

# Cambridgeshire and Peterborough Countywide Community Safety Strategic Board

Thursday 11<sup>th</sup> October 2018, 10:00 – 12:00

Conference Room 2, Police HQ, Huntingdon, PE29 6NP

## Agenda

1. Introduction & apologies	Jason Ablewhite	5 mins
2. Minutes & actions of the meeting held 19 <sup>th</sup> July 2018	Jason Ablewhite	5 mins
3. Road Safety in Cambridgeshire and Peterborough – Understanding the partnership, key risks and action required from partners	Richard Lumley	20 mins
4. Supported Housing – outcomes from the local housing related support review	Adrian Chapman	20 mins
5. Co-ordination of the local response to the Serious Violence Strategy – requirements from partners	Jim Haylett	15 mins
6. Transformational working – effective partnership working in the future	Dorothy Gregson	15 mins
7. A partnership review of drug and alcohol misuse – understanding performance of the local strategy and actions required from partners	Dr Liz Robin	20 mins
8. Future agenda planning	Dorothy Gregson	5 mins
9. Voluntary and Community Sector Representation at the Board	Rob Hill	5 mins
10. Questions on quarterly updates	All	5 mins
11. Signing the updated Countywide Community Safety Agreement 2017-20	All	5 mins
<b>Next meeting – Thursday 17<sup>th</sup> January 2019, 10:00 – 12:00, Police HQ, Huntingdon</b>		

# Cambridgeshire and Peterborough Countywide Community Safety Strategic Board

Thursday 11<sup>th</sup> October 2018, 10:00 – 12:00

Conference Room 2, Police HQ, Huntingdon, PE29 6NP

## **Dates for future meetings:**

Thursday 17<sup>th</sup> January 2019 10:00 – 12:00

All meetings to be held at Police HQ, Huntingdon, PE29 6NP.

Please ensure to bring proof of ID with you.

Please note that there is visitor parking at Police HQ, however spaces cannot be guaranteed. If no spaces are available there is a pay and display carpark at the train station which is a 5-10 minute walk from HQ.

For any enquiries relating to the meeting, please email:

[cambs-pcc@cambs.pnn.police.uk](mailto:cambs-pcc@cambs.pnn.police.uk) marked FAO: Alasdair Baker.

**Cambridgeshire and Peterborough  
Countywide Community Safety Strategic Board**

To: Cambridgeshire and Peterborough Countywide Community Safety Strategic Board  
From: Office of the Police and Crime Commissioner  
Date: 11<sup>th</sup> October, 2018  
Title: Minutes and Actions of the meeting 19<sup>th</sup> July 2018

**ITEM TO BE PUBLISHED ONCE APPROVED**

## **Cambridgeshire and Peterborough Countywide Community Safety Strategic Board**

**To:** Cambridgeshire and Peterborough Countywide Community Safety Strategic Board

**From:** Cambridgeshire and Peterborough Road Safety Partnership

**Date:** 11 October 2018

**Title:** A partnership approach to tackling road safety in Cambridgeshire and Peterborough

### **1 Purpose**

1.1 The purpose of this report is to outline the work of the Cambridgeshire and Peterborough Road Safety Partnership (CPRSP) to the Countywide Community Safety Strategic Board (“the Board”) to provide a better understanding of the CPRSP’s current strategy, outline the key risks and how these are being managed.

### **2 Recommendation**

2.1 The Board is recommended to note the wider social and economic impact of road traffic collisions and the strategic buy-in from the senior officials in each of the key partners in the signing of the strategic declaration in early 2016.

2.2 The Board is recommended to help promote the importance of road safety at a strategic level and the development of a new Road Safety Strategy for 2020-2030.

2.3 The Board is recommended to discuss and inform the CPRSP of any additional opportunities to enhance its work with partners or additional stakeholders to meet common aims so that these can be fed into the new strategy.

2.4 Board members are asked to engage with the review of the Road Safety Strategy.

### **3 Background and Context**

3.1 The Board has identified there is increased public interest in the Partnership response to Road Safety.

3.2 The CPRSP has been in existence in various forms since the mid-90’s and was last reviewed in 2015, at which time a strategy was set to cover the period 2015-2020.

3.3 A paper went to the Police and Crime Commissioner’s Business Co-ordination Board on the 13<sup>th</sup> September 2018 outlining the work around safety camera digitalisation which relates to a significant short-term risk as outlined in section 6.3-6.5, below.

### **4 Current Strategy 2015-2020**

4.1 The full strategy document published in 2015 is available on the CPRSP website (<https://www.cprsp.co.uk/>). In developing the strategy, the following partner and national strategies were examined and relevant elements extracted:

- Department for Transport Strategic Framework for Road Safety

- Local Transport Plans for each Highway Authority
- Safer Peterborough Partnership Plan
- Cambridgeshire Health and Wellbeing Strategy
- Cambridgeshire Joint Strategic Needs Assessment
- CFOA Road Safety Strategy
- ACPO UK Road Policing Strategy
- Beds, Cambs and Herts Tri-force Roads Policing Strategy
- Highways England: Strategic Business Plan 2015 to 2020

4.2 In summary the strategy sets out the following:

4.3 Every death and life changing injury on Cambridgeshire and Peterborough's roads or to a Cambridgeshire or Peterborough resident is one too many, and the social and economic burden of road casualties is felt much wider than just those immediately involved in the collision.

4.4 Therefore, **CPRSP's vision is to prevent all road deaths across Cambridgeshire and Peterborough and to significantly reduce the severity of injuries and subsequent costs and social impacts from road traffic collisions.**

4.5 In order to work towards this vision, the following targets were adopted by the Cambridgeshire and Peterborough Road Safety Partnership for the life of this strategy (all targeted reductions are compared to the 2005-09 average baseline):

- To reduce the number of people killed or seriously injured (KSI) in collisions by at least 40% by 2020.
- To reduce the number of children killed or seriously injured in collisions by at least 40% by 2020.
- To reduce the number of cyclists and pedestrians killed or seriously injured in collisions by at least 40% by 2020.

4.6 The Partnership recognises that social and economic costs of road collisions extends to wider provision not previously associated with typical road safety programmes, such as victim support and rehabilitation and has therefore sought a new model for the delivery of an "holistic approach" to road safety. This new model is outlined in Appendix 1 and is delivered via the groups outlined in Appendix 2.

4.7 Based on the Partnership's vision, the following aims and objectives were identified for action within the delivery plan in order to meet the agreed targets for casualty reduction by 2020:

**Aims**

- To prevent road users from being killed or seriously injured (KSI) through enabling behaviour change, delivering better education and delivering road engineering schemes
- To reduce the social impact of road casualties, at an individual, family and community level
- To reduce the cost to public agencies in dealing with the impact of road collisions including identifying invest to save opportunities
- To undertake targeted road safety enforcement as part of a strategy to reduce KSI's

- To develop a financially sustainable model of delivering road safety activity across Cambridgeshire and Peterborough

#### Objectives

- To reduce year on year the numbers of people KSI on Cambridgeshire and Peterborough roads
- To support the victims of road collisions and reduce the social impact for individuals, families and communities
- To identify high risk road users and deliver targeted initiatives to prevent collisions
- To identify high risk collision locations and develop preventative measures (including road engineering solutions) to decrease the risk of future collisions.
- To share data and intelligence across public agencies to prevent future road collisions
- To work across the police tri-force area to identify methods of reducing partnership costs.

4.8 Following the development of the strategy, the Police and Crime Commissioner at the time, Sir Graham Bright, introduced the Casualty Reduction and Support Fund (<http://www.cambridgeshire-pcc.gov.uk/police-commissioner-launches-new-road-safety-fund/>) and led the signing of the road safety strategic declaration, included in Appendix 3.

4.9 The value of preventing every road casualty that occurred in Cambridgeshire and Peterborough during 2015 is £164.3m; the costs to local health and social care from these casualties is £22.9m.

4.10 Based on targeted reductions set out in the Cambridgeshire and Peterborough Road Safety Partnership Strategy 2015-2020, if achieved, the total cumulative value to the public purse of preventing these casualties would be £67.6m.

## 5 Key activities

5.1 The partnership delivers an ongoing programme of activity in support of national and local key themes and campaigns. Campaign activity is closely aligned to the DfT Think! Campaigns calendar and the NPCC and TISPOL enforcement calendars.

5.2 Key activities aligned to the strategy are:

- *Targeting Road Injury Prevention (TRIP) research project* – a £150k research project with Addenbrookes Hospital and Loughborough University to link trauma data with police collision data to identify drivers involved in collisions that cause trauma and death and trial associated interventions. £100k funding from the Road Safety Trust, £28k from the Police and Crime Commissioner and £22k from the Eastern Highways Alliance.
- *Drive iQ* – following a profiling activity of young driver related collisions and offences and research into what type of interventions are likely to work with this age group, Drive iQ was procured and has been delivered for young people in 6<sup>th</sup> forms and colleges since September 2017. The Police and Crime Commissioner provided the full £67k funding for the project.

- *“I’m Des” designated driver intervention* – run locally in Peterborough initially and then launched countywide as part of the partnership Christmas 2017 drink drive campaign and repeated in Summer 2018 during the World Cup, licenced premises are offered to sign up to offer free draught soft drinks to designated drivers who can request a wristband on entry to the establishment.
- *Risk-based road treatment* – trial of a risk-based route treatment on the A1303 Quy to Newmarket as part of the Department for Transport’s Safer Roads Fund project - £1.3m funding from Department for Transport.

## 6 Key Issues and Risks identified since 2015

6.1 Recorded serious injury collisions increased significantly in 2016 and 2017 as shown in Figure 1.

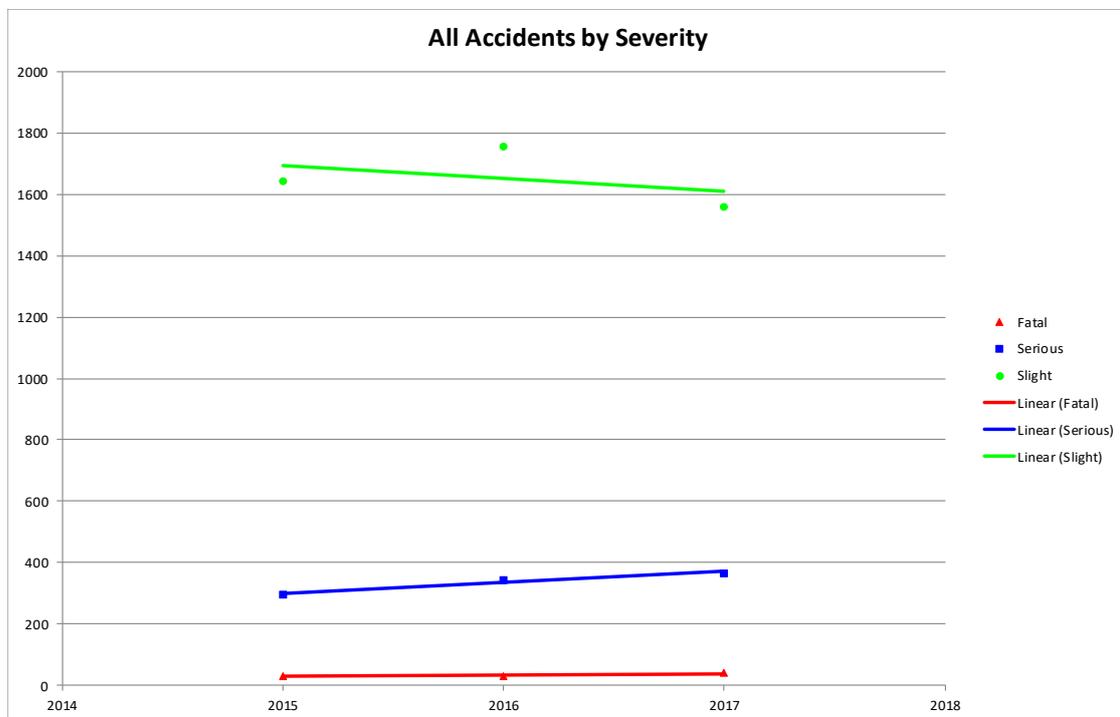


Figure 1 - Collisions 2015-2017 - all severities

6.2 Analysis has established that the increase in serious injury collisions are at the lower end of the serious severity scale. A change in collision reporting system to “CRASH” is known to have had a national impact on figures, as demonstrated by work undertaken by the Office for National Statistics earlier this year (see Figure 2).

