

We deliver improved outcomes and savings through innovation and collaboration		Risk Appetite	OVERALL RISK RATING	Target Risk	Previous Residual Risk	Current Residual Risk	
Risk Register (≥15)	Cross Ref.	High?		5	16	16	
Causes:			Likelihood	1	4	4	
			Consequence	5	4	4	
			Risk likely to impact Strategic Objectives:				
			1. Quality Services	2. Workforce	3. Financial Sustainability	4. Infrastructure	5. System-wide
			✓	✓	✓	✓	✓
Effects:			Executive Lead		Monitoring Committee		
			Chief Finance Officer		Finance Sub Group		

Controls Gaps in Control	Sources of Assurance Gaps in Assurance	Stakeholders	Positive Assurances Negative Assurances	Actions	Target date - Board month
Medium Term Financial Strategy in draft and savings plan in development.	MTFS to be agreed and approved at Business Co-ordination Board and Police and Crime Panel.	Constabulary BCH 7 Force			BCB January 2018 Panel January 2018

Risk 2

Controls Gaps in Control	Sources of Assurance Gaps in Assurance	Stakeholders	Positive Assurances Negative Assurances	Actions	Target date - Board month