments | Revised 2019/20 Capital Budget | Expected Outturn +c/fwd 2019/20 |
|----------------------------|---------------------------|------------------------------------|--|-------------------------------|--------------------------------|---------------------------------|
| All figures E'000 | | | | | | |
| Capital Financing:- | | | | | | |
| Capital Grants | 344 | 790 | - | 522 | 1,656 | 1,656 |
| Carry Forward Reserve | 1,491 | - | - | - | 1,491 | 1,416 |
| BAR | - | 38 | - | - | 38 | 38 |
| Capital Reserves | - | 669 | - | - | 669 | 669 |
| Capital Receipts | - | 2,050 | - | - | 2,050 | 2,029 |
| Estates Reserve | - | 1,818 | - | - | 1,818 | 1,803 |
| RCCO | - | 440 | - | - | 440 | 440 |
| Borrowing | 200 | 3,470 | - | 1,541 | 5,211 | 2,339 |
| TOTAL | 2,035 | 9,275 | - | 2,063 | 13,373 | 10,390 |

Appendix 5 – Scheme by Scheme Budgetary Control Report to 29 February 2020

| Notes at Para. | Scheme Title | Job Code | Budget B/Fwd £'000 | Original Capital Programme as amended* £'000 | Proposed Programme Amendments £'000 | Revised Capital Budget 2019/20 £'000 | Actual YTD £'000 | Commitments YTD £'000 | Committed & Spent YTD £'000 | Outturn 2019/20 £'000 | Variance at year end £'000 | Predicted C/Fwd £'000 | Estimated (Under)/Over spend £'000 |
|----------------|--|----------|-----------------------|---|--|---|---------------------|--------------------------|--------------------------------|--------------------------|-------------------------------|--------------------------|---------------------------------------|
| | Land & Buildings | | | | | | | | | | | | |
| | Major Repairs Planned | Various | 288 | 296 | - | 584 | 301 | 232 | 533 | 584 | - | - | - |
| | Wisbech Police Station Refurb | C8068 | 325 | - | - | 325 | 9 | 28 | 37 | 37 | (288) | 288 | - |
| | HQ Lead Decontamination and Prevention | C8106 | 43 | - | - | 43 | 36 | - | 36 | 43 | - | - | - |
| | Demand Hub - Building Works | C8114 | 45 | - | - | 45 | 19 | - | 19 | 19 | (26) | 26 | - |
| | Southern Police Station | C8121 | 200 | 3,470 | - | 3,670 | 935 | 177 | 1,112 | 1,112 | (2,558) | - | (2,558) |
| | HQ Air Conditioning | C8126 | 94 | 60 | - | 154 | 159 | - | 159 | 159 | 5 | - | 5 |
| | HQ Car Park Extension | C8127 | 8 | 61 | - | 69 | 65 | 5 | 70 | 65 | (4) | 4 | - |
| | Exercise Yard at Thorpe Wood | C8128 | 28 | - | - | 28 | 40 | 2 | 42 | 41 | 13 | - | 13 |
| | Taser Cabins at Monks Wood | C8129 | 87 | - | - | 87 | 62 | - | 62 | 62 | (25) | - | (25) |
| | HQ VEU Building | C8130 | 157 | 380 | - | 537 | 385 | 142 | 527 | 537 | - | - | - |
| | Copse Court Car Park | C8131 | - | 498 | - | 498 | 195 | 276 | 471 | 498 | - | - | - |
| | ERSOU Building | B8194 | - | 999 | - | 999 | 999 | - | 999 | 999 | - | - | - |
| 5.1 | Data Centre UPS | C8132 | - | - | 80 | 80 | 0 | - | - | - | (80) | 80 | - |
| | Land & Buildings Total | | 1,275 | 5,764 | 80 | 7,119 | 3,205 | 862 | 4,067 | 4,156 | -2,963 | 398 | -2,565 |
| | Fleet | | | | | | | | | | | | |
| | Vehicle Replacement Programme | C8010 | - | 1,525 | - | 1,525 | 1,253 | 272 | 1,525 | 1,478 | (47) | - | (47) |
| | Fleet Total | | - | 1,525 | - | 1,525 | 1,253 | 272 | 1,525 | 1,478 | -47 | 0 | -47 |
| | Non ICT Collaboration | | | | | | | | | | | | |
| | JPS Capital | C8028 | - | 100 | - | 100 | 21 | 25 | 46 | 100 | - | - | - |
| | JPS ANPR | C8071 | 169 | 26 | - | 195 | 156 | 34 | 190 | 190 | (5) | 5 | - |
| | JPS ERSOU | C8104 | - | - | - | - | - | - | - | - | - | - | - |
| 5.2 | CED Tasers | C8133 | - | - | 8 | 8 | 8 | - | - | 8 | - | - | - |
| | Non ICT Collaboration Total | | 169 | 126 | 8 | 303 | 185 | 60 | 237 | 298 | -5 | 5 | 0 |