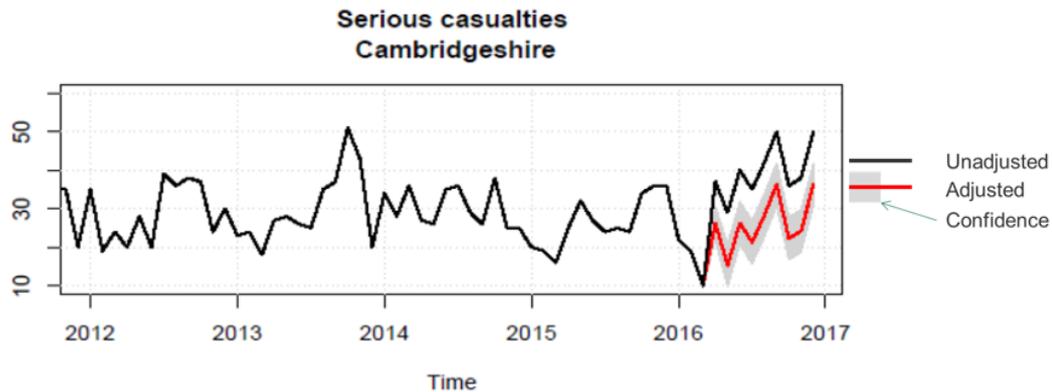


Figure 2 - ONS adjustment of casualty trend following introduction of CRASH

- 6.3 In addition to the reporting changes, a key risk to the network of safety cameras in operation across Cambridgeshire was identified. The cameras use wet-film technology and as such are reaching the end of their operational life. In order to enable this important safety work to continue beyond March 2019 the cameras require updating to digital technology.
- 6.4 A proposal for this digitisation has been agreed with the support of funding from the Police and Crime Commissioner's Casualty Reduction and Support Fund. As part of the digitisation, the safety camera locations are being reviewed to ensure they remain relevant and continue to have a preventative effect.
- 6.5 CPRSP recognises that due to a number of factors, in particular the change in reporting system to CRASH, it is not on course to meet the 40% reduction targets set out in section 4.5 of this paper. CPRSP has taken steps to address this and is transitioning at present, with a review of the delivery/tactical group undertaken earlier this year and revised Terms of Reference (ToR) proposed to the CPRSP board at the next meeting on 10 October 2018.
- 6.6 The strengthened governance and delivery arrangements will put the partnership in a stronger position moving forward, allowing it to review the Road Safety Strategy, ensuring it is fit for purpose, ensuring it reflects partner's priorities and provides joint outcomes.
- 6.7 This review will need to take into account the following key elements in order to provide a robust framework going forward for 5-10 years:
- The Road Safety Management Capacity Review, published by the Department for Transport in May 2018.
  - The Cambridgeshire and Peterborough Combined Authority Local Transport Plan which is expected in 2019.
  - Sufficient data collected using CRASH to set an accurate baseline – CRASH was introduced in April 2016, therefore a minimum of 3 years data (Apr 2016-Mar 2019) is suggested.

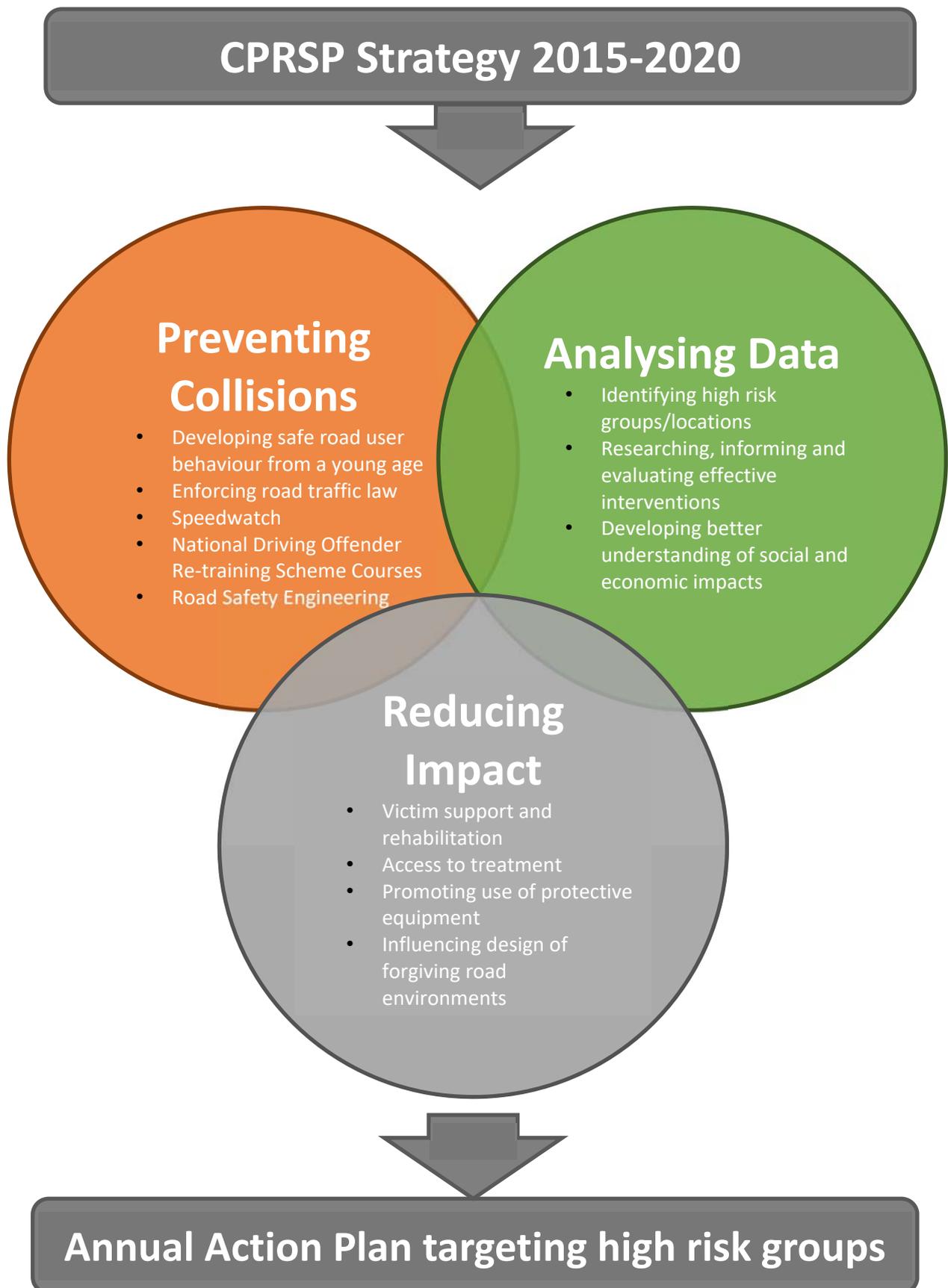
## 7 Recommendation

- 7.1 The Board is recommended to note the wider social and economic impact of road traffic collisions and the strategic buy-in from the senior officials in each of the key partners in the signing of the strategic declaration in early 2016.
- 7.2 The Board is recommended to help promote the importance of road safety at a strategic level and the development of a new Road Safety Strategy for 2020-2030.
- 7.3 The Board is recommended to discuss and inform the CPRSP of any additional opportunities to enhance its work with partners or additional stakeholders to meet common aims so that these can be fed into the new strategy.
- 7.4 Board members are asked to engage with the review of the Road Safety Strategy.

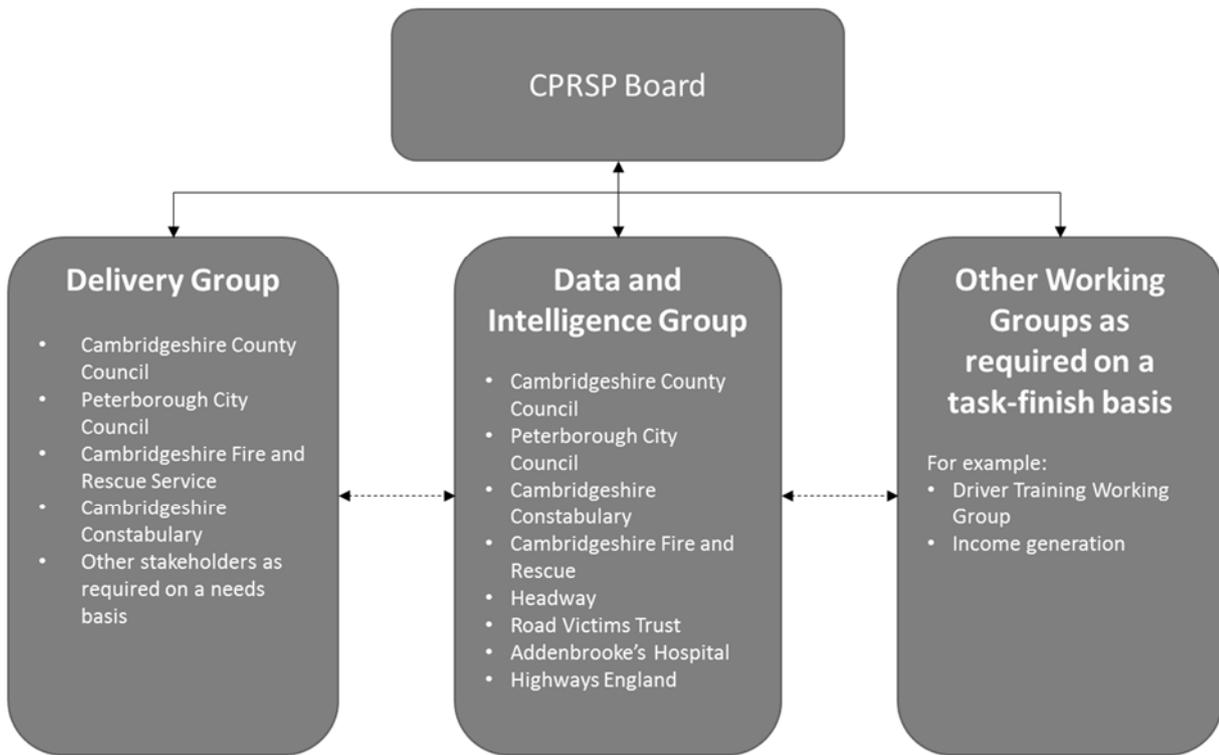
## BIBLIOGRAPHY

Source Document(s)	<p>Cambridgeshire and Peterborough Road Safety Partnership Strategy 2015-2020 – available at <a href="https://www.cprsp.co.uk/research-and-statistics/vision-and-strategy/">https://www.cprsp.co.uk/research-and-statistics/vision-and-strategy/</a></p> <p>Department for Transport, 2011. Strategic framework for road safety. Available at: <a href="https://www.gov.uk/government/publications/strategic-framework-for-road-safety">https://www.gov.uk/government/publications/strategic-framework-for-road-safety</a></p> <p>Cambridgeshire Local Transport Plan (LTP3). Available at: <a href="http://www.cambridgeshire.gov.uk/info/20006/travel-roads-and-parking/66/transport-plans-and-policies">http://www.cambridgeshire.gov.uk/info/20006/travel-roads-and-parking/66/transport-plans-and-policies</a></p> <p>Peterborough Local Transport Plan (LTP3). Available at: <a href="https://www.peterborough.gov.uk/council/strategies-polices-and-plans/local-transport-plan/">https://www.peterborough.gov.uk/council/strategies-polices-and-plans/local-transport-plan/</a></p> <p>Safer Peterborough Partnership Plan. Available at: <a href="http://www2.peterborough.gov.uk/safer_peterborough/about/partnership_plan.aspx">http://www2.peterborough.gov.uk/safer_peterborough/about/partnership_plan.aspx</a></p> <p>Cambridgeshire Health and Wellbeing Strategy 2012-17. Available at: <a href="http://www.cambridgeshire.gov.uk/info/20004/health-and-keeping-well/548/cambridgeshire-health-and-wellbeing-board">http://www.cambridgeshire.gov.uk/info/20004/health-and-keeping-well/548/cambridgeshire-health-and-wellbeing-board</a></p> <p>Cambridgeshire Joint Strategic Needs Assessment (JSNA). Available at: <a href="http://www.cambridgeshireinsight.org.uk/jsna">http://www.cambridgeshireinsight.org.uk/jsna</a></p> <p>CFOA Road Safety Strategy 2013-16. Available at: <a href="http://www.cfoa.org.uk/14221">http://www.cfoa.org.uk/14221</a></p> <p>ACPO (2011) Policing the Roads – 5 Year Strategy 2011-2015. Available at: <a href="https://www.app.college.police.uk/app-content/road-policing-2/">https://www.app.college.police.uk/app-content/road-policing-2/</a></p>
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Appendix 1



Appendix 2





## Cambridgeshire and Peterborough Road Safety Partnership Strategic Declaration

“Every death and life changing injury which happens as a result of a road collision on a Cambridgeshire road is one too many.”

We want to reduce the number of collisions on our roads and therefore the number of people killed or seriously injured as a result and the subsequent impact on individuals, their families and the community.

### We will take an evidence-based approach through:

- Effective and sustainable prevention and early intervention – by influencing the way people behave when they drive, cycle on or walk near roads
- Working together in partnership to influence environmental factors such as speed limits and road layout
- Providing a swift and joined-up response to road collisions which gives people the best chance of recovery
- Supporting the victims of road collisions and their families to enable them to cope and recover from their experience
- Timely information sharing and resources
- Ensuring all sectors (**voluntary**, community and private) are able to play their part and understand the value they can add.







