

# **Specialised Risk Management Limited**

## **Report and financial statements for the year ended 31 March 2003**

Registered No. 3268265



# **Specialised Risk Management Limited**

## **Report and financial statements for the year ended 31 March 2003**

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**Company information**

**Registered office**

St Florian House  
Milton Road  
Wokingham  
Berkshire  
RG40 1EN

**Directors**

R J Bradford  
I G Robinson

**Company secretary**

I G Robinson

**Auditors**

PricewaterhouseCoopers LLP  
1 Embankment Place  
London  
WC2N 6RH

## Report of the directors for the year ended 31 March 2003

The directors submit their report and the audited financial statements of the company for the year ended 31 March 2003.

### Review of the business

The principal activity of the company is that of an investment holding company.

### Results and dividends

The retained profit for the financial year amounted to £nil (2002: £nil). The directors do not recommend the payment of a dividend (2002: £375,000).

### Directors

The following have served as directors during the year:

R J Bradford	(appointed 2 May 2002)
I G Robinson	(appointed 6 May 2002)
Southtown Limited	(resigned 28 February 2002)
S Jones	(resigned 2 May 2002)

During the year under review no director had any beneficial interest in the share capital of the company.

Under Statutory Instrument No. 802 made under the authority of Section 324(3) of the Companies Act 1985, the directors' interests in the share capital of the ultimate parent undertaking need not be disclosed.

## Report of the directors for the year ended 31 March 2003 (continued)

### Directors' responsibilities

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company at the end of the financial year and of the profit or loss for that year. In preparing those financial statements, the directors are required to:-

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- follow applicable accounting standards, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

### Auditors

Following the conversion of our auditors PricewaterhouseCoopers to a Limited Liability Partnership (LLP) from 1 January 2003, PricewaterhouseCoopers resigned and the directors appointed its successor, PricewaterhouseCoopers LLP, as auditors. In accordance with Section 250 of the Companies Act 1985, a resolution proposing that auditors will not be appointed will be put to the annual general meeting.

### By order of the board



I G Robinson  
Director

30 September 2003

## Independent auditors' report to the members of Specialised Risk Management Limited

We have audited the financial statements on pages 6 to 10, which comprise the profit and loss account, balance sheet and related notes.

### Respective responsibilities of directors and auditors

The directors' responsibilities for preparing the annual report and the financial statements in accordance with applicable United Kingdom law and accounting standards are set out in the statement of directors' responsibilities on page 3.

Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and United Kingdom Auditing Standards issued by the Auditing Practices Board. This report, including the opinion, has been prepared for and only for the company's members as a body in accordance with Section 235 of the Companies Act 1985 and for no other purpose. We do not, in giving this opinion, accept or assume responsibility for any other purpose or to any person to whom this report is shown or into whose hands it may come save where expressly agreed by our prior consent in writing.

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Companies Act 1985. We also report to you if, in our opinion, the directors' report is not consistent with the financial statements, if the company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding directors' remuneration and transactions is not disclosed.

We read the other information contained in the annual report and consider the implications for our report if we become aware of any apparent misstatements or material inconsistencies with the financial statements.

### Basis of audit opinion

We conducted our audit in accordance with auditing standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

**Independent auditors' report to the members of  
Specialised Risk Management Limited (continued)**

**Opinion**

In our opinion the financial statements give a true and fair view of the state of the company's affairs at 31 March 2003 and of its results for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

A handwritten signature in black ink that reads "PricewaterhouseCoopers LLP". The signature is written in a cursive, flowing style.

**PricewaterhouseCoopers LLP**  
Chartered Accountants and Registered Auditors  
London

30 September 2003

**Profit and loss account  
for the year ended 31 March 2003**

	Notes	2003 £'000	2002 £'000
Operating profit	2	-	-
Income from fixed asset investments	3	-	375
<b>Profit on ordinary activities before taxation</b>		-	375
Tax on profit on ordinary activities	4	-	-
<b>Profit on ordinary activities after taxation</b>		-	375
Equity dividends	5	-	(375)
<b>Retained profit for the financial year</b>	9	-	-

No statement of recognised gains and losses is required as there are no recognised gains or losses other than the results detailed above.

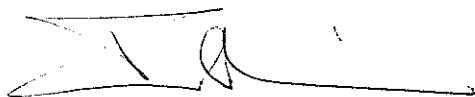
There is no difference between the results reported above and the equivalent results calculated on an unmodified historical cost basis.