| Notes at Para. | Scheme Title | Job Code | Budget B/Fwd | Original Capital Programme as amended* | Proposed Programme Amendments | Revised Capital Budget 2019/20 | Actual YTD | Commitments YTD | Committed & Spent YTD | Outturn 2019/20 | Variance at year end | Predicted C/Fwd | Estimated (Under)/Over spend |
|----------------|--|----------|--------------|--|-------------------------------|--------------------------------|-------------|-----------------|-----------------------|-----------------|----------------------|-----------------|------------------------------|
| | | | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 |
| | ICT Collaborated | | | | | | | | | | | | |
| | BCH Property Management System | C8063 | 3 | - | - | 3 | 6 | - | 6 | 6 | 3 | - | 3 |
| | ICT Consolidated Workstreams | C8111 | 107 | - | - | 107 | 59 | 3 | 62 | 62 | (45) | - | (45) |
| | Infrastr - digital forensics (DFU Storage-Cambs) | C8125 | 11 | 196 | - | 207 | 89 | - | 89 | 112 | (95) | - | (95) |
| | DAMS | N/A | - | 83 | - | 83 | - | - | - | - | (83) | - | (83) |
| | PC/Laptops Replacement | JC0001 | 112 | 841 | - | 953 | 787 | - | 787 | 957 | 4 | - | 4 |
| | Applications - Tuserv (non IT Budget) | JC0003 | - | 142 | - | 142 | 43 | 39 | 82 | 73 | (69) | 69 | - |
| | Applications - Search Capabilities | JC0004 | - | 13 | - | 13 | - | - | - | 13 | - | - | - |
| | Networks | JC0005 | - | 292 | - | 292 | 169 | 39 | 208 | 200 | (92) | - | (92) |
| | Infrastructure - Servers/Storage/Back up | JC0006 | 77 | 321 | - | 398 | 195 | 4 | 199 | 309 | (89) | - | (89) |
| | Telephony | JC0009 | 10 | 185 | - | 195 | 12 | - | 12 | 12 | (183) | - | (183) |
| | Mobile Comms - Airwaves | JC0010 | - | 255 | - | 255 | 255 | - | 255 | 255 | - | - | - |
| | Mobile Comms - Smartphones | JC0011 | - | 461 | - | 461 | 374 | 87 | 461 | 460 | (1) | - | (1) |
| | Mobile Comms - BWV (Body Worn Video) | JC0012 | - | 5 | - | 5 | 5 | - | 5 | 5 | - | - | - |
| | Digital Interviewing | JC0013 | - | 199 | - | 199 | - | - | - | - | (199) | 199 | - |
| | Storm | JC0014 | - | 37 | - | 37 | - | - | - | 12 | (25) | 19 | (6) |
| | NEP Project | JC0015 | - | 0 | - | - | - | - | - | - | - | - | - |
| | ICT Collaboration Total | | 320 | 3,030 | - | 3,350 | 1994 | 172 | 2,166 | 2,476 | -874 | 287 | -587 |
| | ICT Other | | | | | | | | | | | | |
| | Covert Equipment Renewal | C8022 | 34 | - | - | 34 | 4 | - | 4 | - | (34) | 34 | - |
| | Athena | C8035 | - | 237 | - | 237 | 68 | 35 | 103 | 103 | (134) | - | (134) |
| | Demand Management Software | C8097 | 20 | - | - | 20 | - | - | - | - | (20) | - | (20) |
| | ESN - ICCS | BCHCAA | - | - | - | - | - | 1 | 1 | - | - | - | - |
| | BCH ERP Purchase | BCHCAG | - | - | 542 | 542 | 433 | 50 | 483 | 483 | (59) | - | (59) |
| | Seven Forces PSD Monitoring System | C8120 | 30 | - | - | 30 | 26 | - | 26 | 26 | (4) | - | (4) |
| | ESMCP Devices and Fitting | HC8039 | 187 | - | - | 187 | - | - | - | - | (187) | 187 | - |
| | ICT Other Total | | 271 | 237 | 542 | 1,050 | 531 | 86 | 617 | 612 | -438 | 221 | -217 |
| | Schemes Approved Subject to Further Business Case | | | | | | | | | | | | |
| 5.1 | Delegated Chief's Budget | | - | 114 | (80) | 34 | | | | | | | |
| | Grand Total | | 2,035 | 10,796 | 550 | 13,381 | 7168 | 1,452 | 8,612 | 9,020 | -4,327 | 911 | -3,416 |