We acknowledge that the social and economic cost of road collisions is felt by a wide range of statutory and non-statutory agencies – not just those emergency services immediately involved – but those who are responsible for providing support through recovery in particular the health-care system.

We, as partner organisations, accept our joint responsibility to deliver against our declaration and the principles of the Cambridgeshire and Peterborough Road Safety Strategy (2015-20) and reduce the likelihood of further harm to the public on our roads.



Signature *Guia Beasley*  
 Position Chief Executive



Signature *Guia Beasley*  
 Position Chief Executive



Signature *El Robn*  
 Position Director of Public Health



Signature *El Robn*  
 Position Director of Public Health



Signature *Andrew*  
 Position Chief Constable



Signature *[Signature]*  
 Position CHIEF FIRE OFFICER



Signature *[Signature]*  
 Position [Signature]



Signature *[Signature]*  
 Position Clinical Director



Signature \_\_\_\_\_  
 Position \_\_\_\_\_



## Cambridgeshire and Peterborough Countywide Community Safety Strategic Board

**To:** Cambridgeshire and Peterborough Countywide Community Safety Strategic Board

**From:** Lisa Sparks, HRS Commissioning Manager, CCC  
Sarah Ferguson, Cambridgeshire County Council

**Date:** 11 October 2018

### 1 Purpose

1.1 The Purpose of this report is to outline to the Countywide Community Safety Strategic Board (“the Board”) the outcomes of the local Housing Related Support Review.

### 2 Recommendations

- 2.1 Note the work to deliver a challenging savings target in relation to the Housing Related Support services.
- 2.2 Consider how the Countywide Community Safety Board wants to be informed about the work of the Housing Board to develop the strategic longer term review of our approach to tackling homelessness as a system.

### 3 Context

- 3.1 A Commissioning Review of Homelessness services was carried out on in 2017. One of the key recommendations from this review was that a full Housing Related Support (HRS) Review should be carried out across Cambridgeshire and Peterborough, which would then inform the development of a Joint Supported Housing Commissioning Strategy.
- 3.2 A £1m savings target was also set against the Cambridgeshire HRS services, as a previous review of HRS services in Peterborough has already led to a different delivery model with savings made.
- 3.3 The current Cambridgeshire County Council spend on HRS services is £7.5m, of which £236,484 comes from the public health budget. The budget is allocated against the following client groups;

Number of Services	Client Group	Total Spend
10	Rough Sleepers & Single Homeless	£1,587,000
10	Homeless Young People	£1,653,000
3	Teenage Parents	£112,000
6	People with Mental Health problems	£1,411,000
24	Older People (incl. Almshouses)	£1,184,000
2	Travellers	£66,000
1	Learning Disability / Physical Disability	£233,500
3	Victims of Domestic Abuse	£265,000
1	People with Alcohol Problems	£79,000

2	Offenders	£157,000
3	Generic Floating Support	£758,800

#### 4 Review

4.1 There are two goals to the review:

1. To identify where savings and efficiencies can be made in order to meet short to medium term savings targets for Cambridgeshire County Council, whilst protecting outcomes for vulnerable clients
2. To work in partnership to undertake a longer term strategic review of the allocation of the HRS, linked to homelessness prevention, to ensure that resources are being effectively directed towards best practice interventions which are most likely to make a lasting impact on the life chances of vulnerable groups.

4.2 A desktop review covering all currently HRS funded services across Cambridgeshire and Peterborough has been completed.

4.3 Key internal and external partners and stakeholders were given the opportunity over summer 2018 to contribute to the review by attending a workshop or completing a questionnaire, with 51 out of a potential 64 returns being completed.

4.4 Views were also sought from The Housing Board, who have been invited to play a key role in informing and shaping the review as far as possible. The Board will be the key partnership group to shape and develop the longer term strategic work needed to look at a more systemic approach to homeless prevention, building on the Cambridgeshire and Peterborough Trailblazer and the review of HRS.

4.5 A Strategic Relevance methodology was applied over summer 2018 and assessments completed for all services which submitted information. For the majority of services there were no concerns about strategic relevance. All services assessed demonstrated delivery of housing related support and a contribution to local strategies.

4.6 The needs data collected included anonymised information for 1,924 clients and would suggest that services are supporting a number of complex individuals and that most clients are presenting with multiple needs.

- The most commonly identified needs were mental health and financial problems/money management - over a third of clients were recorded as having these needs
- A quarter of clients were identified as having social/emotional problems
- 16% of clients were identified as having a drug problem and 11% as having an alcohol problem
- 10% of clients were identified as having a mental health and drug and/or alcohol problem
- 38 clients were identified as being offenders with mental health and substance misuse issues (including mentally disordered offenders)
- 185 clients are on CPA – nearly a third of these were not residing in a designated MH service

- 716 clients are on a Care Plan – over half of these were in services other than Extra Care or other services for older people
- 60% of clients were identified as having 3 or more of the listed support needs - 18% had 5 recorded support needs (the maximum the data sheet allowed)
- Only 18% of clients were recorded as having only 1 of the listed support needs
- There was an expectation that 35% of clients would see a decrease in support needs over time, 22% would see an increase and 31% would continue at the same need level

## 5 The Savings

- 5.1 The review has identified some areas that can be targeted to make savings through remodelling.
- 5.2 To date £100k of the savings target has already been realised without any impact on services. Whilst this still leaves us with a substantial amount to identify, it does represent 10% of the target.
- 5.3 At present no decisions have been made on how the remainder of the savings target could be met. As far as possible, the data gathered as part of the review will be used to inform any proposals for achieving this.
- 5.4 We understand and value the positive contribution these services make to the prevention agenda, however this reduction in budget is likely to make an impact on current service delivery.
- 5.5 However, we also believe that there are options to deliver some savings and still retain good levels of services by doing things differently, and wherever possible we will aim to realise savings in this way. There is an appetite across the Public Services Board to consider new and innovative ways to deliver against some of our high demand areas – homelessness being one of them. It will be essential that we create opportunities to have bilateral conversations with key partners to ensure we have explored all of these jointly, and in a timely way wherever possible.
- 5.6 Once a set of proposals has been finalised, then discussions with partners and key external stakeholder effected by those proposals will take place. It is anticipated that these will need to take place by November 2018.
- 5.7 Community Impact Assessments are also being completed where relevant.

## 6 Recommendation

- 6.1 Note the work to deliver a challenging savings target in relation to the Housing Related Support services.
- 6.2 Consider how the Countywide Community Safety Board wants to be informed about the work of the Housing Board to develop the strategic longer term review of our approach to tackling homelessness as a system.

Contact Officer(s)	Lisa Sparks Lisa.sparks@cambridgeshire.gov.uk
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## **Cambridgeshire and Peterborough Countywide Community Safety Strategic Board**

**To:** Cambridgeshire and Peterborough Countywide Community Safety Strategic Board

**From:** Jim Haylett, Office of the Police and Crime Commissioner

**Date:** 11 October 2018

**Title:** Serious Violence Strategy

### **1 Purpose**

1.1 The purpose of this report is to provide the Countywide Community Safety Strategic Board (“the Board”) with a summary of local actions required from the Serious Violence Strategy.

### **2 Recommendation**

2.1 The Board is recommended to note the content of the report.

2.2 Members are asked to review appendix one and action areas of the strategy relevant to them.

2.3 Members are asked to engage with further discussion on additional actions required locally, following the results of the EIYF bid.

### **3 Background**

3.1 The Serious Violence Strategy was published in April 2018 in response to significant concerns regarding national increases in serious violence and in particular the recent increases in knife crime, gun crime and homicide.

3.2 The Serious Violence Strategy represents a very significant programme of work involving a range of Government Departments and partners, in the public, voluntary and private sectors. It stresses the importance of early intervention to tackle the root causes and provide young people with the skills and resilience to lead productive lives free from violence. The strategy supports a new balance between prevention and effective law enforcement.

3.3 Key points:

- The strategy places communities and local partnerships at the heart of the approach.
- Police and Crime Commissioners have a pivotal role to play in prioritising serious violence within their police and crime plans.
- The strategy sets out a new challenge for Community Safety Partnerships (CSPs) and other local partnerships to respond to serious violence and to make it their mission to tackle this crime and involve communities in doing so.

3.4 The strategy is set out in four key themes:

- Tackling “county lines” and misuse of drugs
- Early intervention and prevention
- Supporting communities and local partnerships
- Law enforcement and criminal justice response

#### **4 Progress so far**

- 4.1 Cambridgeshire and Peterborough have a comprehensive partnership framework in existence with remits covering every aspect of the Strategy.
- 4.2 The Strategy references the launch of the £11m Early Intervention Youth Fund (EIYF), upon launch, the size of the Fund was increased to £22m. Locally, the OPCC have submitted 2 bids that have been developed with partners. Confidentiality clauses in the application process prevent details of bids being detailed in this report.
- 4.3 A mapping exercise has been undertaken regarding the specific actions from the strategy and suggestions made as to where the responsibilities for progressing them lie within our partnerships/delivery groups. See Appendix 1. The actions detailed in that appendix relate primarily to local actions rather than those being progressed nationally.

#### **5 Next Steps**

- 5.1 The Home Office will announce successful EIYF bids in October 2018, giving us a clear understanding of what additional external funded early intervention provision will be available. Following that announcement, an assessment is required to be undertaken to determine what other actions are required locally to ensure that the strategic outcomes can be achieved.
- 5.2 To enable that broader discussion regarding the overall effectiveness of the Cambridgeshire and Peterborough response to the strategy, it is suggested that delivery groups / CSPs review the actions in Appendix 1 that are within their locus.

#### **6 Recommendation**

- 6.1 The Board is recommended to note the content of the report.
- 6.2 Members are asked to review appendix one and action areas of the strategy relevant to them.
- 6.3 Members are asked to engage with further discussion on additional actions required locally, following the results of the EIYF bid.

Jim Haylett  
Head of Business Development, OPCC

<b>Responsible organisation / partnership / delivery group</b>	<b>Action</b>
	<b>Tackling County Lines and Misuse of Drugs</b>
Cambridgeshire Constabulary	Deliver a second phase of activity under our County Lines Action Plan to tackle county lines, to consolidate and build on the work undertaken to date and address new and specific threats and challenges.
Child Criminal Exploitation Delivery Group, Modern Slavery & Serious Organised Crime Delivery Group, Joint Youth Justice Management Board, Community Safety Partnerships	Continue to raise awareness of county lines related exploitation amongst practitioners and update our guidance where relevant.
Drug & Alcohol Misuse Delivery Group	Provide £500,000 of funding over two years to support delivery of a new round of Heroin and Crack Action Areas.
Cambridgeshire Constabulary	Continue to work with the NPCC lead for Drugs to support and encourage the use of drug testing on arrest.
	<b>Early Intervention and Prevention</b>
Office of the Police and Crime Commissioner / Cambridgeshire County Council / Peterborough City Council /Community Safety Partnerships / Early Help Governance Board	Home Office will provide £11 million over the next two years through a new Early Intervention Youth Fund to work with Police and Crime Commissioners and Community Safety Partnerships (or equivalent) to provide joined up support to youth groups and communities to support early intervention and prevention with young people.
Missing And Criminally Exploited	Provide young people involved in or at risk of being involved in gangs and serious violence with more intensive, tailored support through early access to the DWP Work and Health Programme.
Community Safety Partnerships	Explore and build on models of partnerships that exist and work well in building positive relationships between schools and police in England.
NHS England	Rolling out Liaison and Diversion services in police stations and courts to help improve outcomes for people with vulnerabilities including drug and alcohol problems and mental ill health
NHS England	Providing face-to-face support for parents of children with mental health problems and improving early interventions on young people with mental health issues.
Public Health	Public Health England to refresh its guidance for frontline practitioners on the mental health needs of gang affiliated young people and young adults.

