

# **Partnerships in Care (Oaktree) Limited**

**Annual Report and Unaudited Financial Statements**

**for the Year Ended 31 December 2018**

**Registration number: 04785303**



# Partnerships in Care (Oaktree) Limited

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# Partnerships in Care (Oaktree) Limited

## Company Information

<b>Directors</b>	Trevor Torrington Nigel Myers
<b>Company secretary</b>	David Hall
<b>Registered office</b>	Fifth Floor 80 Hammersmith Road London W14 8UD

# Partnerships in Care (Oaktree) Limited

## Strategic Report for the Year Ended 31 December 2018

The Directors present their strategic report for the year ended 31 December 2018.

### Principal activity

The principal activity of the company is the provision of a residential mental healthcare facility.

### Fair review of the business

The results for the year are set out in the profit and loss account on page 6 and the position of the company as at the year end is set out in the balance sheet on page 8.

The company is focussed on the healthcare sector and the performance of the company can be impacted by external factors. The principal factors are changes in the UK government's policy towards outsourcing of care, changes in the regulatory regime and competitive threats from other independent providers. Management uses a range of financial and non-financial indicators to manage the business. These are derived from all areas of the business and include sales growth by unit, occupancy and profit margins achieved.

The company's management is satisfied with the performance for the year, and is committed to a continued growth strategy.

Given the straightforward nature of the business, the company's directors are of the opinion that analysis using key performance indicators is not necessary for an understanding of the development, performance or position of the business. The development, performance and position of Priory Group UK 1 Limited, an intermediate parent of the company, is discussed in the group's financial statements which includes the company and does not form part of this report.

### Principal risks and uncertainties

From the perspective of the company, the principal risks and uncertainties are integrated with the principal risks of the group and are not managed separately. Accordingly, the principle risks and uncertainties of Priory Group UK 1 Limited, which include those of the company, are discussed in the group's financial statements which do not form part of this report.

Approved by the Board on 30 August 2019 and signed on its behalf by:



.....  
David Hall  
Company secretary

# Partnerships in Care (Oaktree) Limited

## Directors' Report for the Year Ended 31 December 2018

The Directors present their report and the financial statements for the year ended 31 December 2018.

### **Directors of the Company**

The directors who held office during the year were as follows:

Trevor Torrington

Nigel Myers

The directors do not recommend the payment of a final dividend (2017: £nil). No dividends were paid during the year (2017: £nil).

### **Financial instruments**

The company's operations mean that it is exposed to a variety of financial risks that include the effects of changes in credit risk, liquidity risk and interest rate risk. The directors monitor the risks in order to limit the adverse effects on the financial performance by reviewing levels of debt finance and the related finance costs, however these are integrated with the risks of the group and not managed separately. Accordingly, the financial risk management policies of Priory Group UK 1 Limited, which include those of the company, are discussed in the group's financial statements which do not form part of this report.

### **Employee involvement**

The directors recognise that the continued position of the company in this sector depends on the quality and motivation of its employees and as such the company is committed to pursue employment policies which will continue to attract, retain and motivate its employees.

Good and effective employee communications are particularly important, and throughout the business it is the directors' policy to promote the understanding by all employees of the company's business aims and performance. This is achieved through internal publications, presentations on performance and a variety of other approaches appropriate for a particular location. Employees are consulted on issues through workshops, which are run regularly across the group.

### **Employment of disabled persons**

The directors believe that it is important to recruit and retain capable and caring staff regardless of their sex, marital status, race or religion. It is the company's policy to give full and fair consideration to applications for employment from people who are disabled, to continue wherever possible the employment of and to arranged appropriate training for, employees who become disabled and to provide equal opportunities for the career development, training and promotion of disabled employees.

### **Future developments**

The future developments of the company are aligned to the strategy of the UK group, headed by Priory Group UK 1 Limited. The group's strategy for the future development of the business is included in the group's financial statements, which do not form part of this report.

