

COMPANY REGISTRATION NUMBER 06287006

**BRADMAN-LAKE LIMITED**

**ACCOUNTS**

**31 DECEMBER 2013**



**BRADMAN-LAKE LIMITED**

**ACCOUNTS**

**YEAR ENDED 31 DECEMBER 2013**

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<b>CONTENTS</b>	<b>PAGE</b>
Officers and Professional Advisors	1
Directors' Report	2
Strategic Report	4
Independent Auditor's Report	5
Income Statement	6
Statement of Comprehensive Income	7
Statement of Financial Position	8
Statement of Changes in Equity	9
Statement of Cash Flows	10
Notes to the Accounts	11

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**BRADMAN-LAKE LIMITED**

**OFFICERS AND PROFESSIONAL ADVISORS**

**YEAR ENDED 31 DECEMBER 2013**

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**Directors**

B A Watson  
J Marlee

**Company secretary**

B A Watson

**Registered office**

Enterprise Way  
Retford  
Nottinghamshire  
DN22 7HH

**Auditor**

Nexia Smith & Williamson  
Statutory Auditor  
Chartered Accountants  
Portwall Place  
Portwall Lane  
Bristol  
BS1 6NA

**Bankers**

Barclays Bank plc  
One Snowhill  
Snowhill Queensway  
Birmingham  
B3 2WN

## **BRADMAN-LAKE LIMITED**

### **DIRECTORS' REPORT**

#### **YEAR ENDED 31 DECEMBER 2013**

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The Directors have pleasure in presenting their Report and the Accounts of the Company for the year to 31 December 2013

#### **PRINCIPAL ACTIVITY**

The principal activity of the Company during the period was that of the manufacture and sale of packaging equipment

#### **RESULTS AND DIVIDENDS**

The trading results for the year and the Company's financial position at the end of the year are shown in the attached accounts

The Directors have not recommended a final dividend. An interim dividend of €384,488 (2012 - €2,047,315) was paid to Langley Holdings plc

#### **DIRECTORS**

The Directors who served the Company during the year were as follows

B A Watson  
J Marlee

#### **DISCLOSURE OF INFORMATION TO AUDITORS**

In the case of each person who was a Director at the time this report was approved

- so far as that Director was aware there was no relevant available information of which the Company's auditors were unaware, and
- that Director had taken all steps that the Director ought to have taken as a Director to make himself or herself aware of any relevant audit information and to establish that the Company's auditors were aware of that information

This confirmation is given and should be interpreted in accordance with the provision of s418 of the Companies Act 2006

**BRADMAN-LAKE LIMITED**

**DIRECTORS' REPORT (continued)**

**YEAR ENDED 31 DECEMBER 2013**

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**DIRECTORS' RESPONSIBILITIES**

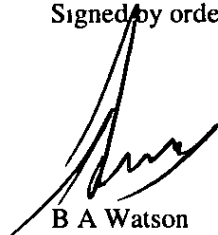
The Directors are responsible for preparing the Directors' Report, the Strategic Report and the Accounts in accordance with applicable law and regulations

Company law requires the Directors to prepare Accounts for each financial year. Under that law the Directors have elected to prepare the Accounts in accordance with applicable law and International Financial Reporting Standards (IFRSs) as adopted by the European Union. Under company law the Directors must not approve the Accounts unless they are satisfied that they give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that period. In preparing these Accounts, the Directors are required to

- select suitable accounting policies and then apply them consistently,
- make judgements and accounting estimates that are reasonable and prudent,
- state whether applicable IFRSs, as adopted by the European Union, have been followed subject to any material departures disclosed and explained in the Accounts, and
- prepare the Accounts on the going concern basis unless it is inappropriate to presume that the Company will continue in business.

The Directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and enable them to ensure that the Accounts comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Signed by order of the Directors



B A Watson  
Company Secretary

Approved by the Directors on 19-02-14

**BRADMAN-LAKE LIMITED**

**STRATEGIC REPORT**

**YEAR ENDED 31 DECEMBER 2013**

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The Directors present their Strategic Report for the year ended 31 December 2013

**(a) Development performance and position**

The Directors are satisfied with the trading results of the Company for the year and they are confident of the future prospects of the Company

**(b) Principal risks and uncertainties**

The Directors of Langley Holdings plc manage the Group's risks at a group level rather than at an individual company level. For this reason, the Company's Directors believe that a discussion of the Group's risks would not be appropriate for an understanding of the development, performance or position of the business of Bradman-Lake Limited. The principal risks and uncertainties of Langley Holdings plc, which include those of Bradman-Lake Limited, are discussed in the Directors' Report of the Group's Annual Report which does not form part of this Report.

**(c) Financial Risk Management**

The Company's operations expose it to a variety of financial risks, which include cash flow fluctuation.

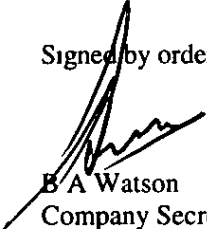
The Company has a policy of maintaining sufficient cash levels and has committed credit facilities made available through the Group.

The policies set down by the Board of Directors are implemented by the Company's finance department and are subject to regular reviews by the Board.

**(d) Key performance indicators (KPI's)**

The Directors of Langley Holdings plc manage the Group's operations on a divisional basis. For this reason, the Company's Directors believe that analysis using key performance indicators for the Company is not necessary or appropriate for an understanding of the development, performance and position of the business of Bradman-Lake Limited. The key performance indicators of The Langley Holdings Group are discussed in the Directors' Report of the Group's Annual Report which does not form part of this Report.

Signed by order of the Directors

  
B A Watson  
Company Secretary

Approved by the Directors on 19-02-14

Bradman Lake Limited  
Registered in England and Wales  
Company number 06287006

**BRADMAN-LAKE LIMITED**

**INDEPENDENT AUDITOR'S REPORT TO THE MEMBER OF BRADMAN-LAKE LIMITED**

**YEAR ENDED 31 DECEMBER 2013**

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We have audited the Accounts of Bradman-Lake Limited for the year ended 31 December 2013 which comprise the Income Statement, the Statement of Comprehensive Income, the Statement of Financial Position, the Statement of Changes in Equity, the Statement of Cash Flows and the related notes 1 to 22. The financial reporting framework that has been applied in their preparation is applicable law and International Financial Reporting Standards (IFRSs) as adopted by the European Union.

This report is made solely to the Company's member, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Company's member those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company and the Company's members, for our audit work, for this report, or for the opinions we have formed.

**Respective responsibilities of directors and auditors**

As explained more fully in the Directors' Responsibilities Statement set out on page 3, the Directors are responsible for the preparation of the Accounts and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the Accounts in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Financial Reporting Council's (FRC's) Ethical Standards for Auditors.

**Scope of the audit of the Accounts**

A description of the scope of an audit of Accounts is provided on the FRC's website at [www.frc.org.uk/auditscopeukprivate](http://www.frc.org.uk/auditscopeukprivate).

**Opinion on Accounts**

In our opinion the Accounts

- give a true and fair view of the state of the Company's affairs as at 31 December 2013 and of its profit for the year then ended,
- have been properly prepared in accordance with IFRSs as adopted by the European Union, and
- have been prepared in accordance with the requirements of the Companies Act 2006.

**Opinion on other matter prescribed by the Companies Act 2006**

In our opinion the information given in the Directors' Report and the Strategic Report for the financial year for which the Accounts are prepared is consistent with the Accounts.

**Matters on which we are required to report by exception**

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the Accounts are not in agreement with the accounting records and returns, or
- certain disclosures of Directors' remuneration specified by law are not made, or
- we have not received all the information and explanations we require for our audit.