Missing And Criminally Exploited/Community Safety Partnerships	Providing £13m over the next four years (years 3 and 4 pending the next Spending Review) through the Trusted Relationships Fund to pilot approaches which provide support to at risk young people to build positive and trusted relationships with adults who are there to support them.
Cambridgeshire County Council / Peterborough City Council /Community Safety Partnerships	Providing high-quality, whole family support to those with multiple and complex needs, including where there are family members involved in, or at risk from, crime or antisocial behaviour, through the Troubled Families Programme in England (2015-2020).
Cambridgeshire County Council / Peterborough City Council / Joint Youth Services / Community Safety Partnerships	Consider the support for pupils at risk of exclusion and the support offered to children following exclusion to reduce the risk of them being drawn into crime or on pathways onto it.
Missing And Criminally Exploited	Consider the outcome of the pilot service for victims of county lines, run by St Giles Trust and Missing People.
Missing And Criminally Exploited	Refresh the Missing Strategy and publish an implementation plan to reflect those who go missing in the context of county lines criminality.
Joint Youth Services /Cambridgeshire Constabulary	Support the expansion of the DIVERT model based on intervention with young adults in police custody.
Joint Youth Services /Cambridgeshire Constabulary	Support rollout of Custody Support Plans as part of the wider youth custody reforms programme.
	<b>Supporting communities and local partnerships</b>
Community Safety Partnerships	Continue support for local initiatives to tackle knife crime through further rounds of the Community Fund in 2018/19 and 2019/20.
Community Safety Partnerships	Give Community Safety Partnerships (or equivalent) a mission to develop plans to respond to serious violence in their local area and we will support them by hosting conferences to bring partnerships together to share best practice and innovation.
Office of the Police and Crime Commissioner	Work with Police and Crime Commissioners to prioritise and identify what action they are taking against serious violence, including knife crime, in their annual Police and Crime Plan.
Public Health / Office of the Police and Crime Commissioner	Strengthen the links between PCCs and Public Health and look for opportunities to expand the role of PCCs in relation to public health.
Home Office	Continue to provide match-funded support for local and regional reviews in England and Wales to respond to county lines and gang related problems in 2018/19 and 2019/20 and enhance the package through training and follow-up advice for areas from the team of experts.

Community Safety Partnerships	Continue to support local voluntary sector and community schemes through further rounds of the EGVE Fund.
Community Safety Partnerships	Encourage Police and Crime Commissioners with CSPs (or local equivalents) to take a leading role in strengthening local links to best make use of the information gathered through the Information Sharing to Tackle Violence Initiative.
Community Safety Partnerships	Work with the British Independent Retailers Association to encourage smaller independent retailers to join the voluntary agreement on the responsible sales of corrosive substances, including not selling products containing the most harmful substances to under 18s.
	<b>Law Enforcement and Criminal Justice Response</b>
Cambridgeshire Constabulary	Continue to support police forces to take action against knife crime with co-ordinated national weeks of action under Operation Sceptre.
Cambridgeshire County Council / Peterborough City Council	Supporting Trading Standards to undertake prosecutions of retailers who sell knives to under-18s through developing a specific prosecution fund to support this activity.
Criminal Justice Board	Ensure that police and prosecutors are considering the need for special measures and of the use of victim personal statements and community impact statements to ensure courts are fully aware of the impact of corrosive attacks on individuals and communities.
Office of the Police and Crime Commissioner	Ensure that there is appropriate support available to victims of attacks with acid and other corrosive substances from the initial medical response and beyond.

## **Cambridgeshire and Peterborough Countywide Community Safety Strategic Board**

**To:** Cambridgeshire and Peterborough

**From:** Dorothy Gregson (OPCC) & Sarah Tabbitt (Huntingdonshire CSP)

**Date:** 11 October 2018

**Title:** Transformational working –effective partnership working in the future

### **1 Purpose**

- 1.1 The purpose of this report is to update the Countywide Community Safety Strategic Board on the approach to supporting place-based Community Safety Partnerships to effectively reduce crime and disorder.

### **2 Recommendations**

- 2.2 The Board is recommended to support a development session in December for CSP and Delivery Group chairs in order to increase understanding of each other's role in managing risk and reducing demand.

### **3 Background**

- 3.1 The Crime and Disorder Act 1998 gave statutory responsibility to local authorities, the police, health, probation and fire ("responsible authorities") to come together reduce crime and disorder in their communities as Community Safety Partnerships (CSPs). For two tier authorities, such as Cambridgeshire, a statutory Community Safety Agreement was introduced setting out work to be co-ordinated by District Level Community Safety Partnerships at a county-level. Peterborough saw the benefit in voluntarily signing up to this agreement.
- 3.2 In Cambridgeshire and Peterborough, countywide thematic delivery groups have been set up to respond to the high risk issues such as domestic abuse and sexual violence, child exploitation and PREVENT. Partners agreed the need to take a more preventative approach in order to effectively manage demand. This report considers how local 'place-based' delivery by the six CSPs needs to develop in the new context.

### **4 Reviewing the approach to community safety**

- 4.1 A review and refresh of the Countywide Community Safety Agreement was carried out in spring 2018. The review identified:
- overall budgets are shrinking and resources need to drive transformation and ways of working which address demand;
  - a preventative approach is required to manage future demand on all services;
  - CSP structures and statutory arrangements can, and should be, galvanising the responsible authorities use their organisational resources to work differently to reduce and manage the risks in their communities; and

- CSPs and their members cannot work in isolation to the countywide thematic delivery groups responding to high risks.
- 4.2 It was also identified that if policing and other county wide organisations were to engage effectively with preventative work an element of commonality through shared approaches and outcome frameworks would be required across the county.
  - 4.3 Key work streams were identified as: Healthy and Safe Schools, Early Help, Access to Employment, Community Resilience and Access to Housing. Linking the prevention work streams with the high risk work already in place introduced the concept of the Community Safety Partnership Matrix. The work also highlighted the crucial role of place-based CSPs moving towards a more demand management / prevention-based approach to ensure people are able to access services and not fall between the gaps in the matrix.
  - 4.4 An interim review of the funding approach taken with CSPs followed. Partnerships were still able to bid for continued funding for projects which risked being destabilised while the review was underway. Just under half of the £155k was awarded.
  - 4.5 In April 2018 the Government published its Serious Violence Strategy. This too identified the need to prioritise prevention and is considered elsewhere on the agenda. Transformation of place base community safety delivery will depend on responsible authorities better understanding both the risks they face and the opportunities they have to reduce demand.
  - 4.6 CSPs have a statutory duty to bring partners together and increasingly they will need to drive system-wide approaches which both address risks and reduce demand. As budgets tighten the opportunity to do this through bespoke projects will decline. CSPs will need to explore with responsible authorities how their mainstream services transform and work together to reduce demand and manage community safety risks.
  - 4.7 If PCC grant funding is to support a change in how mainstream organisations work together then a switch needs to be made away from annual funding for small unsustainable project work, and instead stimulate work which changes how mainstream organisations reduce demand and manage community safety risks. This will ensure CSPs have improved resilience to changing demand and are able to deploy their resources effectively.

## **5 CSPs role in prevention**

- 5.1 CSPs are already taking positive steps towards a prevention-focused approach. They are co-ordinating existing prevention work streams, looking at how existing resources are used and how grant funding can be used to create and embed new ways of working in front line practice.
- 5.2 For example the responsible authorities from Huntingdonshire CSP used PCC funding in 17/18 to co-ordinate existing resources to run two pilot “Transforming Lives” diversionary programmes for young people.
- 5.3 At the July meeting of the Hunts CSP both project leads from the Early Help District Teams came to present their final report on each project focusing on outcomes and the impact the project has had on the young people who attended.

- 5.4 The agenda at this meeting included an invitation to the Chair of the County Exploitation and Missing Strategy Group to provide an overview of the work of the strategy group and to ensure that the local delivery via HCSP of the project met the wider strategic aims and actions within the strategy and subsequent action plan.
- 5.5 This was accompanied by a presentation from the Exploitation coordinator for the LSCB who provided an overview of the exploitation risk assessment and management tool (all partners were provided with a copy) and an overview of the work across the county via the LSCB of the work via task and finish groups linked to reviewed and updating key element of the exploitation strategy.
- 5.6 Partners were also advised of the mapping meetings taking place across the county to raise awareness and see the benefits of joined up agency working and information sharing and how improved outcomes could be demonstrated from this work. Partners were drawn to the attention of the Online Reporting Service which is available on the front page of the Cambridgeshire Constabulary website.
- 5.7 The purpose of having a focus of the agenda regarding exploitation of young people was to provide all partners with an overview of the locally delivered of the Transforming Lives Project and outcomes and impact of this and to also see this in the context of the wider county wide strategic priorities and also raise awareness of new tools and processes via the mapping meetings and updated risk assessment tool.
- 5.8 There are many other examples of local CSPs in Cambridgeshire are drawing together important streams of work to ensure they have maximum impact in their district.

**6 Next steps**

- 6.1 The OPCC is supporting a development event in December for CSP and Delivery Group chairs in order to increase understanding of each other’s role in managing risk and reducing demand. It is hoped that this will include examples of good practice from other areas. The day will inform the 2019 / 2010 OPCC approach to community safety grants.

**7 Recommendation**

- 7.1 The Board is recommended to support a development event in December for CSP and Delivery Group chairs in order to increase understanding of each other’s role in managing risk and reducing demand.

**BIBLIOGRAPHY**

Source Document(s)	September 2018 BCB Paper – Transformational approach to CSP Funding Huntingdonshire CSP – Information from the Chair
Contact Officer(s)	

**Cambridgeshire and Peterborough  
Countywide Community Safety Strategic Board**

To: Cambridgeshire and Peterborough Countywide Community Safety Strategic Board

From: Liz Robin/Laura Hunt

Date: 11<sup>th</sup> October, 2018

Title: Drugs and Alcohol - Review

**ITEM TO BE PUBLISHED IN DUE COURSE**

## **Cambridgeshire and Peterborough Countywide Community Safety Strategic Board**

**To:** Cambridgeshire and Peterborough Countywide Community Safety Strategic Board

**From:** Dorothy Gregson, Office of the Police and Crime Commissioner

**Date:** 11 October 2018

**Title:** Future Agenda Planning

### **1 Purpose**

- 1.1 The purpose of this report is to provide the Countywide Community Safety Strategic Board (“the Board”) with a future agenda plan for consultation.

### **2 Recommendation**

- 2.1 The Board is recommended to review and approve the forward agenda plan.
- 2.2 Members are asked to consider the impact of the agenda and highlight and risks, or requested changes to the chair.

### **3 Background**

- 3.1 The overall aim of the Cambridgeshire and Peterborough Community Safety Strategic Board (the “Board”), notwithstanding its members statutory obligations, is to provide multi-agency strategic direction enabling the delivery of the Board’s key priorities to continue to make the communities of Cambridgeshire and Peterborough safer.
- 3.2 The Terms of Reference for the Board state that the Office of the Police and Crime Commissioner (OPCC) will formulate the Board’s agenda in discussion with the Chair, and requests from other Board Members.
- 3.3 A forward agenda plan forms part of the effective governance of the Board.
- 3.4 At the July Board meeting, members requested additional sight over the forward agenda plan. This would:
  - Give partners confidence that the Board was giving appropriate time to all the key priorities identified.
  - Allow partners to more accurately anticipate demand for reports
  - Ensure appropriate representation based on the focus of each meeting

#### **4 Progress so far**

- 4.1 A forward agenda plan has been drafted as shown in appendix 1.
- 4.2 This forward plan provides an annual agenda cycle incorporating focused items on:
  - All the Risk focused countywide delivery groups, providing an opportunity for each group to highlight its work, key risks and any requests for support in addition to the quarterly updates provided for each meeting.
  - All the CSPs, providing an opportunity for area focused partnerships to highlight their priorities, the preventative and resilience building work they are undertaking and to highlight requests for support or additional engagement
  - Items to allow discussion on co-ordinated prevention initiatives outlined in the updated countywide Community Safety Agreement 2017-20.
  - Open item slots to allow discussion of urgent or emerging issues.
- 4.3 In response to member requests, more time is to be dedicated to in depth updates from delivery groups. To allow time for good quality discussion there will no longer be a standing item which runs through all the quarterly updates submitted by delivery groups. Instead the quarterly updates will continue to be distributed with meeting papers, and a short amount of time will be allocated for members to raise any questions.

#### **5 Next steps**

- 5.1 The Board will continue to respond to its members input on how the meeting can be run in the most effective way possible, and the agenda plan can be updated accordingly.
- 5.2 No dates have currently been set for the 2019/20 year. The Chair will propose dates in line with previous meeting dates, and meetings will remain at a quarterly interval.
- 5.3 Partners should consider the forward agenda plan and highlight any risks or requested changes to the chair. The plan is a flexible document, which guides the agenda rather than setting it in stone.

#### **6 Recommendations**

- 6.1 The Board is recommended to review and approve the forward agenda plan.
- 6.2 Members are asked to continue to consider the impact of the agenda and highlight and risks, or requested changes to the chair.