## Balance sheet as at 31 March 2003

	Notes	2003 £'000	2002 £'000
<b>Fixed assets</b>			
Investments	6	<u>250</u>	<u>250</u>
<b>Current liabilities</b>			
Creditors: amounts falling due within one year	7	<u>(250)</u>	<u>(250)</u>
<b>Net assets</b>		<u>-</u>	<u>-</u>
<b>Capital and reserves</b>			
Called up share capital	8	<u>-</u>	<u>-</u>
Equity shareholders' funds	9	<u>-</u>	<u>-</u>

The financial statements on pages 6 to 10 were approved by the board of directors on 30 September 2003 and were signed on their behalf by:



I G Robinson  
Director

## Notes to the financial statements for the year ended 31 March 2003

### 1 Principal accounting policies

#### Basis of accounting

The financial statements have been prepared under the historical cost convention and in accordance with applicable accounting standards in the United Kingdom, and on the basis of continuing financial support from group undertakings.

The company is exempt under Section 228 of the Companies Act 1985 from the requirement to prepare consolidated financial statements as it is included in the consolidated financial statements of Carlisle Group plc.

#### Fixed asset investments

Fixed asset investments are stated at cost less any provision required for any impairment in value.

#### Cash flow statement

In accordance with FRS 1 (Revised) the company has not prepared a statement of cash flows for the current year as it is a small company.

### 2 Operating profit

Auditors' remuneration for the current year and prior year was borne by Specialised Investigation Services Limited.

The directors received no remuneration from the company during the period.

### 3 Income from fixed asset investments

During the year ended 31 March 2002, the company received dividends from its subsidiary undertaking in the sum of £375,000. This amount included a dividend in-specie of a freehold property at a value of £325,000.

**Notes to the financial statements  
for the year ended 31 March 2003 (continued)**

**4 Tax on profit on ordinary activities**

	2003 £'000	2002 £'000
Profit on ordinary activities multiplied by the standard rate of corporation tax in the UK of 30% (2002: 30%)	-	113
Effects of:		
UK dividends received not subject to tax	-	(113)
	<u>-</u>	<u>-</u>

**5 Equity dividends**

During the year ended 31 March 2002, the company paid interim dividends of £375,000. This amount included a dividend in-specie of a freehold property at a value of £325,000.

**6 Fixed asset investments**

	Interest in group undertaking £'000
At 31 March 2002 and 2003	<u>250</u>

The company holds 100 percent of the entire issued share capital, comprising ordinary shares of £1 each, of Specialised Investigation Services Limited, a company incorporated and operating in Great Britain and registered in England and Wales. The principal activity of this company is the provision of investigatory services.

**7 Creditors: amounts falling due within one year**

	2003 £'000	2002 £'000
Amounts owed to group undertaking	<u>250</u>	<u>250</u>

## Notes to the financial statements for the year ended 31 March 2003 (continued)

### 8 Called up share capital

	2003	2002
	£'000	£'000
<b>Authorised</b>		
10,000 ordinary shares of 10p each	<u>1</u>	<u>1</u>
<b>Allotted, called up and fully paid</b>		
1,000 ordinary shares of 10p each	<u>-</u>	<u>-</u>

### 9 Reconciliation of movements in equity shareholders' funds

	2003	2002
	£'000	£'000
Profit for the financial year	-	375
Dividends	<u>-</u>	<u>(375)</u>
Net movement in shareholders' funds	-	-
Shareholders' funds at beginning of year	<u>-</u>	<u>-</u>
Shareholders' funds at end of year	<u>-</u>	<u>-</u>

### 10 Ultimate parent undertaking

The company's immediate parent undertaking is Specialised Risk Management (Holdings) Limited.

As at 31 March 2003, the smallest group in which the company is consolidated was Carlisle Group plc, a company incorporated in Great Britain and registered in England and Wales. Copies of the consolidated financial statements of Carlisle Group plc can be obtained from its registered office at St Florian House, Milton Road, Wokingham, Berkshire RG40 1EN.

As at 31 March 2003, the company's ultimate parent undertaking was Carlisle Holdings Limited, a company registered in Belize. Lord Ashcroft, KCMG beneficially owned and controlled 70.6 percent of Carlisle Holdings Limited. Copies of the consolidated financial statements of Carlisle Holdings Limited can be obtained from its registered office at 60 Market Square, Belize City, Belize, Central America.