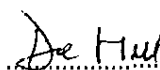
## Partnerships in Care (Oaktree) Limited

### Directors' Report for the Year Ended 31 December 2018 (continued)

#### Going concern

The intermediate parent company, Priory Group UK 1 Limited, has confirmed that it will continue to provide financial support to the company for the foreseeable future and for at least twelve months from the date of approval of these financial statements. Accordingly the financial statements have been prepared on the going concern basis.

Approved by the Board on 30 August 2019 and signed on its behalf by:



.....

David Hall  
Company secretary

## **Partnerships in Care (Oaktree) Limited**

### **Statement of Directors' Responsibilities**

The Directors acknowledge their responsibilities for preparing the Annual Report and the financial statements in accordance with applicable law and regulations.

Company law requires the Directors to prepare financial statements for each financial year. Under that law the Directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the Directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that period. In preparing these financial statements, the Directors are required to:

- select suitable accounting policies and apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business.

The Directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

## Partnerships in Care (Oaktree) Limited

### Profit and Loss Account for the Year Ended 31 December 2018

	Note	2018 £ 000	2017 £ 000
Turnover	3	6,997	7,840
Cost of sales		<u>(6,410)</u>	<u>(6,316)</u>
Gross profit		587	1,524
Administrative expenses		<u>(396)</u>	<u>(393)</u>
Operating profit	4	191	1,131
Interest payable and similar charges	5	<u>(3)</u>	<u>(1)</u>
Profit before tax		188	1,130
Taxation	8	<u>(198)</u>	<u>(423)</u>
(Loss)/profit for the financial year		<u><u>(10)</u></u>	<u><u>707</u></u>

The above results were derived from continuing operations.

The company has no recognised gains or losses for the year other than the results above.



## Partnerships in Care (Oaktree) Limited

### Statement of Comprehensive Income for the Year Ended 31 December 2018

	Note	2018 £ 000	2017 £ 000
(Loss)/profit for the year		<u>(10)</u>	<u>707</u>
Total comprehensive income for the year		<u><u>(10)</u></u>	<u><u>707</u></u>

The notes on pages 10 to 19 form an integral part of these financial statements.

## Partnerships in Care (Oaktree) Limited

(Registration number: 04785303)

### Balance Sheet as at 31 December 2018

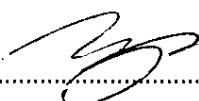
	Note	2018 £ 000	2017 £ 000
<b>Fixed assets</b>			
Tangible fixed assets	9	1,057	1,122
<b>Current assets</b>			
Stocks	10	4	7
Debtors	11	11,359	11,492
Cash at bank and in hand	12	<u>3</u>	<u>2</u>
		11,366	11,501
<b>Creditors: Amounts falling due within one year</b>	13	<u>(524)</u>	<u>(706)</u>
<b>Net current assets</b>		<u>10,842</u>	<u>10,795</u>
<b>Total assets less current liabilities</b>		11,899	11,917
<b>Creditors: Amounts falling due after more than one year</b>	13	<u>(20)</u>	<u>(28)</u>
<b>Net assets</b>		<u>11,879</u>	<u>11,889</u>
<b>Capital and reserves</b>			
Called up share capital	14	-	-
Profit and loss account		<u>11,879</u>	<u>11,889</u>
Total equity		<u>11,879</u>	<u>11,889</u>

For the financial year ending 31 December 2018 the company was entitled to exemption from audit under section 479A of the Companies Act 2006 relating to subsidiary companies.

Directors' responsibilities:

- The members have not required the company to obtain an audit of its accounts for the year in question in accordance with section 476; and
- The directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of accounts.

Approved and authorised by the Board on 30 August 2019 and signed on its behalf by:

  
.....  
Nigel Myers  
Director

## Partnerships in Care (Oaktree) Limited

### Statement of Changes in Equity for the Year Ended 31 December 2018

	Share capital £ 000	Profit and loss account £ 000	Total £ 000
At 1 January 2018	-	11,889	11,889
Loss for the year	-	(10)	(10)
Total comprehensive income	-	(10)	(10)
At 31 December 2018	-	11,879	11,879

	Share capital £ 000	Profit and loss account £ 000	Total £ 000
At 1 January 2017	-	11,182	11,182
Profit for the year	-	707	707
Total comprehensive income	-	707	707
At 31 December 2017	-	11,889	11,889

# Partnerships in Care (Oaktree) Limited

## Notes to the Financial Statements for the Year Ended 31 December 2018

### 1 General information

The company is a private company limited by share capital incorporated in United Kingdom.