**Appendix 1 - Forward agenda plan for 2018/19 & 2019/20**

Items	2018/19 Meetings		2019/20 Meetings			
	11/10/18	17/01/2019	Q1	Q2	Q3	Q4
1 – Introductions	Standing item					
2 – Minutes & actions	Standing item					
3 – Delivery Group Focus	Road Safety	Joint Youth Justice Management Board	Domestic Abuse & Sexual Violence	PREVENT	Drug & Alcohol Misuse	Road Safety
4 – Delivery Group Focus	Drug & Alcohol Misuse	Organised Crime & Modern Slavery	CCJB – Offender sub-Group	Child Criminal Exploitation	Mental Health	Organised Crime & Modern Slavery
5 – Prevention focus	Co-ordination of the serious violence strategy	Healthy and safe schools	Employment	Early Help	Homelessness	Community Resilience
6 – CSP focus	Transformational working	Cambridge City	Peterborough	South Cambs	Fenland	East Cambs
7 – Open item	Supported Housing Consultation	Norfolk Early Help Hubs		Joint Youth Justice Management Board	Community Safety Agreement 2021 – 2024	
8 – Open item	VCS representation					
9 – Open item	Future Agenda Planning					

## **Cambridgeshire and Peterborough Countywide Community Safety Strategic Board**

**To:** Cambridgeshire and Peterborough Countywide Community Safety Strategic Board

**From:** Rob Hill, Cambridgeshire County Council / Peterborough City Council

**Date:** 11 October 2018

**TITLE:** Voluntary and Community Sector Representation at the Countywide Community Safety Strategic Board

### **1 Purpose**

1.1 The purpose of this report is to highlight to the Countywide Community Safety Strategic Board (“the Board”) the need for Voluntary and Community Sector representation on the Countywide Community Safety Strategic Board.

### **2 Recommendation**

2.1 The Board is recommended to amend the Terms of Reference to include a member representing the Voluntary and Community Sector.

2.2 The Board is recommended to appoint Julie Farrow as the VCS representative.

### **3 Background**

3.1 The overall aim of the Cambridgeshire and Peterborough Community Safety Strategic Board (the “Board”), notwithstanding the statutory obligations of its members, is to provide a multi-agency strategic direction to enable the delivery of the Board’s key priorities to continue to make the communities of Cambridgeshire and Peterborough safer.

3.2 The Board will support a culture which enables all its members and their respective organisations to work together to implement in practice and work at an operational level on the community safety priorities identified by the Board.

3.3 The current membership of the Board consists of representatives from; Responsible Authorities, Community Safety Partnerships (CSPs); Safeguarding Boards, Health and Wellbeing Boards, the Criminal Justice Board and the Youth Offending Board and risk-focused Delivery Groups.

3.4 Representatives will be able to speak for their organisations with authority and have organisational responsibility around: resources, policy & practice matters, and organisational & partnership performance monitoring.

3.5 The Terms of Reference may be amended by agreement of the Board.

3.6 The Senior Officers Communities Network, has requested Voluntary and Community Sector (VCS) representation at the Board to ensure that all partners’ communities work is aligned.

#### **4 The benefits of Voluntary and Community Sector Representation**

- 4.1 While not a statutory partner, the Voluntary and Community Sector (VCS) have a huge role to play in supporting the delivery of partnership agendas.
- 4.2 Given its central position in communities, the VCS has a particularly significant role in helping prevent crime, improving community resilience, support vulnerable people & victims and creating a sense of place.
- 4.3 VCS organisations are also better able to harness the capacity and willingness of voluntary action, and can attract additional funding from external organisations that public bodies cannot.
- 4.4 With public sector organisations facing increasing demands, VCS organisations will be impacted. Having a VCS representative on the Board will provide input at a strategic level about how to best manage changing demand and stay sighted on the associated risks.

#### **5 Identifying a suitable representative**

- 5.1 Cambridgeshire County Council and Peterborough City Council have identified Julie Farrow, who sits on the Senior Officers Communities Network as a suitable representative.
- 5.2 Julie is CEO of the “Hunts Forum of Voluntary Organisations” and is commissioned by Cambridgeshire County Council to deliver the “Support Cambridgeshire” programme. The Support Cambridgeshire programme is a countywide programme providing infrastructure and development support for the VCS. Part of Julie’s role is to represent the VCS at key partnership meetings, acting as a conduit for key messages between the VCS and the public sector.
- 5.3 The VCS Board member will need to take suitable action to ensure they represent both Cambridgeshire and Peterborough.

#### **6 Recommendation**

- 6.1 The Board is recommended to amend the Terms of Reference to include a member representing the Voluntary and Community Sector.
- 6.2 The Board is recommended to appoint Julie Farrow at the VCS representative.

<b>Quarterly Report: October 2018</b>	<b>Cambridgeshire Partnership Prevent Delivery Group</b>
<b>Chair: Chief Inspector Marcia Pringle</b>	
<b>Objectives of Countywide Delivery Group</b>	
<ul style="list-style-type: none"> <li>• Developing a local PREVENT partnership able to support effective local delivery.</li> <li>• Sharing the CTLP with all relevant partners to identify current threat and risk.</li> <li>• Monitoring and addressing local community tensions</li> <li>• Ensuring all statutory partners have an effective PREVENT action plan in place, in compliance with CTSA Act 2015 and that it is reviewed on a regular basis.</li> <li>• Working together to implement a range of tactical solutions aimed at preventing and deterring adults and young people from being drawn into terrorism and being subject to radicalisation within Cambridgeshire.</li> <li>• Ensuring there is a referral pathway in place for those at risk of radicalisation and extremist activity. Monitoring the impact and extent of the Channel Panel referral mechanism.</li> <li>• Sharing best practise and learning opportunities around PREVENT delivery and training.</li> </ul>	
<b>Key information to raise to the Board</b>	<b>Requested actions by responsible authorities/board chairs</b>
<ul style="list-style-type: none"> <li>• The last Prevent Delivery Board took place on 18<sup>th</sup> July 2018. Since then a new CTLP has been released and the group will be working with ECTIU to revise current Prevent strategy and police and partner delivery plans. A CTLP Presentation is planned for regional partners on 19<sup>th</sup> October at FHQ. Key updates appear themed on raising Prevent awareness amongst young people and education providers.</li> </ul>	<ul style="list-style-type: none"> <li>• <i>None of note</i></li> </ul>
<ul style="list-style-type: none"> <li>• A number of community events have been held in Peterborough raising Prevent awareness amongst young people. On 17<sup>th</sup> July an annual community event attracted 55 attendees. On 21<sup>st</sup> July a Knockout Extremism boxing event was held at Queen Catherine's Academy which included an exhibition match, raffle, presentation by Cambspol Boxing Club and stalls. Plans to replicate across Cambridgeshire trying different sports/ interests to widen appeal.</li> </ul>	<ul style="list-style-type: none"> <li>• <i>None of note</i></li> </ul>
<ul style="list-style-type: none"> <li>• <b>Education Safeguarding Peterborough</b> – The First Further &amp; Higher Education Forum was held to discuss Prevent with Colleges/Universities and will be held bi-annually in the future. Work ongoing within Colleges regarding generation identity which is a</li> </ul>	<ul style="list-style-type: none"> <li>• <i>None of note</i></li> </ul>

<p>growing area and awareness being progressed. Presentation is due to be made available in Oct/Nov 2018 in order to raise profile.</p> <ul style="list-style-type: none"> <li>• <b>Education Safeguarding Cambridge</b> –: Prevent Presentations have been made to South Cambs and East Cambs Schools and referrals are now increasing. Local Authority to consider delivering Prevent presentations to unregistered schools.</li> <li>• <b>Cambridge City Council Schools</b> – WRAP 3 Training continues, presently 200 staff have been trained. Hate crime perspective has been rejuvenated through training programmes.</li> </ul>		
Items to be added to the CCSSB Risk Register		Requested actions by responsible authorities/board chairs
<ul style="list-style-type: none"> <li>• <i>None of note</i></li> </ul>		<ul style="list-style-type: none"> <li>• <i>None of note</i></li> </ul>
Plans, actions and performance		
TOR		
Strategic assessment		
Joint strategic plan		
Partnership delivery plan		
Performance information		
<b>Additional commentary on plans, actions and performance:</b>		

<b>Quarterly Report: October 2018</b>	<b>CCJB OFFENDER GROUP</b>
<b>Chair: Matthew Ryder (NPS)</b>	<b>Vice Chair: Jo Curphey (BeNCH CRC)</b>
<p>Objectives of Countywide Delivery Group</p> <p><b>To support the statutory agencies and community safety partnerships in the delivery of a multi-agency approach to tackling offending and re-offending in Cambridgeshire &amp; Peterborough by bringing together managers from key agencies with responsibility for dealing with offending.</b></p> <ul style="list-style-type: none"> <li>• <b>Understanding current and future needs of offending prevention and management through the commissioning of joint needs assessments and promoting system wide approaches.</b></li> <li>• <b>Creating and taking ownership of the overall partnership strategy for offenders, with an associated action plan.</b></li> <li>• <b>Actively engaging in identifying options and monitoring implementation of system wide solutions to needs identified. Identifying risks, with escalation as appropriate to the Criminal Justice Board or Countywide Community Safety Strategic Board.</b></li> <li>• <b>Monitoring the progress and delivery of the actions and outcomes set in the action plan to ensure a joined up approach to tackling offending and reducing re-offending and to ensure it meets national and local best practice.</b></li> </ul> <p><b>This will include supporting and contributing to the implementation of key objectives in the Police and Crime Plan and the Cambridgeshire CJB objectives, including:-</b></p> <p><b>i) use a partnership approach to tackle crimes which are of greatest concern to the public such as violence, drink and drug related crime, burglary and rural crime;</b></p> <p><b>ii) Improve partnership working to ensure resilience of services and effective and efficient action to address long term causes of offending such as health issues, housing, substance misuse and education, employment &amp; training;</b></p> <p><b>iii) Protect local communities from those people who present a risk of serious harm to them through effective and efficient offender management and partnership working;</b></p> <p><b>iv) Work with the voluntary sector and other partners to enable the rehabilitation of offenders;</b></p> <p><b>v) Review current performance management systems to ensure re-offending data is captured and monitored effectively so that progress can be reviewed.</b></p>	

Key information to raise to the Board		Requested actions by responsible authorities/board chairs
<ul style="list-style-type: none"> <li>The offender group has drawn heavily on the offender needs assessment to identify priority areas for action, including substance misuse services, ETE and accommodation.</li> </ul>	<ul style="list-style-type: none"> <li>Support for tackling partnership issues including housing, substance misuse, mental health, education, training and employment.</li> </ul>	
<ul style="list-style-type: none"> <li>Development of stronger links with Drug and Alcohol Misuse Delivery Board to ensure that there is a closer fit between the work of this board and the offender sub group.</li> </ul>	<ul style="list-style-type: none"> <li>Consider mechanisms for linkages between delivery groups.</li> </ul>	
<ul style="list-style-type: none"> <li>There has been recent work to bring together providers of ETE services and HMPPS and the CRC to improve access to ETE for ex offenders. Jobcentre Plus are undertaking some pathway mapping with partners. Also work to</li> </ul>	<ul style="list-style-type: none"> <li>Engage in mapping existing pathways and identifying areas for improvement.</li> </ul>	
Items to be added to the CCSSB Risk Register		Requested actions by responsible authorities/board chairs
<p><i>No new risks to flag. In the last two quarterly reports, I highlighted the risks caused by problems with accessing suitable housing for offenders with complex needs who pose a high risk of serious harm to others. This remains a matter of concern.</i></p>		<ul style="list-style-type: none"> <li><i>Continued support of Criminal Justice Board and Countywide Community Safety Strategic Board in developing opportunities for closer strategic working between housing providers and agencies working in the criminal justice system to improve housing provision for complex offenders who are a serious risk to others.</i></li> </ul>
Plans, actions and performance		
TOR	<i>These have been updated and agreed</i>	
Strategic assessment	<a href="https://cambridgeshireinsight.org.uk/wp-content/uploads/2017/09/OffenderNA-2017_final_FullReport.pdf">https://cambridgeshireinsight.org.uk/wp-content/uploads/2017/09/OffenderNA-2017_final_FullReport.pdf</a>	
Joint strategic plan	<a href="http://www.cambridgeshire-pcc.gov.uk/wp-content/uploads/2016/09/18-03-01-Police-and-Crime-Plan-FINAL.pdf">http://www.cambridgeshire-pcc.gov.uk/wp-content/uploads/2016/09/18-03-01-Police-and-Crime-Plan-FINAL.pdf</a>	
Partnership delivery plan		
Performance information		
<b>Additional commentary on plans, actions and performance:</b>		
The CCJB Offender Group has not met since the last Countywide Board in July. The quarterly update will be updated following the next meeting later this month.		