*Nexia Smith & Williamson*

Michael Neale  
Senior Statutory Auditor, for and on behalf of  
Nexia Smith & Williamson  
Statutory Auditor  
Chartered Accountants

Portwall Place  
Portwall Lane  
Bristol BS1 6NA

19-02-14

**BRADMAN-LAKE LIMITED****INCOME STATEMENT****YEAR ENDED 31 DECEMBER 2013**

	Note	2013 €	2012 €
<b>REVENUE</b>	<b>2</b>	22,276,434	19,112,731
Cost of sales	<b>3</b>	(15,723,655)	(14,085,825)
<b>GROSS PROFIT</b>		<u>6,552,779</u>	<u>5,026,906</u>
Administrative expenses		(4,402,335)	(4,453,238)
<b>OPERATING PROFIT</b>	<b>4</b>	<u>2,150,444</u>	<u>573,668</u>
Finance income		58,584	43,456
Finance costs	<b>5</b>	(74,466)	(88,516)
<b>PROFIT BEFORE TAXATION</b>		<u>2,134,562</u>	<u>528,608</u>
Income tax	<b>8</b>	(500,238)	(105,209)
<b>PROFIT FOR THE YEAR</b>		<u>1,634,234</u>	<u>423,399</u>

All of the activities of the Company are classed as continuing. The profit for the period is attributable to the Equity holder of the immediate Parent Company.

The notes on pages 11 to 25 form part of these Accounts



**BRADMAN-LAKE LIMITED**

**STATEMENT OF COMPREHENSIVE INCOME**

**YEAR ENDED 31 DECEMBER 2013**

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	2013	2012
	€	€
Profit for the year	1,634,234	423,399
<b>Other comprehensive (expense)/income for the year:</b>		
<u>Items which may be reclassified to profit and loss</u>		
Exchange adjustments	(23,453)	118,496
<b>Total comprehensive income for the year</b>	<u>1,610,871</u>	<u>541,895</u>

**The notes on pages 11 to 25 form part of these Accounts**

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**BRADMAN-LAKE LIMITED****STATEMENT OF FINANCIAL POSITION****FOR THE YEAR ENDED 31 DECEMBER 2013**

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	Note	2013		2012	
		€	€	€	€
<b>NON-CURRENT ASSETS</b>					
Property, plant and equipment	9		259,842		286,051
Deferred income tax asset	14		32,621		35,602
			<u>292,463</u>		<u>321,653</u>
<b>CURRENT ASSETS</b>					
Inventories	10	838,155		864,212	
Trade and other receivables	11	7,870,880		8,866,861	
Cash and cash equivalents	12	-		432,523	
		<u>8,709,035</u>		<u>10,163,596</u>	
<b>CURRENT LIABILITIES</b>					
Trade and other payables	13	(5,109,973)		(7,820,107)	
<b>NET CURRENT ASSETS</b>			<u>3,599,062</u>		<u>2,343,489</u>
<b>NET ASSETS</b>			<u>3,891,525</u>		<u>2,665,142</u>
<b>EQUITY</b>					
Share capital	17		1		1
Retained earnings	19		3,891,524		2,665,141
<b>TOTAL EQUITY</b>			<u>3,891,525</u>		<u>2,665,142</u>

These Accounts were approved by the Directors on  
by

and are signed on their behalf



J Marlee  
Director

Company registration number 06287006

The notes on pages 11 to 25 form part of these Accounts

**BRADMAN-LAKE LIMITED****STATEMENT OF CHANGES IN EQUITY****FOR THE YEAR ENDED 31 DECEMBER 2013**

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	Share Capital €	Retained Earnings €	Total Equity €
<b>Balance at 1 January 2012</b>	<u>1</u>	<u>4,170,561</u>	<u>4,170,562</u>
<b>Changes in equity for the year ended 31 December 2012</b>			
Currency exchange adjustment arising on retranslation	-	118,496	118,496
Profit for the year	-	423,399	423,399
Dividend paid	-	(2,047,315)	(2,047,315)
<b>Balance at 31 December 2012</b>	<u>1</u>	<u>2,665,141</u>	<u>2,665,142</u>
<b>Changes in equity for the year ended 31 December 2013</b>			
Currency exchange adjustment arising on retranslation	-	(23,453)	(23,453)
Profit for the year	-	1,634,324	1,634,324
Dividend paid	-	(384,488)	(384,488)
<b>Balance at 31 December 2013</b>	<u>1</u>	<u>3,891,524</u>	<u>3,891,525</u>

