



**To:** Joint Audit Committee

**From:** Chief Executive

**Date:** 26 September 2014

## STRATEGIC RISK MANAGEMENT

### 1. Purpose

1.1 The purpose of this paper is to provide an update on Strategic Risk Management to the Business Coordination Board (“the Board”).

### 2. Recommendation

2.1 To approve the changes to the risk controls and controls assurances as given at Annex A.

2.2 To approve the presentational changes to the register as given at Annex A.

### 3. Background

3.1 A Joint Strategic Risk Register is held between Cambridgeshire Constabulary (“the Constabulary”) and the Office of the Police and Crime Commissioner (OPCC). Risk management is embedded into both the work of the Constabulary and that of the OPCC on an ongoing and continuous basis. The Joint Strategic Risk Register will be considered by the Joint Audit Committee in September 2014.

### 4. Update

4.1 The risks contained within the register have been recently reviewed and there are suggestions for change to the risk levels, risk owners, risk controls and controls assurance. These are as follows:

- R1.1:
  - Risk Owner – Title updated to Commissioner’s Head of Public Engagement and Communications.

- Risk Controls – New control added (RC 1.1.6) which reflects the links between the OPCC and Constabulary as well as Bedfordshire and Hertfordshire in relation to communication and engagement.
  - R2.2:
    - Controls Assurance – New assurance added (CA 2.2.4) to ensure that grant reports from partners are monitored to better understand their work and how it adds value.
  - R3.3:
    - Risk Controls – two new controls added (RC 3.3.6 and RC 3.3.7) in relation to collaboration. This reflects the establishment of the change board and the agreement of the Memorandum of Understanding (and how business cases will be produced).
    - Risk level – It is proposed that the level is increased to the previous levels. Whilst a Memorandum of Understanding has been signed, the programme is continuing to develop its governance arrangements for each project as well for the whole programme.
- 4.2 The following risks which were approved at the Joint Audit Committee meeting on 18<sup>th</sup> March 2014 have been included:
- R1.2 - Collaboration ventures could expose Cambs to reputational risk if one of the other forces is portrayed negatively in the media. This could impact in the public confidence of Cambs officers.
  - R2.5 - Partners could exert pressure on Cambs to conform to their wishes/working practices, but this may not be the best outcome for Cambs.
- 4.3 The Risk Register has also been updated for presentation to show the direction of travel of the risks when they have been amended. A review date column has been added and will be updated so users of the registers can identify when the risks are due to be reviews and updated.
- 4.4 The Joint Strategic Risk Register is continually evolving in content, style and appropriateness. The Register needs to ensure that it is capturing both the current and future main risks facing the Constabulary and Police and Crime Commissioner, as a result of known future environmental changes and Organisational actions. In addition, those risks and risk controls/control assurances which arise due to the collaboration that Cambridgeshire is embarking upon with Bedfordshire and Hertfordshire and have an impact on both Cambridgeshire Constabulary and Cambridgeshire Police and Crime

Commissioner will also be captured. The Joint Strategic Risk Register will continue to be developed and updated with these in mind

**5. Recommendation**

5.1 To approve the changes to the risk controls and controls assurances as given at Annex A.

5.2 To approve the presentational changes to the register as given at Annex A.

<b>Source Document(s)</b>	Joint Strategic Risk Register
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