<b>Quarterly Report : May 2018</b>	<b>Joint Youth Justice Management Board</b>
<b>Chair: Dan Vajzovic</b>	<b>Vice Chair: Adrian Chapman</b>
<b>Objectives of Youth Justice Management Board</b> <ul style="list-style-type: none"> <li>To increase young people known to YOS engagement in ETE and reduce the number of young people who are NEET/ Missing from Education</li> <li>To ensure young people have effective transitions and support to move from young people's to adult facing services</li> <li>To ensure that health and social care services are integrated with youth justice and that young people have access to services that promote and improve their health, wellbeing and life chances</li> <li>To implement a partnership response to re-offending data and set priorities for reducing the number of young people who reoffend</li> <li>Develop a partnership wide Prevention Strategy to reduce the number of young people entering the youth justice system and going on to be adult offenders</li> <li>To ensure that there are robust partnership arrangements to prevent custodial sentences/remands and facilitate effective post custody resettlement</li> <li>To ensure that the partnership is responding to the complex cohort of exploited children by identifying young people, safeguarding them and bring perpetrators to justice</li> </ul>	
<b>Key information to raise to the Board</b>	<b>Requested actions by responsible authorities/board chairs</b>
<ul style="list-style-type: none"> <li>New HMIP Framework launched end April 2018. Both Cambridgeshire and Peterborough have completed a self-assessments that assesses governance/partnership and case quality. Joint action plan has been completed and will be reviewed monthly. Monthly case audits to be conducted by managers. Weakness around quality of Asset Plus and case practice in Peterborough identified in self- assessment and responded to in action plan. Evidence Library being developed by CCC and PCC Business Intelligence. Improved commitment and attendance at Board also required to ensure a satisfactory or above rating.</li> </ul>	<ul style="list-style-type: none"> <li>Youth Justice Plan signed off by all Board members and will be submitted to Youth Justice Board by Lead Officer</li> </ul>
<ul style="list-style-type: none"> <li>TOR, attendance and commitment for new Board structure agreed by partners and circulated. Analysis of last 2 year attendance to be shared with Board in October 2018</li> </ul>	<ul style="list-style-type: none"> <li>Chair requested that all statutory partners are to review and agree 2019/20 funding and secondment commitments at next Board meeting.</li> </ul>

<ul style="list-style-type: none"> <li>Cambridgeshire and Peterborough Decriminalisation of Children in Care Policy still needs to be developed with partners and actioned through Board</li> </ul>	<ul style="list-style-type: none"> <li>Board members requested that we review performance report key targets and set for next 18 months at October 2018 Board. Also need to add clear national and statistical comparisons to performance report where possible</li> </ul>
<ul style="list-style-type: none"> <li>Peterborough Re-offending Live Tracker launched and demonstrates low re-offending with live cohort of young people in comparison to National Indicator and historical 2 year old Cohort. High percentage of Children in Care which will be subject to deep dive with Cambridgeshire cases.</li> </ul>	<ul style="list-style-type: none"> <li>Children in Care who re-offend and Education, Training and Employment Deep Dive to be conducted for future Boards</li> </ul>
<b>Items to be added to the CCSSB Risk Register</b>	<b>Requested actions by responsible authorities/board chairs</b>
<ul style="list-style-type: none"> <li>HMIP inspection expected from Nov 2018</li> </ul>	<ul style="list-style-type: none"> <li>HMIP Self- Assessment and Action Plan to be provided to Safeguarding and Early Help partners by Oct 2018</li> </ul>
<ul style="list-style-type: none"> <li>Targeted Youth Support Consultation Response and implementation Sep – Dec 2018. Challenges recruiting to TYSS posts.</li> </ul>	<ul style="list-style-type: none"> <li>Decriminalisation of Children in Care Policy to be developed for this board and safeguarding Board</li> </ul>
<ul style="list-style-type: none"> <li>MOJ and YJB to review Youth Justice funding formula in 2019. To be discussed at May 2019 Board</li> </ul>	<ul style="list-style-type: none"> <li>Finance update and partners contributions for 2019/20 to be provided to Board in Oct 18</li> </ul>
<ul style="list-style-type: none"> <li>Confirmed reduction in Remand Grant in Peterborough 2018/19</li> </ul>	
<ul style="list-style-type: none"> <li>Increase in Re-offending rates (National Indicator 2 year old cohort) in both Peterborough and Cambridgeshire</li> </ul>	<ul style="list-style-type: none"> <li>Monitor live re-offending through tracker in Cambridgeshire and Peterborough</li> </ul>
<b>Plans, actions and performance</b>	
TOR	Confirmed July 2018
Strategic assessment	HMIP Self Assessment – Sign off July 2018
Joint strategic plan	2018/19 Youth Justice Plan – Signed off July 18
Partnership delivery plan	HMIP Action Plan – Implemented July 18
Performance information	Joint Cambridgeshire and Peterborough Performance Report to be provide quarterly with new targets set in Oct 2018. Statistical neighbours and national Comparison to be detailed clearly where possible.

**Additional commentary on plans, actions and performance:**

**Re-offending remains high in both areas against National Indicator (2 year old cohort data)**

**Live Re-offending tracker on active cohort shows re-offending is significantly lower than National Indicator cohort performance**

**Custody is high in Peterborough compared to national average**

**First Time Entrant performance in Peterborough is strong compared to Regional and National average. FTE in Cambridgeshire has started to reduce and is line with national average.**

<b>Quarterly Report: October 2018</b>	<b><i>Domestic Abuse and Sexual Violence Delivery Board</i></b>	
<b>Chair: Martin Brunning</b>	<b>Vice Chair: Sarah Ferguson</b>	
<b>Objectives of Countywide Delivery Group</b>		
<ul style="list-style-type: none"> <li>• <b>Understanding</b> the needs of domestic abuse and sexual violence victims through the commissioning of single needs assessments and promoting early intervention and prevention work.</li> <li>• Setting out a single Domestic Abuse and Sexual Violence Strategy for the county with an associated Action <b>Plan</b>.</li> <li>• Monitoring the progress and delivery of the actions and outcomes set in the action plan to ensure a joined up approach to tackling DA and SV within agencies (<b>Do</b>). This will include creating a single outcome-based performance framework which includes available data from key agencies.</li> <li>• Challenging under performance in a constructive and supportive manner.</li> <li>• Routinely <b>reviewing</b> the work being delivered to ensure it meets national and local best practice and delivering against the outcomes. This may include jointly commissioning, re-commissioning or de-commissioning services to ensure an equitable countywide offer. It will include reviewing the totality of services delivered (including the SARC, countywide support service for victims of sexual violence and countywide support for victims of domestic abuse) to ensure they address the impact of domestic abuse and sexual violence particularly in families with children.</li> </ul>		
<b>Key information to raise to the Board</b>		<b>Requested actions by responsible authorities/board chairs</b>
<ul style="list-style-type: none"> <li>• The Partnership have submitted a bid with Standing Together to MHCLG. Results of the bid are hoped to be announced by the end of September. It is anticipated this would fund outreach services, Bobby scheme and extension of the Domestic Abuse Housing Accreditation work. Total value to Cambridgeshire and Peterborough - £700,000, until March 2020.</li> <li>• The Partnership have submitted a bid for £961,500 to the Home Office to support children who have experienced domestic abuse – this will fund counselling for younger children, support for mothers and their children, group work, young people’s IDVAs and support for children throughout the CJS where they have witnessed/experienced domestic abuse. This funding is also until March 2020 and we hope to hear the result of the bid by end October 2018.</li> </ul>		<ul style="list-style-type: none"> <li>• Information</li> </ul>
<ul style="list-style-type: none"> <li>• The Partnership are planning activities for the 14 days of action against the elimination of violence against women and girls, and White Ribbon Day on 25<sup>th</sup> November.</li> </ul>		<ul style="list-style-type: none"> <li>• If organisations can support this in any way – staff newsletters, awareness materials in buildings etc, please contact <a href="mailto:Julia.cullum@cambridgeshire.gov.uk">Julia.cullum@cambridgeshire.gov.uk</a></li> </ul>

<ul style="list-style-type: none"> <li>• East Cambs have now been issued with accreditation</li> </ul>	
<ul style="list-style-type: none"> <li>• DASV Champions Network is developing with over 80 police officers now identified as champions within the Constabulary.</li> <li>• The Autumn DA Champions meetings will be focussed on Mental Ill Health and DA</li> </ul>	<ul style="list-style-type: none"> <li>• Organisations encouraged to ensure there are champions within their own organisations</li> </ul>
<ul style="list-style-type: none"> <li>• By End of December 2018 all CCC children’s staff will have had DA Training within the last 2 years, due to a programme of training, with over 170 staff receiving a full days training.</li> </ul>	<ul style="list-style-type: none"> <li>• For Information</li> </ul>
<ul style="list-style-type: none"> <li>• Stalking and Harassment training is being provided to police officers and other relevant staff by the Suzy Lamplugh Foundation. The OPCC has funded a specialist stalking and harassment IDVA, and she started in post on 24<sup>th</sup> September 2018,</li> </ul>	<ul style="list-style-type: none"> <li>• For Information</li> </ul>
<ul style="list-style-type: none"> <li>• A Domestic Homicide Review in Cambridge City is being submitted to the Home Office and actions will be taken forward across Cambs and Peterborough – the majority of these are for Health Services, as the case involved a woman with a newborn baby.</li> <li>• The process for three further suicide related Domestic Homicide Reviews have started – two in Cambridge City and one in South Cambridgeshire</li> </ul>	<ul style="list-style-type: none"> <li>• For Information</li> </ul>
	<ul style="list-style-type: none"> <li>•</li> </ul>
<b>Items to be added to the CCSSB Risk Register</b>	<b>Requested actions by responsible authorities/board chairs</b>
<ul style="list-style-type: none"> <li>• There will be funding gaps once the DCLG funding has been used, x8 outreach workers are funded until March 2019. Bobby scheme security for DA Victims will be used by late 2018, leaving a gap in provision.</li> </ul>	<ul style="list-style-type: none"> <li>• To consider how these key resources could be funded in future.</li> </ul>
<b>Plans, actions and performance</b>	
TOR	<i>Completed: Yes</i>
Strategic assessment	<i>Completed: 30 June 2017</i>

Joint strategic plan	<i>Completed: September 2017</i>
Partnership delivery plan	<i>Completed: October 2017</i>
Performance information	<i>A single performance matrix is being developed across Cambridgeshire and Peterborough and will be circulated quarterly.</i>
<p><b>Additional commentary on plans, actions and performance:</b></p> <p>The action plan is an evolving document, which is taken forward by the DASV Operational Group. CSPs are invited to attend this group and feed in. A quarterly report is produced for the CSPs on DASV.</p> <p>All specialist services will be expected to use an outcomes framework which reflects the expectations of the Ministry of Justice and Victim's Code Outcomes</p>	

<b>Quarterly Report (September, 2018):</b>	<b>Drugs and Alcohol Delivery Group</b>
<b>Co Chairs: Superintendent Laura Hunt &amp; Dr Liz Robin</b>	
<p><b>Objectives of Countywide Delivery Group</b></p> <ul style="list-style-type: none"> <li>• To strategically co-ordinate the delivery of the multi-agency response to drug and alcohol misuse within Cambridgeshire and Peterborough by bringing together key agencies with responsibility for addressing different aspects of substance misuse and its impacts.</li> <li>• To focus on the multi-agency approach to tackling substance misuse through prevention, early intervention, effective treatment, harm reduction, recovery and re-integration.</li> <li>• To set out a joint Drug and alcohol strategy for Cambridgeshire and Peterborough reflective of national and local strategies and evidenced by local need.</li> </ul>	
<b>Key Points to raise to the Board</b>	<b>Requested actions by responsible authorities/board chairs</b>
<ul style="list-style-type: none"> <li>• Assigned priority leads for each of the key priority areas (see below) provided an update on activity, outcomes and areas requiring support/assistance <ol style="list-style-type: none"> <li>1. Early help interventions and targeted support to young people, families and vulnerable children at higher risk of substance misuse</li> <li>2. Reducing drug related deaths (action plan now in place and agreed by this group)</li> <li>3. Working in partnership to improve outcomes in treatment by addressing the following barriers <ul style="list-style-type: none"> <li>❖ Housing and homelessness</li> <li>❖ Education, training, volunteering and employment</li> <li>❖ Mental health pathways</li> <li>❖ Criminal justice system</li> </ul> </li> </ol> </li> <li>• The new Cambridgeshire Adult specialist substance misuse treatment contract commences on the 1<sup>st</sup> October, 2018. The new provider CGL has arranged a number of stakeholder and service user engagement events across the county.</li> <li>• The controlled drinkers project (6 bed housing related support provision in Cambridge City for dependent drinkers) is currently being re-tendered.</li> <li>• The D&amp;A Delivery board received a presentation on County Lines with is having a significant impact on all services and organisations and requires a collaborative response.</li> <li>• The CCSB Board has requested a 'deep dive' on activity, performance and identified risks for the partnership which will be presented to the board on the 11<sup>th</sup> October, 2018.</li> </ul>	<p>To ensure cross cutting work and strong links into well established strategic groups to help drive these work streams forward.</p> <p>To be aware of the contract change, new model of delivery and the new provider Change Grow Live (CGL) who will be the provider of both the Cambridgeshire and Peterborough contracts.</p> <p>Awareness of the significant impact of county lines across all key partners and organisations</p> <p>Report to be presented to the CCSSB on 11<sup>th</sup> October</p>

Items to be added to the CCSSB Risk Register		Requested actions by responsible authorities/board chairs
<ul style="list-style-type: none"> <li>Public health JCU will closely monitor local performance (treatment service) as the new contract goes live on 1<sup>st</sup> October, 2018</li> </ul>		
Plans, Actions & Performance		
TOR	 FINAL TOR Deliv	
Strategic assessment	<a href="http://cambridgeshireinsight.org.uk/JSNA/Drugs-and-Alcohol-2015">http://cambridgeshireinsight.org.uk/JSNA/Drugs-and-Alcohol-2015</a>	
Joint strategic plan	 Item 3 Appendix	
Partnership delivery plan	<i>currently 6 individual delivery plans for each priority area</i>	
Performance Information		