The notes on pages 11 to 25 form part of these Accounts

**BRADMAN-LAKE LIMITED****STATEMENT OF CASH FLOWS****YEAR ENDED 31 DECEMBER 2013**

		2013		2012	
	Note	€	€	€	€
<b>NET CASH USED IN OPERATING ACTIVITIES</b>	<b>22</b>		<u>(950,316)</u>		<u>(709,954)</u>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>					
Purchase of property, plant and equipment		<u>(26,140)</u>		<u>(34,459)</u>	
<b>NET CASH USED IN INVESTING ACTIVITIES</b>			<u>(26,140)</u>		<u>(34,459)</u>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>					
Interest received		58,584		43,456	
Interest paid		<u>(74,466)</u>		<u>(88,516)</u>	
<b>NET CASH USED IN FINANCING ACTIVITIES</b>			<u>(15,882)</u>		<u>(45,060)</u>
<b>Net decrease in cash and cash equivalents</b>			(992,338)		(789,473)
<b>Cash and cash equivalents at 1 January 2013</b>			432,523		1,207,676
Effects of exchange rate changes on cash and cash equivalents			<u>897</u>		<u>14,320</u>
<b>Cash and cash equivalents at 31 December 2013</b>			<u>(558,918)</u>		<u>432,523</u>
<b>CASH AND CASH EQUIVALENTS CONSISTS OF:</b>					
Cash in hand and at bank	<b>13</b>		<u>(558,918)</u>		<u>432,523</u>

The notes on pages 11 to 25 form part of these Accounts

**BRADMAN-LAKE LIMITED**

**NOTES TO THE ACCOUNTS**

**YEAR ENDED 31 DECEMBER 2013**

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**1. ACCOUNTING POLICIES**

**(a) Basis of preparation**

Bradman-Lake Limited is a Company incorporated in the United Kingdom

The Accounts have been prepared in accordance with International Financial Reporting Standards (IFRS) as approved for use in the European Union applied in accordance with the provisions of the Companies Act 2006

All accounting policies are consistent with those applying in the last annual Accounts for the year ended 31 December 2012

The Accounts have been prepared on a historical cost basis

**New and amended standards which became effective during the year**

Adjustments to the financial statements arising from the adoption of Amendments to IAS 1 and the adoption of IFRS 13 are disclosed below. There were a number of other Amendments to Standards dealing with disclosures of transfers of financial instruments, first time adoption of IFRS and accounting for property, plant and equipment, but none of these had a material impact on the Company in the current period.

**New and amended standards which are not effective for the current period**

IFRS 9, *Financial instruments*, is in issue but not yet effective and has not yet been approved by the European Union.

A number of Amendments, Improvements and Interpretations have also been issued but are not yet effective including dealing with presentation and disclosure of financial instruments, levies and hedge accounting. The directors are currently assessing the impact of these new Standards, Interpretations and Amendments on the Company's financial statements.

**Amendments to IAS1 *Presentation of items of other comprehensive income***

The Company has applied the amendments to IAS 1 for the first time in the current year. The amendments require items of other comprehensive income to be grouped into two categories in the other comprehensive income: (a) items that will not be reclassified subsequently to profit or loss and (b) items that may be reclassified subsequently to profit or loss when specific conditions are met. Tax on items of other comprehensive income is required to be allocated on the same basis. The amendments have been applied retrospectively, and hence the presentation of other comprehensive income has been modified to reflect the changes.

Other than the above mentioned presentational changes, the application of the amendments to IAS 1 does not result in any impact on profit or loss, other comprehensive income and total comprehensive income.

**BRADMAN-LAKE LIMITED**

**NOTES TO THE ACCOUNTS**

**YEAR ENDED 31 DECEMBER 2013**

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**1. ACCOUNTING POLICIES (continued)**

**(a) Basis of preparation (continued)**

**IFRS 13 Fair value measurement**

The Company has applied IFRS 13 for the first time in the current year. IFRS 13 provides single source guidance for fair value measurements and disclosures about fair value measurements. It applies to financial instruments items and non-financial instrument items for which other IFRSs permit or require fair value measurements and disclosures about fair value measurements, except for share-based payments within the scope of IFRS 2 Share-based payments, leasing transactions within the scope of IAS 17 Leases and measurements that have some similarities to fair value but are not fair value (e.g. net realisable value for the purpose of measuring inventories or value in use for impairment assessment purposes).

