



**From: Chief Executive**

**Date: 13 September 2018**

## **Transforming the delivery of Community Safety**

### **1. Purpose**

1.1 The purpose of this report is to update the Business Coordination Board (“the Board”) on the intended approach to funding place-based community safety partnerships to reduce crime and disorder.

### **2. Recommendation**

- 2.1 The Board is recommended to remain engaged with and support the Early Intervention Youth Fund bid.
- 2.2 The Board is recommended to support the use of currently unallocated funding in the CSP pot as a match funding element for the bid.
- 2.3 The Board is recommended to support a partnership event in December to explore opportunities for transformational working.

### **3. Background**

- 3.1 The Crime and Disorder Act 1998 gave statutory responsibility to local authorities, the police, health, probation and fire (as responsible authorities) to reduce crime and disorder in their communities. For two tier authorities, such as Cambridgeshire, a statutory Community Safety Agreement was introduced which sets out work to be co-ordinated at a county-level.
- 3.2 The Police and Crime Commissioner (“the Commissioner”) awards just short of £1.2m of grants (Appendix 1) to organisations who he believes will secure or contribute to securing crime and disorder reduction in the area. Historically a combined pot of £155k has been made available for CSPs.
- 3.3 In Cambridgeshire and Peterborough thematic delivery groups have been set up to respond to the high risk issues such as domestic abuse and sexual violence, child exploitation and PREVENT. This report consider how local ‘place-based’ delivery by the six Community Safety Partnerships (CSPs) needs to develop in the new context.

#### **4. Reviewing the approach to community safety**

- 4.1 A review and refresh of the Countywide Community Safety Agreement was carried out in spring 2018. The review identified:
- overall budgets are shrinking and resources need to drive transformation and ways of working which address demand;
  - a preventative approach is required to manage future demand on all services;
  - CSP structures and statutory arrangements can, and should be, galvanising the responsible authorities to work differently to reduce and manage the risks in their communities; and
  - CSPs and their members cannot work in isolation to the thematic delivery groups responding to high risks.
- 4.2 Partners agreed the need to take a more preventative approach. It was also identified that if policing and other county wide organisations were to engage effectively with preventative work an element of commonality through shared outcome frameworks would be required across the county.
- 4.3 Key work streams were identified as: Healthy and Safe Schools, Early Help, Access to Employment, Community Resilience and Access to Housing. Linking the prevention work streams with the high risk work already in place introduced the concept of the Community Safety Partnership Matrix (Appendix 2).
- 4.4 This review also highlighted the crucial role of place-based CSPs moving towards a more prevention-based approach and ensuring people are able to access services and not fall between the gaps in the matrix.
- 4.5 An interim review of the funding approach taken with CSPs followed. Partnerships were still able to bid for continued funding for projects which risked being destabilised while the review was underway. Just under half of the £155k was awarded.
- 4.6 In April 2018 the Government published its Serious Violence Strategy. This too identified the need to prioritise prevention
- 4.7 Transformation of place base community safety delivery will depend on responsible authorities better understanding both the risks they face and the opportunities they have to reduce demand. CSPs have a statutory duty to bring partners together and increasingly they will need to drive system-wide approaches which both address risks and reduce demand. As budgets tighten the opportunity to do this through bespoke projects will decline. CSPs will need to explore with responsible authorities how their mainstream services transform and work together to reduce and manage community safety risks.
- 4.8 If PCC grant funding is to support a change in how mainstream organisations work together then a switch needs to be made away from annual funding for small non-sustainable project work, but co-ordinating work which changes how mainstream organisations work.

## 5. Progress so far

- 5.1 Some CSPs are already taking positive steps towards a prevention-focused approach. They are co-ordinating existing prevention work streams, looking at how existing resources are used and how grant funding can be used to industrialise embedding them in front line practice, reducing their future reliance on grant funding.
- 5.2 For example the responsible authorities from Huntingdonshire CSP used PCC funding in 17/18 to co-ordinate existing resources to run two pilot “Transforming Lives” diversionary programmes for young people.
- 5.3 In August 2018 a £22m ‘Early Intervention Youth Fund’ was announced. Developing a bid to this fund has given new impetus to work to drive transformation and support demand management. It has highlighted how a system-wide approach is needed for prevention and demand management. The deadline is September 28, 2018. The Huntingdon “transforming lives” pilot is informing one of the county’s £700k bids to the Early Intervention Youth Fund detailed. A second bid is being built on previous work to promote trusted relationships.
- 5.4 The countywide bid which involves partners from across the statutory and voluntary sector requires an element of match funding - in the form of money or resources. The PCC is currently intending to use the unallocated funding from the combined CSP pot as a match funding contribution.
- 5.5 The Government have indicated a quick decision will be given on the outcome of this bid, and partners should know by December 2018 if it has been successful.

## 6. Next steps

- 6.1 If the bid is not successful, partners will need to explore other ways to drive transformation locally, given their commitment to such an approach. This work could be supported at a partnership event in December 2018, which in turn would help inform a strategy for 2019/20.

## 7. Recommendation

- 7.1 The Board is recommended to remain engaged with and support the county’s Early Intervention Youth Fund bid.
- 7.2 The Board is recommended to support the use of unallocated funding in the CSP pot as a match funding element for the bid.
- 7.3 The Board is recommended to support a partnership event in December to explore opportunities for transformational working.

## BIBLIOGRAPHY

<b>Source Document(s)</b>	<b>Countywide Community Safety Agreement Revised 2018</b>
<b>Contact Officer(s)</b>	Dorothy Gregson, Chief Executive