**Additional commentary on plans, actions and performance:**

n/a

<b>Quarterly Report : September 2018</b>	<b>Countywide Child Sexual Exploitation and Missing Strategic Group</b>
<b>Chair: T/Detective Superintendent Neil Sloan</b>	<b>Vice Chair:</b>
<p><b>Objectives of Countywide Delivery Group</b></p> <p><i>The objectives of the CSE and Missing strategic group are;</i></p> <ul style="list-style-type: none"> <li>• Ensuring that current practice and interventions are informed by evidence and linked to national policy and developments.</li> <li>• Ensuring the focus is on prevention as well as response.</li> <li>• Ensure multi-agency practice is regularly reviewed and evaluated.</li> <li>• Ensuring that current and future multi-agency policies and procedures are appropriately designed to be responsive in meeting the demand that all forms of child exploitation poses within the local community and when necessary develop new policies and procedure, for safeguarding and promoting the welfare of children.</li> <li>• Ensure that there is evidence supporting effective responses to the risk of harm associated with child exploitation and going missing from home, care or education to children and young people.</li> <li>• Ensure staff are adequately trained in how to identify and respond.</li> <li>• Ensure that the public receive key messages.</li> <li>• Ensure links to other partnership groups in Peterborough and Cambridgeshire, including the LSCB's E-safety sub-group, ensuring the key messages are shared between the two groups.</li> </ul>	

Key information to raise to the Board		Requested actions by responsible authorities/board chairs
<p>The strategic group lead and Dave Sargent as the LSCB representative at the group presented at the Hunts CSP outlining the work of the group and developments in relation to child exploitation. Following the last county wide CSP board invites have been received from Cambridge and South Cambs plus Fenland CSPs for a similar presentation. This will be delivered at the relevant CSP meetings in October and November.</p> <p>It is recognised that there could be better join up between the strategic group, monthly Missing and Criminally Exploited ( MACE ) meetings and the CSPs. In response to this Dave Sargent will act as the conduit between these meeting structures. Where appropriate, he will also attend the CSP meetings to support a better flow of information between these meeting structures and improve awareness and responses to child exploitation.</p> <p>As updated in the last paper the strategic group is now titled the Missing and Child Exploitation group reflective of the move to respond to all forms of child exploitation.</p>		<p><i>None at this time</i></p>
Items to be added to the CCSSB Risk Register		Requested actions by responsible authorities/board chairs
<ul style="list-style-type: none"> <li><i>None at this time</i></li> </ul>		<ul style="list-style-type: none"> <li><i>None at this time</i></li> </ul>
Plans, actions and performance		
TOR	 <p>Terms of Reference Missing and Child E</p>	
Strategic assessment		
Joint strategic plan		

Partnership delivery plan	The delivery plan has been refreshed and updated. This is structured in line with the National Vulnerability Plan and subject for finalisation and sign off at the strategic group meeting in October. The updated version will be circulated in due course.
Performance information	
<b>Additional commentary on plans, actions and performance:</b>	

<b>Quarterly Report (October/ 2018):</b>	<b>Crisis Care Concordat MH Delivery Board</b>
<b>Chair: Co-chaired by Cambridgeshire Constabulary, CCG, Local Authority &amp; CPSL MIND</b>	<b>Vice Chair: N/A</b>
<p><b>Objectives of Countywide Delivery Group</b></p> <p>The overall aim of the CCC MH Delivery Board is to oversee the implementation of the Crisis Care Concordat Action Plan with specific emphasis on securing delivery of improved outcomes for people in mental health crisis at a local level.</p> <p>The Board oversees an ambitious, but realistic, series of initiatives to transform crisis care services across Cambridgeshire and Peterborough, ensuring that organisations work together collaboratively to address the challenges and deliver the solutions. The Board will also ensure that the work undertaken by all partner organisations is well aligned to avoid duplication and increase efficiency.</p>	
<p><b>Generic update</b></p>	
<p>A document entitled, 'Working Together for Mental Health in Cambridgeshire and Peterborough' sets out the key priorities and next steps for our health and care system to achieve the aspirations of the 'Five Year Forward View for Mental Health', a national strategy.</p> <p>The Crisis Care Concordat MH Delivery Group, at a tactical level, has developed a comprehensive action plan which sets out work undertaken or still being progressed locally to deliver the priorities and next steps as articulated within the afore-mentioned document. The action plan covers five key areas of crisis care; namely - commissioning, support, access, quality treatment and recovery.</p> <p>The Crisis Care Concordat Action plan is supported by continuously reviewed and refreshed implementation plan that includes the finer detail of all different initiatives and projects. Whilst the Crisis Care Concordat MH Delivery Group provide regular updates such as this one to the Countywide Strategic Community Safety Strategic Partnership, as set out within the group's terms of reference, the group also reports up to the Care Advisory Group and thereafter the Health and Care Executive.</p> <p>An All Age Mental Health Group, titled – STP MH Delivery Group is now fully established (TOR attached below) and provides mental health strategic oversight to mental health delivery, locally. The group uses a Mental Health Five-Year Forward View (MH 5YFV) Dashboard to provide oversight and scrutiny to mental health delivery and the membership of the group includes the chairs of all the delivery boards (refer to slides below), the STP MH lead and senior leads (e.g., Heads of Service and Directors) from agencies such as the CCG, police, CPFT, local authorities as well as representatives from voluntary organisations and patients' / carers' groups.</p>	

 Working together for mental health in Delivery Group  STP Mental Health Termstructure AUGUST 2018  Governance  MH STP governance - DBs.pptx	
Key Points to raise to the Board	Requested actions by responsible authorities/board chairs
<ul style="list-style-type: none"> <li>• Excellent progress is being made with implementation of the Crisis Care Concordat action plan. The CCC MH Delivery Board meeting is well attended and provide an effective forum for the resolution of complex issues.</li> <li>• Recruitment is still on-going for the CAMHS practitioners within the FRS to improve the access and the quality of the care provided to children and young people with urgent and emergency mental health needs out-of-hours. Work also continuous to further fine tune FRS model and options are being explored to expanding FRS in a way which would have a greater impact on ED and frequent attenders management across the system.</li> <li>• Liaison Psychiatry Core 24 provision has been in place in Peterborough City Hospital since 01/04/18 whereas the new 24/7 ED rota in Addenbrookes successfully went live on 25/07/2018. The local system intends to fund the service provided that the service and financial evaluation is acceptable, additional resources have been allocated to Cambridgeshire &amp; Peterborough system to evaluate the overall impact that the addition of a Core 24 psychiatric liaison service will have on the local system.</li> <li>• Cambridgeshire Constabulary and CPFT with the support of the Eastern Academic Health Science Network (EAHSN) have agreed to pilot a new initiative that aims to support service users who are struggling to manage high frequency and high-risk crisis behaviours. Serenity Integrated Mentoring (SIM) originated in the Isle of White and aims to combine the clinical expertise of a mental health professional with the boundary setting skills of a police officer in a personal, relational and consistent approach. The scheme will focus on working with Personality Disorder individual cohort first and it is hoped that it will result in fewer 999 calls, fewer ED attendances and fewer hospital admissions.</li> <li>• Updated bereavement leaflet that includes all key local and national information is attached below.</li> </ul>  Bereavement Support services bo	<ul style="list-style-type: none"> <li>• N/A</li> </ul>

Items to be added to the CCSSB Risk Register		Requested actions by responsible authorities/board chairs
<ul style="list-style-type: none"> <li>N/A</li> </ul>		<ul style="list-style-type: none"> <li>N/A</li> </ul>
Quarterly Updates on Delivery Group Plans and Actions		
TOR	 CCC MH Delivery Board - ToR - Sept 1	
Strategic assessment	N/A	
Joint strategic plan	N/A	
Partnership delivery plan	 CCC Implementation Plan	

**QUARTERLY UPDATES TO FOLLOW FROM:**

- **CAMBRIDGESHIRE AND PETERBOROUGH ROAD SAFETY PARTNERSHIP**
- **MODERN SLAVERY & SERIOUS ORGANISED CRIME DELIVERY GROUP**

## **CAMBRIDGESHIRE AND PETERBOROUGH**

### **COMMUNITY SAFETY AGREEMENT**

**2017-20**

#### **1. INTRODUCTION**

- 1.1 The Crime and Disorder Act 1998 (the “1998 Act”) gives statutory responsibility to local authorities, the police and key partners to reduce crime and disorder in their communities.
- 1.2 Under the original legislation district/borough level Community Safety Partnerships (CSPs) were required to carry out three yearly audits and to implement crime reduction strategies.
- 1.3 Later reviews and amendments of the 1998 Act in 2006 and 2011 included a need for annual strategic, assessment, public consultation and most recently in 2011 that Partnership Plans can be based on a term agreed by the CSP e.g. six monthly or yearly plans. (*Collectively referred to in this document as the 1998 Act*).
- 1.4 The main delivery vehicle to promote Community Safety in Cambridgeshire are the six CSPs within Cambridgeshire, all operating within District/Unitary Council boundaries.
- 1.5 For two tier authorities, such as Cambridgeshire, a statutory Community Safety Agreement (“Agreement”) has been introduced. Peterborough Unitary Authority has identified the benefits of voluntarily entering this Agreement in order facilitate effective working across Peterborough and Cambridgeshire on identified priorities.
- 1.6 For Cambridgeshire and Peterborough there are areas of work where the complexity or wider impact of those issues would suggest that a countywide approach would add value. This Agreement sets out these issues.
- 1.7 This Agreement should be read in conjunction with the Terms of Reference for the Cambridgeshire and Peterborough Community Safety Strategic Board (the “Board”).
- 1.8 The legislation relating to this Agreement and the Board’s Terms of Reference are given at Appendix 1 and 2 respectively.

#### **2. PURPOSE OF AGREEMENT**

- 2.1 The purpose of this Agreement is to deliver the statutory duty under Section 17 of the 1998 Crime and Disorder Act stipulating that two tier authorities are required to prepare a Community Safety Agreement for the county. Section 17 recognises that there are key stakeholders that have responsibility for a wide range of services to the community that can deliver community safety solutions.
- 2.2 This Agreement is between the relevant Responsible Authorities and CSPs in Cambridgeshire and Peterborough including:

- Cambridge City Council
- Cambridgeshire County Council
- East Cambridgeshire District Council
- Fenland District Council
- Huntingdonshire District Council
- Peterborough City Council
- South Cambridgeshire District Council
- Cambridgeshire Constabulary
- Cambridgeshire and Peterborough Clinical Commissioning Group
- Cambridgeshire Fire and Rescue Service
- Community Rehabilitation Company - Bedfordshire, Northamptonshire, Cambridgeshire and Hertfordshire
- National Probation Service

2.3 This Agreement aims to develop a more joined-up approach to community safety service delivery, enable more effective and co-ordinated strategic planning across partner agencies and to ensure sustainable and lasting improvements in delivering outcomes.

2.4 This Agreement recognises that community safety issues do not always respect district boundaries, and that co-ordination of effort can lead to economies of scale, joined up working, and more effective outcomes. Accountability for delivery will remain with the Responsible Authorities and statutory Community Safety Partnerships.

### **3. COUNTY PRIORITIES**

3.1 Priority issues have been identified through relevant strategic assessments. They identify issues which CSPs, individual Responsible Authorities and the Police and Crime Plan consider to be both of high importance and would benefit from a countywide approach. This work will be coordinated with that of the CSPs.

3.2 For Cambridgeshire and Peterborough a number of community safety issues have been identified as cross-cutting themes and are areas of work where the complexity or wider impact of those priority issues that suggest that a countywide approach would add value. These issues for financial year 2018/19 are listed at Appendix 3.

3.3 The Board will review the progress of the Responsible Authorities in delivering against these priority issues at its Board meeting, with any amendments made to the priorities based on a strategic needs assessment, and the list of priorities agreed by the Board at least annually.