IFRS 13 defines fair value as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction in the principal (or most advantageous) market at the measurement price under current market conditions. Fair value under IFRS 13 is an exit price regardless of whether that price is observable or estimated using another valuation technique.

IFRS 13 requires prospective application from 1 January 2013. Comparative information provided for periods before the initial application of the Standard is not required. The Company has not made any new disclosures required by IFRS 13 for the 2012 comparative period. The application of IFRS 13 has not had any material impact on the amounts recognised in the accounts.

**(b) Property, plant and equipment**

Property, plant and equipment are stated at cost of purchase, net of depreciation and any impairment provision. Depreciation is provided at rates calculated to write off the cost of fixed assets, less their estimated residual value, over their expected useful lives on the following basis:

Plant and machinery	- 12-20 years straight line
Office and computer equipment	- 5 years straight line
Motor vehicles	- 4 years straight line

**BRADMAN-LAKE LIMITED**

**NOTES TO THE ACCOUNTS**

**YEAR ENDED 31 DECEMBER 2013**

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**1. ACCOUNTING POLICIES** *(continued)*

**(c) Financial instruments**

Financial assets and financial liabilities are recognised in the Company's Statement of Financial Position when the Company becomes a party to the contractual provisions of the instrument

*Trade receivables*

Trade receivables do not carry any interest and are initially measured at their fair value as reduced by appropriate allowances for estimated irrecoverable amounts, and subsequently at their amortised cost

*Borrowings*

Interest-bearing loans and overdrafts are recorded initially when the proceeds are received. Finance charges are accounted for at amortised cost using the effective interest method

*Trade payables*

Trade payables are non-interest bearing and are initially measured at their fair value and subsequently at their amortised cost

**(d) Inventories and work in progress**

Inventories are valued at the lower of cost and net realisable value. Cost is calculated as follows

Raw materials and consumables	-	cost of purchase on a weighted average basis
Work in progress	-	cost of raw materials and labour together with attributable overheads

Net realisable value is based on estimated selling price less further costs to completion and disposal

**(e) Construction contracts**

Contract costs are recognised when incurred. When the outcome of a construction contract can be estimated reliably and it is probable that the contract will be profitable, contract revenue is recognised over the period of the contract. When the outcome of a construction contract cannot be estimated reliably, contract revenue is recognised only to the extent of contract costs incurred that it is probable will be recoverable. When it is probable that total contract costs will exceed total contract revenue, the expected loss is recognised as an expense immediately.

The Company uses the 'percentage of completion method' to determine the appropriate amount to recognise in a given period. The stage of completion is measured by reference to either the contract costs incurred up to the year end as a percentage of total estimated costs for each contract, or by reference to milestone conditions as defined in the contracts as appropriate to the circumstances of the particular contract. Costs incurred in the year in connection with future activity on a contract are excluded from contract costs in determining the stage of completion, and are presented as inventories, prepayments or other assets, depending on their nature.

**BRADMAN-LAKE LIMITED**

**NOTES TO THE ACCOUNTS**

**YEAR ENDED 31 DECEMBER 2013**

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**1. ACCOUNTING POLICIES** *(continued)*

**(e) Construction contracts** *(continued)*

The Company presents as an asset the gross amount due from customers for contract work for all contracts in progress for which costs incurred plus recognised profits (less recognised losses) exceeds progress billings. Progress billings not yet paid by customers and retentions are included within 'trade and other receivables'.

The Company presents as a liability the gross amount due to customers for contract work for all contracts in progress for which progress billings exceed costs incurred plus recognised profits (less recognised losses).

**(f) Revenue recognition**

Revenue from sales of goods is recognised when the Company has delivered the products and the customer has accepted them. It is measured at the fair value of the consideration received or receivable and represents amounts receivable for goods and services provided in the normal course of business, net of discounts, VAT and other sales related taxes.