The address of its registered office is:

Fifth Floor  
80 Hammersmith Road  
London  
W14 8UD  
United Kingdom

These financial statements were authorised for issue by the Board on 30 August 2019.

### 2 Accounting policies

#### Summary of significant accounting policies and key accounting estimates

The principal accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

#### Statement of compliance

These financial statements were prepared in accordance with Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'.

#### Basis of preparation

The financial statements are presented in sterling, rounded to the nearest thousand. They are prepared on a going concern basis and under the historical cost convention. The principal accounting policies applied in the preparation of these financial statements are set out below, and, unless otherwise stated, these policies have been consistently applied to all the periods presented.

#### Summary of disclosure exemptions

The principle disclosure exemptions adopted by the company in accordance with FRS 102 are as follows:

- Statement of cash flows;
- Certain financial instrument disclosures;
- Disclosure of key management personnel compensation;
- Disclosures in respect of related party transactions entered into between fellow group companies (the company has no other related party transactions); and
- Roll-forward reconciliations in respect of share capital, tangible fixed assets and intangible assets.

#### Going concern

The financial statements have been prepared on a going concern basis.

# Partnerships in Care (Oaktree) Limited

## Notes to the Financial Statements for the Year Ended 31 December 2018 (continued)

### 2 Accounting policies (continued)

#### Judgements

The preparation of the financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the period then ended. Management bases its estimates on historical experience and various other assumptions that are considered to be reasonable in the particular circumstances. Actual results may differ from these estimates.

#### Revenue recognition

Turnover comprises the fair value of the consideration received or receivable for the sale of goods and provision of services in the ordinary course of the Company's activities. Turnover is shown net of sales/value added tax, returns, rebates and discounts and after eliminating sales within the company.

The Company recognises revenue when:

The amount of revenue can be reliably measured;

it is probable that future economic benefits will flow to the entity;

and specific criteria have been met for each of the Company's activities.

#### Tax

The tax expense for the period comprises current and deferred tax. Tax is recognised in profit or loss, except that a change attributable to an item of income or expense recognised as other comprehensive income is also recognised directly in other comprehensive income.

The current income tax charge is calculated on the basis of tax rates and laws that have been enacted or substantively enacted by the reporting date in the countries where the company operates and generates taxable income.

Deferred income tax is recognised on temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the financial statements and on unused tax losses or tax credits in the Company. Deferred income tax is determined using tax rates and laws that have been enacted or substantively enacted by the reporting date.

The carrying amount of deferred tax assets are reviewed at each reporting date and a valuation allowance is set up against deferred tax assets so that the net carrying amount equals the highest amount that is more likely than not to be recovered based on current or future taxable profit.

#### Tangible fixed assets

Tangible fixed assets are stated in the statement of financial position at cost, less any subsequent accumulated depreciation and subsequent accumulated impairment losses.

The cost of tangible fixed assets includes directly attributable incremental costs incurred in their acquisition and installation.

#### Depreciation

Depreciation is charged so as to write off the cost of assets, other than land and properties under construction over their estimated useful lives, as follows:

Asset class	Depreciation method and rate
Freehold buildings	over 50 years
Fixtures and fittings	over 3 to 16 years
Motor vehicles	over the shorter of the lease term and 4 years

# Partnerships in Care (Oaktree) Limited

## Notes to the Financial Statements for the Year Ended 31 December 2018 (continued)

### 2 Accounting policies (continued)

#### Cash and cash equivalents

Cash and cash equivalents comprise cash on hand and call deposits, and other short-term highly liquid investments that are readily convertible to a known amount of cash and are subject to an insignificant risk of change in value.