3.4 The recently published Home Office Serious Violence Strategy has identified the need for a more concerted effort with respect to prevention. Across Cambridgeshire and Peterborough there are a number of co-ordinated prevention initiatives namely:

- Healthy and safer schools
- Early Help
- Access to employment for vulnerable groups
- Think Community – community resilience strategy
- Homelessness reduction

#### **4. GOVERNANCE/DELIVERY FRAMEWORK**

- 4.1 In order to deliver the Agreement an effective model of collective leadership and delivery is required. The model recognises that the Board are operating within an area of complexity in regard to leadership, governance, access, use of resources and accountability.
- 4.2 Several of the identified priorities already have existing multi-agency partnership arrangements in place that are ensuring a coordinated approach across organisations at a strategic level. This Agreement has built on these historic arrangements.
- 4.3 A mapping exercise has clarified the accountability of the cross-cutting safeguarding and community safety priorities in Cambridgeshire and Peterborough between the CSPs, primarily through the Cambridgeshire and Peterborough Countywide Community Safety Strategic Board, Cambridgeshire and Peterborough’s Health and Wellbeing Boards, Cambridgeshire and Peterborough Safeguarding Adults Board and Cambridgeshire and Peterborough Safeguarding Children Board. This identifies a lead board for each priority and the accountability of the various work streams.
- 4.4 Appendix 3 sets out how countywide issues will be monitored by the Cambridgeshire and Peterborough Countywide Community Safety Strategic Board, the Health and Wellbeing Boards and the Safeguarding Boards.
- 4.5 Responsible Authorities will identify lead officers to chair relevant Delivery Groups. For each Delivery Group it is expected that:
- a Terms of Reference is in place and reviewed at least annually;
  - a strategic assessment is undertaken;
  - a joint strategy is developed which has been informed by the strategic assessment;
  - a delivery plan is put in place to take forward delivery of the joint strategy;
  - performance monitoring is undertaken and reported to the relevant monitoring Board.
  - a risk register is in place, with escalation of risk as appropriate to the Board for their support and challenge;

4.6 The April 2018 meeting of the Countywide Community Safety Strategic Board agreed three principles with respect to how the Countywide Delivery Groups and six CSPs would relate to each other:

- CSPs to co-ordinate and lead the efforts of responsible authorities to increase the resilience of people who are at risk of becoming involved in crime or becoming a victims, e.g. by improving pathways into housing, skills, employment, advice, health service, drug and alcohol services etc.
- CSPs to co-ordinate and lead the efforts of responsible authorities to increase community resilience and the ability of communities to help themselves.
- Delivery Groups to define the pathways required to manage those at high risk of harm, as set out in section 4.2 above.

## **5. DATA AND INFORMATION SHARING**

5.1 Data and other crucial information is shared between agencies. This is done fully within the intent and authority provided by primary legislation and only for prescribed statutory functions aimed to research, prevent and tackle crime and disorder including the formation of community safety strategies and at a local level problem solving groups.

5.2 Partners will work together to co-ordinate the production of needs assessments and sharing of performance management and monitoring systems.

## **6. AMENDMENT AND REVIEW**

6.1 The Agreement may be amended by agreement of the Board.

6.2 The Board will review the Agreement annually.

## **7. APPENDICES**

Appendix 1 – Legislative provisions

Appendix 2 – Terms of Reference for Community Safety Strategic Board

Appendix 3 – County Priorities

### **SIGNATORIES**

Appendix 4 - Board Members

### Legislative provisions

- 1.1 The Crime and Disorder Act 1998 (“1998 Act”) and subsequent amendments through other legislation places a statutory responsibility on local authorities, the police, and key partners (the “Responsible Authorities”) to reduce crime and disorder in their communities.
- 1.2 Section 17 of the Act places a duty of each local authority to exercise its various functions with due regard to the likely effect of the exercise of those functions on, and the need to do all it reasonably can to prevent crime and disorder in its area. Section 17 responsibilities now include anti-social behaviour.
- 1.3 Community Safety Partnerships (CSPs) have a statutory duty to support delivery of many of the shared outcomes set in the Police and Crime Plan
- 1.4 The Police and Crime Commissioner (the “Commissioner”) has the power to issue Crime and Disorder Reduction Grants to any person/body which in their opinion will 'secure, or contribute to securing, crime and disorder reduction in the body's area.' Grants for Cambridgeshire are made in line with the Police and Crime Plan
- 1.5 The Commissioner has a statutory duty to have regard to the relevant priorities of each responsible authority. The Commissioner can require representatives of the Responsible Authorities for any area within the police area to attend a meeting to assist in the formulation and implementation of strategies relating to that area.
- 1.6 CSPs are scrutinised by their local authority’s relevant Committee, which provides key Elected Member involvement in the process. The Cambridgeshire Police and Crime Panel supports and scrutinises the Commissioner. Its remit does not extend to scrutinising CSPs.

## CAMBRIDGESHIRE AND PETERBOROUGH COMMUNITY SAFETY STRATEGIC BOARD

### TERMS OF REFERENCE

#### 1. Introduction

- 1.1 Local Authorities, Police, Fire and Rescue Service, National Probation Service, Clinical Commissioning Group, Community Rehabilitation Company (the “Responsible Authorities”), the Police and Crime Commissioner, and Community Safety Partnerships have various statutory duties in relation to reducing crime and disorder.
- 1.2 The overall aim of the Cambridgeshire and Peterborough Community Safety Strategic Board (the “Board”), notwithstanding their statutory obligations, is to provide a multi-agency strategic direction to enable the delivery of the Board’s key priorities to continue to make the communities of Cambridgeshire and Peterborough safer.
- 1.3 The Board will support a culture which enables all its members and their respective organisations to work together to implement in practice and work at an operational level on the community safety priorities identified by the Board.
- 1.4 The Terms of Reference needs to be read in conjunction with the Cambridgeshire and Peterborough Community Safety Agreement (the “Agreement”).

#### 2. Role and purpose

- 2.1 The overall role and purpose of the Board is to help the Responsible Authorities coordinate their duty to reduce crime and disorder in their communities by:
  - bringing together the Responsible Authorities and other relevant partners (the “Members”)<sup>1</sup> to inform on relevant crime, disorder and community safety issues creating opportunities for greater effectiveness through partnership working;
  - identifying how the Responsible Authorities in the county area might reduce or prevent crime and disorder and improve community safety through co-ordinated or joint work to reflect the outcomes set in the Police and Crime Plan;
  - supporting Responsible Authorities to implement the “think family” approach as an effective preventative tool;
  - acting as lead Board for specific areas of priority and liaising with other boards for other areas of delivery as defined within the Agreement.
- 2.2 The Board will be responsible for helping the Responsible Authorities coordinate and deliver their statutory duties with respect to:
  - the undertaking of relevant strategic needs assessments;
  - the establishment of processes for the development and agreement of relevant countywide strategic plans that recognise and complement each other both for community safety and areas of cross-cutting priority;
  - having partnership Delivery Plans in place;

- the (performance) monitoring outcomes of relevant countywide strategic plans;
- a process for sharing and commenting on strategic plans and annual reports;
- having appropriate governance mechanisms in place to provide controls assurance to deliver the Agreement and assurance that there are reciprocal arrangements in place between various other relevant governance boards to consider the impact of their duties on each other such as the Cambridgeshire and Peterborough Safeguarding Adult Boards, Safeguarding Children Boards and Health and Wellbeing Boards;
- identifying and facilitating the management of any strategic risks that may impede the success of the Agreement and that any risks are also raised by the Members on their own corporate risk registers as appropriate;
- demonstrating the ownership of community safety accountability at a strategic level to deliver both Members individual, and the Board's collective, statutory responsibilities, obligations and priorities in the Agreement;

### **3. Membership**

#### **3.1 Membership of the Board consists of the following:**

- Police and Crime Commissioner – Chair
- Responsible Authorities:
  - Cambridge City Council
  - Cambridgeshire County Council
  - East Cambridgeshire District Council
  - Fenland District Council
  - Huntingdonshire District Council
  - Peterborough City Council
  - South Cambridgeshire District Council
  - Cambridgeshire Constabulary
  - Cambridgeshire and Peterborough Clinical Commissioning Group
  - Cambridgeshire Fire and Rescue Service
  - Community Rehabilitation Company - Bedfordshire, Northamptonshire, Cambridgeshire and Hertfordshire
  - National Probation Service
- Community Safety Partnerships (CSPs) representatives<sup>2</sup>
- Chairs of Safeguarding Boards: Adult and Children
- Chairs of Health and Wellbeing Boards
- Chair of the Criminal Justice Board
- Chair of the Youth Offending Board

#### **3.2 Members will be able to speak for their organisation with authority and have organisational responsibility around:**

- resources;
- policy and practice matters;

- organisational and partnership performance monitoring.
- 3.3 There is increased clarity around reporting lines for relevant Delivery Groups to the various boards, and the Chairs (or vice Chairs) of these Delivery Groups should attend the Board as required (see Agreement).
  - 3.4 At the Chair's discretion Members are able to send personal representatives from their organisation in their absence.
  - 3.5 At the Chair's discretion others may be invited to attend all or part of the meeting, and to submit reports as required.
  - 3.6 The Board does not have a power to direct other organisations rather to challenge and support them to ensure the Responsible Authorities effectiveness in reducing crime and disorder in their communities.
  - 3.7 CSPs are scrutinised by their local authority's relevant Committee, which provides key Elected Member involvement in the process. The Cambridgeshire Police and Crime Panel supports and scrutinises the Police and Crime Commissioner. Its remit does not extend to scrutinising CSPs.

#### **4. Proceedings and administrative arrangements**

- 4.1 The Board shall meet on a quarterly basis and otherwise on such occasions as may be required and as directed by the Chair.
- 4.2 The Office of the Police and Crime Commissioner (OPCC) will formulate the Board's agenda in discussion with the Chair, and requests from other Board Members.
- 4.3 The OPCC will receive agenda items and reports for the Board meeting no later than eight working days before the meeting, with the aim of circulating these to the Board Members within five working days before the meeting.
- 4.4 Reports for the Board meeting can be commissioned and presented by any Member or another person or organisation whom the Chair has invited to attend the meeting.

#### **5. Amendment and review of Terms of Reference**

- 5.1 The Terms of Reference may be amended by agreement of the Board.
- 5.2 The Board will review its Terms of Reference annually.

28<sup>th</sup> March 2017

<sup>1</sup>The term "the Members" is used in this document to reference the Members of the Board. Where Local Authority Elected Officials (Councillors) are referenced, there are referred to as "Elected Members"

<sup>2</sup> Where Possible, CSP representatives will be drawn from the Responsible Authority members

## 5.1 Appendix 3

### Monitoring Arrangements for Countywide Strategic Priorities for Community Safety for Cambridgeshire and Peterborough – 2018/19

Domestic Abuse and Sexual Violence	Countywide Community Safety Strategic Board / Joint Safeguarding Executive Board
Child Criminal Exploitation	Joint Safeguarding Executive Board
Mental Health	Cambridgeshire and Peterborough's Health and Wellbeing Boards
PREVENT	Countywide Community Safety Strategic Board
Reducing Re-offending	Countywide Community Safety Strategic Board
Road Safety	Countywide Community Safety Strategic Board
Serious organised & Modern Slavery	Countywide Community Safety Strategic Board
Drug and Alcohol Misuse	Health and Wellbeing Boards and Countywide Community Safety Strategic Board
Youth Offending	Countywide Community Safety Strategic Board

**8. SIGNATORIES**

Signatories to this Cambridgeshire Community Safety Agreement are:

Signed: .....

Name:

Position:

On behalf of: Cambridge City Council

Signed: .....

Name:

Position:

On behalf of: Cambridgeshire County Council

Signed: .....

Name:

Position:

On behalf of: East Cambridgeshire District Council

Signed: .....

Name:

Position:

On behalf of: Fenland District Council

Signed: .....

Name:

Position:

On behalf of: Huntingdonshire District Council

Signed: .....

Name:

Position:

On behalf of: Peterborough City Council

Signed: .....

Name:

Position:

On behalf of: South Cambridgeshire District Council

Signed: .....

Name:

Position:

On behalf of: Cambridgeshire Constabulary

Signed: .....

Name:

Position:

On behalf of: Cambridgeshire and Peterborough Clinical Commissioning Group

Signed: .....

Name:

Position:

On behalf of: Cambridgeshire Fire and Rescue Service

Signed: .....

Name:

Position:

On behalf of: Bedfordshire, Northamptonshire, Cambridgeshire and Hertfordshire  
Community Rehabilitation Company

Signed: .....

Name:

Position:

On behalf of: National Probation Service

Signed: .....

Name:

Position: Chair

On behalf of: Cambridge City Community Safety Partnership

Signed: .....

Name:

Position: Chair

On behalf of: East Cambridgeshire Community Safety Partnership

Signed: .....

Name:

Position: Chair

On behalf of: Fenland Community Safety Partnership

Signed: .....

Name:

Position: Chair

On behalf of: Huntingdonshire Community Safety Partnership

Signed: .....

Name:

Position: Chair

On behalf of: Safer Peterborough Partnership

Signed: .....

Name:

Position: Chair

On behalf of: South Cambridgeshire Crime and Disorder Reduction Partnership

Signed: .....

Name:

Position: Chair

On behalf of: Joint Safeguarding Executive Board

Signed: .....

Name:

Position: Chair

On behalf of: Cambridgeshire Health and Wellbeing Board

Signed: .....

Name:

Position: Chair

On behalf of: Peterborough Health and Wellbeing Board

Signed: .....

Name:

Position: Chair

On behalf of: Cambridgeshire Criminal Justice Board

Signed: .....

Name:

Position: Chair

On behalf of: Joint Youth Justice Management Board