Revenue from construction contracts is recognised in accordance with the Company's accounting policy on construction contracts (see (e) above).

**(g) Income taxes**

The income tax expense represents the sum of the tax currently payable and deferred income tax.

Deferred income tax is provided, using the liability method, on temporary differences between the tax bases of assets and liabilities and their carrying amounts, in the Accounts. Deferred income tax assets relating to the carry-forward of unused tax losses are recognised to the extent that it is probable that future taxable profits will be available against which the unused tax losses can be utilised.

Current and deferred income tax assets and liabilities are offset when the income taxes are levied by the same taxation authority and when there is a legally enforceable right to offset them.

**(h) Foreign currency**

*1 Transactions and balances*

Transactions in currencies other than Pounds Sterling are recorded at the rates of exchange prevailing on the dates of the transactions. At each year end, monetary assets and liabilities that are denominated in foreign currencies are retranslated at the rates prevailing on the Statement of Financial Position. Non-monetary assets and liabilities carried at fair value that are denominated in foreign currencies are translated at the rates prevailing at the date when the fair value was determined. Gains and losses arising on retranslation are included in net profit or loss for the period, except for exchange differences arising on non-monetary assets and liabilities where the changes in fair value are recognised directly in equity.



**BRADMAN-LAKE LIMITED**

**NOTES TO THE ACCOUNTS**

**YEAR ENDED 31 DECEMBER 2013**

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**1. ACCOUNTING POLICIES** *(continued)*

**(h) Foreign currency** *(continued)*

*ii Preparation of Accounts*

These Accounts have been presented in Euros because the majority of the Group's trade is conducted in this currency. Income and expense items are translated at the average exchange rates for the period unless exchange rates fluctuate significantly. Exchange differences arising, if any, are classified as equity and transferred to a separate component of equity.

The average exchange rate during the year was €1.18 (2012 - €1.23) to the Pound Sterling. The opening exchange rate was €1.23 (2012 - €1.19) to the Pound Sterling and the closing exchange rate was €1.20 (2012 - €1.23) to the Pound Sterling.

**(i) Cash and cash equivalents**

Cash and cash equivalents comprises cash in hand, cash at bank and short term deposits with banks and similar financial institutions (with a maturity of six months or less) and bank overdrafts.

**(j) Pension costs**

The employees are eligible to join a defined contribution stakeholder pension scheme which is administered on behalf of the Company by a pension provider. The assets of the scheme are held separately from those of the Company in an independently administered fund. The pension cost charge represents contributions payable by the Company to the fund. The scheme does not provide a gross minimum pension for contracting out of the state earnings related pension scheme. The annual contributions payable are charged to the Income Statement.

**(k) Operating leases**

The relevant annual rentals are charged to the Income Statement on a straight line basis over the lease term.

**(l) Key assumptions and significant judgements**

The preparation of the Accounts in conformity with IFRS requires management to make estimates and judgements. The areas where the most judgement is required are highlighted below.

*i Revenue and margin recognition*

The Company's revenue recognition and margin recognition policies in respect of the supply, installation and commissioning contracts, which are set out above, are central to the way in which the Company values the work it has carried out each financial period. This policy requires forecasts to be made of the outcomes of the contracts, which require assessments and judgements to be made on the margin likely to be achieved, and hence the costs likely to be incurred.

**BRADMAN-LAKE LIMITED**

**NOTES TO THE ACCOUNTS**

**YEAR ENDED 31 DECEMBER 2013**

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**1. ACCOUNTING POLICIES** *(continued)*

**(i) Key assumptions and significant judgements** *(continued)*

*ii Inventories*

For financial reporting purposes the Company evaluates its inventory to ensure that it is carried at the lower of cost and net realisable value. Provisions are made against all inventories relating to machines that are no longer manufactured.