#### Debtors

Debtors are amounts due from customers for merchandise sold or services performed in the ordinary course of business.

Debtors are recognised initially at the transaction price. They are subsequently measured at amortised cost using the effective interest method, less provision for impairment. A provision for the impairment of debtors is established when there is objective evidence that the Company will not be able to collect all amounts due according to the original terms of the receivables.

#### Stocks

Stocks are stated at the lower of cost and estimated selling price less costs to complete and sell. Cost is determined using the first-in, first-out (FIFO) method.

The cost of finished goods and work in progress comprises direct materials and, where applicable, direct labour costs and those overheads that have been incurred in bringing the inventories to their present location and condition. At each reporting date, stocks are assessed for impairment. If stocks are impaired, the carrying amount is reduced to its selling price less costs to complete and sell; the impairment loss is recognised immediately in profit or loss.

#### Creditors

Creditors are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Accounts payable are classified as current liabilities if the Company does not have an unconditional right, at the end of the reporting period, to defer settlement of the creditor for at least twelve months after the reporting date. If there is an unconditional right to defer settlement for at least twelve months after the reporting date, they are presented as non-current liabilities.

Creditors are recognised initially at the transaction price and subsequently measured at amortised cost using the effective interest method.

#### Borrowings

Interest-bearing borrowings are initially recorded at fair value, net of transaction costs. Interest-bearing borrowings are subsequently carried at amortised cost, with the difference between the proceeds, net of transaction costs, and the amount due on redemption being recognised as a charge to the Profit and Loss Account over the period of the relevant borrowing.

Interest expense is recognised on the basis of the effective interest method and is included in interest payable and similar charges.

Borrowings are classified as current liabilities unless the Company has an unconditional right to defer settlement of the liability for at least twelve months after the reporting date.

## Partnerships in Care (Oaktree) Limited

### Notes to the Financial Statements for the Year Ended 31 December 2018 (continued)

#### 2 Accounting policies (continued)

##### Leases

Leases are classified as finance leases whenever the terms of the lease transfer substantially all the risks and rewards of ownership to the lessee.

Assets held under finance leases are recognised at the lower of their fair value at inception of the lease and the present value of the minimum lease payments. These assets are depreciated on a straight-line basis over the shorter of the useful life of the asset and the lease term. The corresponding liability to the lessor is included in the Balance Sheet as a finance lease obligation.

Lease payments are apportioned between finance costs in the Profit and Loss Account and reduction of the lease obligation so as to achieve a constant periodic rate of interest on the remaining balance of the liability.

##### Share capital

Ordinary shares are classified as equity. Equity instruments are measured at the fair value of the cash or other resources received or receivable, net of the direct costs of issuing the equity instruments. If payment is deferred and the time value of money is material, the initial measurement is on a present value basis.

##### Defined contribution pension obligation

A defined contribution plan is a pension plan under which fixed contributions are paid into a pension fund and the Company has no legal or constructive obligation to pay further contributions even if the fund does not hold sufficient assets to pay all employees the benefits relating to employee service in the current and prior periods.

Contributions to defined contribution plans are recognised as employee benefit expense when they are due. If contribution payments exceed the contribution due for service, the excess is recognised as a prepayment.

#### 3 Revenue

The analysis of the company's revenue for the year from continuing operations is as follows:

	<b>2018</b>	<b>2017</b>
	<b>£ 000</b>	<b>£ 000</b>
Rendering of services	<u>6,997</u>	<u>7,840</u>

#### 4 Operating profit

Arrived at after charging/(crediting)

	<b>2018</b>	<b>2017</b>
	<b>£ 000</b>	<b>£ 000</b>
Depreciation expense	299	352
Operating lease expense - property	202	202
Profit on disposal of property, plant and equipment	<u>-</u>	<u>(4)</u>

## Partnerships in Care (Oaktree) Limited

### Notes to the Financial Statements for the Year Ended 31 December 2018 (continued)

#### 5 Interest payable and similar charges

	<b>2018</b> <b>£ 000</b>	<b>2017</b> <b>£ 000</b>
Interest on obligations under finance leases and hire purchase contracts	<u>3</u>	<u>1</u>