Appendix 6 – In year schemes additions within the Chief Constable’s Delegation

| Job Code | Scheme Title | Budget | Notes | Approval | Funding |
|----------|---|----------|-------|------------|---------------------------------------|
| C8125 | Infrastr - digital forensics (DFU Storage-Camb) | £160,000 | | 04/11/2019 | Chief's delegated budget |
| C8071 | JPS ANPR | £26,000 | | 04/11/2019 | Chief's delegated budget |
| C8035 | Athena | £10,000 | | 25/02/2020 | Transfer to ICT Tuserv Athena Project |
| JC0003 | Applications - Tuserv (non IT Budget) | -£10,000 | | 25/02/2020 | Transfer from Athena Project |
| TBA | Data Centre UPS | £80,000 | 5.1 | | Chief's delegated budget |
| | | £266,000 | | | |

In-year Scheme Additions through Reserves/PCC Delegation

| Job Code | Scheme Title | Budget | Notes | Approval | Funding |
|----------|-----------------------|----------|-------|------------|---------------------------------------|
| C8127 | HQ Car Park Extension | £61,000 | | 04/11/2019 | Transfer from Major Repairs Programme |
| Various | Major Repairs Planned | -£61,000 | | 04/11/2019 | Transfer from Major Repairs Programme |
| C8126 | HQ Air Conditioning | £60,000 | | 25/02/2020 | Transfer from Major Repairs Programme |
| Various | Major Repairs Planned | -£60,000 | | 25/02/2020 | Transfer from Major Repairs Programme |
| C8131 | Copse Court Car Park | £83,000 | | 25/02/2020 | Transfer from Major Repairs Programme |
| Various | Major Repairs Planned | -£83,000 | | 25/02/2020 | Transfer from Major Repairs Programme |
| | | £0 | | | |

Grants received in year/unapplied from previous year

| Job Code | Scheme Title | Budget | Notes | Approval | Funding |
|----------|-------------------------------|------------|-------|------------|--|
| C8010 | Vehicle Replacement Programme | £517,000 | | n/a | Home Office Fleet Grant |
| BCHCAA | ESN - ICCS | £187,000 | | n/a | ESMCP Unapplied Grant from 2018/19 |
| C8130 | HQ VEU Building | £537,000 | | n/a | Highways Agency Grants (£157k unapplied from 2018/19) + £368k received in 19/20 and £12k to be accrued |
| C8131 | Copse Court Car Park | £415,000 | | 25/02/2020 | Peterborough City Council Grant for Thorpe Wood/Copse Court |
| C8133 | CED Tasers | £8,000 | 5.2 | n/a | Home Office CED Grant |
| | | £1,664,000 | | | |