**2. REVENUE**

The revenue and profit before tax are attributable to the one principle activity of the Company

**3. ANALYSIS OF COST OF SALES**

Cost of sales has been arrived at after charging

	2013	2012
	€	€
Cost of materials	<u>9,607,062</u>	<u>6,359,644</u>

**4. OPERATING PROFIT**

Operating profit been arrived at after charging

	2013	2012
	€	€
Staff pension contributions	237,552	251,536
Depreciation of owned assets	46,409	45,197
Fees payable to the company's auditor for the audit of the company's annual accounts	30,624	32,136
Operating lease costs		
- land and buildings	303,255	245,904
Net loss on foreign currency translation	<u>151,762</u>	<u>143,143</u>

**5. FINANCE COSTS**

	2013	2012
	€	€
Other interest	<u>74,466</u>	<u>88,516</u>

**BRADMAN-LAKE LIMITED****NOTES TO THE ACCOUNTS****YEAR ENDED 31 DECEMBER 2013****6. KEY MANAGEMENT PERSONNEL COMPENSATION**

	2013	2012
	€	€
Salaries and short-term employee benefits	157,531	157,223
Post-employment benefits	5,993	6,082
	<u>163,524</u>	<u>163,305</u>

All of the above key management personnel compensation relates to Directors

Directors' emoluments

	2013	2012
	€	€
Aggregate emoluments as Directors of the Company	142,235	141,698
Value of pension contributions	5,993	6,082
	<u>148,228</u>	<u>147,780</u>

	No	No
Number of Directors who were accruing benefits under defined benefit pension scheme	<u>1</u>	<u>1</u>

**7. PARTICULARS OF EMPLOYEES**

The average number of persons employed by the Company during the period was as follows

	2013	2012
	No	No
Engineering staff	113	117
Administrative staff	55	54
	<u>168</u>	<u>171</u>

The aggregate payroll costs of these persons were as follows

	2013	2012
	€	€
Wages and salaries	6,878,578	7,365,362
Social security costs	738,935	800,840
Other pension costs	237,552	251,536
	<u>7,855,065</u>	<u>8,417,738</u>

**BRADMAN-LAKE LIMITED****NOTES TO THE ACCOUNTS****YEAR ENDED 31 DECEMBER 2013**

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**8. INCOME TAX**

## (a) Charge for the year

	2013	2012
	€	€
Current income tax		
UK corporation tax charge on profit for the year	497,249	125,130
Over provision in prior periods	-	(35,409)
Deferred tax	2,989	15,488
Total income tax	<u>500,238</u>	<u>105,209</u>

## (b) Factors affecting current tax charges

	2013	2012
	€	€
Profit before taxation	<u>2,134,562</u>	<u>528,608</u>
Profit before taxation multiplied by the standard rate of tax of 23.25% (2012 24.5%)	496,213	129,494
Fixed asset differences	(1,759)	-
Expenses not deductible for tax purposes	973	7,044
Movement on deferred tax assets	2,989	15,488
Other timing differences	1,822	(11,408)
Adjustments in respect of prior periods	-	(35,409)
Total income tax expense	<u>500,238</u>	<u>105,209</u>

The Finance Act 2013 included legislation to reduce the main rate of corporation tax from 23% to 21% from 1 April 2014 and to 20% from 1 April 2015