#### 6 Staff costs

The aggregate payroll costs (including directors' remuneration) were as follows:

	<b>2018</b> <b>£ 000</b>	<b>2017</b> <b>£ 000</b>
Wages and salaries	3,610	3,355
Social security costs	339	314
Pension costs, defined contribution scheme	<u>85</u>	<u>94</u>
	<u><u>4,034</u></u>	<u><u>3,763</u></u>

The average number of persons employed by the company (including directors) during the year, analysed by category was as follows:

	<b>2018</b> <b>No.</b>	<b>2017</b> <b>No.</b>
Administration and support	24	29
Other departments	<u>115</u>	<u>111</u>
	<u><u>139</u></u>	<u><u>140</u></u>

#### 7 Directors' remuneration

The costs relating to the directors' services have been borne by Priory Central Services Limited, a fellow group company. No amounts have been recharged to the company in respect of the directors' services and the directors do not believe that it is practical to allocate these costs between group companies.



## Partnerships in Care (Oaktree) Limited

### Notes to the Financial Statements for the Year Ended 31 December 2018 (continued)

#### 8 Taxation

Tax charged/(credited) in the income statement

	<b>2018</b> <b>£ 000</b>	<b>2017</b> <b>£ 000</b>
<b>Current taxation</b>		
UK corporation tax	197	428
<b>Deferred taxation</b>		
Arising from origination and reversal of timing differences	<u>1</u>	<u>(5)</u>
Tax expense in the income statement	<u>198</u>	<u>423</u>

The tax on profit before tax for the year is higher than the standard rate of corporation tax in the UK (2017 - higher than the standard rate of corporation tax in the UK of 19% (2017 - 19.25%).

The differences are reconciled below:

	<b>2018</b> <b>£ 000</b>	<b>2017</b> <b>£ 000</b>
Profit before tax	<u>188</u>	<u>1,130</u>
Corporation tax at standard rate	36	218
Effect of expense not deductible in determining taxable profit (tax loss)	9	15
Deferred tax expense (credit) relating to changes in tax rates or laws	-	1
Deferred tax expense (credit) from unrecognised temporary difference from a prior period	-	2
Increase (decrease) in UK and foreign current tax from adjustment for prior periods	(1)	29
Tax increase (decrease) from transfer pricing adjustments	<u>154</u>	<u>158</u>
Total tax charge	<u>198</u>	<u>423</u>

The standard rate of corporation tax in the UK changed from 20% to 19% with effect from 1 April 2017. Accordingly, the company's profits for this accounting year are taxed at an effective rate of 19% (2017: 19.25%).

The main rate of corporation tax has been reduced from 20% to 19% with effect from 1 April 2017 and from 19% to 17% with effect from 1 April 2020. These rate reductions were substantively enacted before the year end and as the directors consider the deferred tax balances are expected to largely reverse after 1 April 2020, the tax rate used for deferred tax at the year end is 17%.

## Partnerships in Care (Oaktree) Limited

### Notes to the Financial Statements for the Year Ended 31 December 2018 (continued)

#### 8 Taxation (continued)

##### Deferred tax

Deferred tax assets and liabilities

	<b>Asset £ 000</b>
<b>2018</b>	
Fixed asset timing differences	36
Other	-
	<u>36</u>
	<u>36</u>
	<b>Asset £ 000</b>
<b>2017</b>	
Fixed asset timing differences	36
Other	1
	<u>37</u>
	<u>37</u>

#### 9 Tangible fixed assets

	<b>Land and buildings £ 000</b>	<b>Furniture, fittings and equipment £ 000</b>	<b>Motor vehicles £ 000</b>	<b>Total £ 000</b>
<b>Cost or valuation</b>				
At 1 January 2018	1,106	2,072	83	3,261
Additions	-	215	19	234
Disposals	-	(745)	-	(745)
At 31 December 2018	<u>1,106</u>	<u>1,542</u>	<u>102</u>	<u>2,750</u>
<b>Depreciation</b>				
At 1 January 2018	765	1,331	43	2,139
Charge for the year	93	191	15	299
Eliminated on disposal	-	(745)	-	(745)
At 31 December 2018	<u>858</u>	<u>777</u>	<u>58</u>	<u>1,693</u>
<b>Carrying amount</b>				
At 31 December 2018	<u>248</u>	<u>765</u>	<u>44</u>	<u>1,057</u>
At 31 December 2017	<u>341</u>	<u>741</u>	<u>40</u>	<u>1,122</u>

## Partnerships in Care (Oaktree) Limited

### Notes to the Financial Statements for the Year Ended 31 December 2018 (continued)

#### 9 Tangible fixed assets (continued)

##### Assets held under finance leases and hire purchase contracts

The net carrying amount of tangible fixed assets includes the following amounts in respect of assets held under finance leases and hire purchase contracts:

	<b>2018</b> <b>£ 000</b>	<b>2017</b> <b>£ 000</b>
Motor vehicles	<u>44</u>	<u>40</u>

#### 10 Stocks

	<b>2018</b> <b>£ 000</b>	<b>2017</b> <b>£ 000</b>
Other inventories	<u>4</u>	<u>7</u>

#### 11 Debtors

	<b>2018</b> <b>£ 000</b>	<b>2017</b> <b>£ 000</b>
Debtors	14	42
Amounts owed by related parties	11,294	11,398
Other debtors	7	5
Prepayments	7	10
Accrued income	1	-
Deferred tax assets	<u>36</u>	<u>37</u>
Total current trade and other debtors	<u>11,359</u>	<u>11,492</u>

Amounts owed by related parties are unsecured, interest free and repayable on demand.

#### 12 Cash and cash equivalents

	<b>2018</b> <b>£ 000</b>	<b>2017</b> <b>£ 000</b>
Cash at bank	<u>3</u>	<u>2</u>

## Partnerships in Care (Oaktree) Limited

### Notes to the Financial Statements for the Year Ended 31 December 2018 (continued)

#### 13 Creditors

	Note	2018 £ 000	2017 £ 000
<b>Due within one year</b>			
Loans and borrowings	15	10	11
Social security and other taxes		77	71
Outstanding defined contribution pension costs		17	16
Accrued expenses		223	180
Income tax liability	8	<u>197</u>	<u>428</u>
		<u>524</u>	<u>706</u>
<b>Due after one year</b>			
Loans and borrowings	15	<u>20</u>	<u>28</u>

#### 14 Share capital

##### Allotted, called up and fully paid shares

	No.	2018 £	No.	2017 £
Ordinary shares of £0.50 each	<u>2</u>	<u>1</u>	<u>2</u>	<u>1</u>

## Partnerships in Care (Oaktree) Limited

### Notes to the Financial Statements for the Year Ended 31 December 2018 (continued)

#### 15 Loans and borrowings

	2018 £ 000	2017 £ 000
<b>Non-current loans and borrowings</b>		
Finance lease liabilities	<u>20</u>	<u>28</u>
<b>Current loans and borrowings</b>		
Finance lease liabilities	<u>10</u>	<u>11</u>

#### 16 Commitments

##### Capital commitments

The total amount contracted for but not provided in the financial statements was £Nil (2017 - £25,000).

#### 17 Parent and ultimate parent undertaking

The company's immediate parent is Partnerships in Care Management Limited, incorporated in the United Kingdom.

The ultimate parent is Acadia Healthcare Company Inc., incorporated in the US.

##### Relationship between entity and parents

The parent of the largest group in which these financial statements are consolidated is Acadia Healthcare Company Inc., incorporated in United States of America.

The address of Acadia Healthcare Company Inc. is:  
830 Crescent Centre Drive, Suite 610, Franklin, TN 37067, United States of America.

The parent of the smallest group in which these financial statements are consolidated is Priory Group UK 1 Limited, incorporated in United Kingdom.

The address of Priory Group UK 1 Limited is:  
Fifth Floor, 80 Hammersmith Road, London, W14 8UD, United Kingdom.