**BRADMAN-LAKE LIMITED****NOTES TO THE ACCOUNTS****YEAR ENDED 31 DECEMBER 2013****9. PROPERTY, PLANT AND EQUIPMENT**

	Leasehold Property Improvements €	Plant & Machinery €	Office and Computer Equipment €	Motor Vehicles €	Total €
<b>COST</b>					
At 1 Jan 2012	71,123	399,864	342,179	5,181	818,347
Additions	-	33,333	1,126	-	34,459
Exchange adjustments	1,830	10,046	8,798	133	20,807
At 31 Dec 2012	<u>72,953</u>	<u>443,243</u>	<u>352,103</u>	<u>5,314</u>	<u>873,613</u>
Additions	-	11,701	1,499	12,940	26,140
Exchange adjustments	(1,403)	(8,271)	(6,739)	178	(16,235)
At 31 Dec 2013	<u>71,550</u>	<u>446,673</u>	<u>346,863</u>	<u>18,432</u>	<u>883,518</u>
<b>DEPRECIATION</b>					
At 1 Jan 2012	71,123	228,962	223,816	5,181	529,082
Charge for the year	-	11,167	34,030	-	45,197
Exchange adjustments	1,830	5,810	5,510	133	13,283
At 31 Dec 2012	<u>72,953</u>	<u>245,939</u>	<u>263,356</u>	<u>5,314</u>	<u>587,562</u>
Charge for the year	-	11,198	32,786	2,425	46,409
Exchange adjustments	(1,403)	(4,488)	(4,355)	(49)	(10,295)
At 31 Dec 2013	<u>(71,550)</u>	<u>(252,649)</u>	<u>(291,787)</u>	<u>(7,690)</u>	<u>(623,676)</u>
<b>NET BOOK VALUE</b>					
At 31 Dec 2013	<u>-</u>	<u>194,024</u>	<u>55,076</u>	<u>10,742</u>	<u>259,842</u>
At 31 Dec 2012	<u>-</u>	<u>197,304</u>	<u>88,747</u>	<u>-</u>	<u>286,051</u>

**BRADMAN-LAKE LIMITED****NOTES TO THE ACCOUNTS****YEAR ENDED 31 DECEMBER 2013****10. INVENTORIES**

	2013	2012
	€	€
Raw materials	817,722	838,900
Work in progress	20,433	25,312
	<u>838,155</u>	<u>864,212</u>

**CONSTRUCTION WORK IN PROGRESS**

Contracts in progress at the year end

	2013	2012
	€	€
Amount due from contract customers included in trade and other receivables (note 11)	1,791,683	1,816,183
Amount due to contract customers included in trade and other payables (note 13)	<u>(1,771,287)</u>	<u>(1,862,566)</u>
	<u>20,396</u>	<u>(46,383)</u>
Contract costs incurred plus recognised profit less recognised losses to date	10,500,501	4,697,286
Less progress billing	<u>(10,480,105)</u>	<u>(4,743,669)</u>
	<u>20,396</u>	<u>(46,383)</u>

**11. CURRENT TRADE AND OTHER RECEIVABLES**

	2013	2012
	€	€
Trade receivables	3,214,615	3,710,775
Amounts recoverable on contracts	1,791,683	1,816,183
Amounts owed by Group undertakings	2,414,629	3,136,131
Prepayments and accrued income	153,148	160,710
Other debtors	41,978	43,062
VAT recoverable	254,827	-
	<u>7,870,880</u>	<u>8,866,861</u>

For terms and conditions relating to related party receivables, refer to note 16

Trade and other receivables are disclosed net of provisions for bad and doubtful debts, an analysis of which is as follows

	2013	2012
	€	€
Balance at 1 January	12,255	11,947
Exchange adjustments	(236)	308
Increase in provision	81,685	-
Balance at 31 December	<u>93,704</u>	<u>12,255</u>

**BRADMAN-LAKE LIMITED****NOTES TO THE ACCOUNTS****YEAR ENDED 31 DECEMBER 2013****11. CURRENT TRADE AND OTHER RECEIVABLES** *(continued)*

Trade receivables are non-interest bearing and are generally on 30 – 90 days terms

At 31 December 2013, the analysis of trade receivables that were past due but not impaired is as follows

	Past due but not impaired				
	<30 days past due	30-60 days past due	60-90 days past due	90-120 days past due	>120 days past due
	€	€	€	€	€
2013	544,219	116,977	62,746	8,361	752,316
2012	2,842,149	392,038	136,080	128,852	211,656

**12. CASH AND CASH EQUIVALENTS**

	2013	2012
	€	€
Cash in hand and at bank in current accounts	-	432,523

**13. CURRENT TRADE AND OTHER PAYABLES**

	2013	2012
	€	€
Trade payables	1,343,286	1,206,009
Amounts owed to Group undertakings	210,637	3,591,411
Income tax payable	508,005	124,210
Bank overdrafts	558,918	-
Other taxes and social security	208,870	190,180
Accruals and deferred income	443,651	733,791
Warranty provision	65,319	111,940
Progress payments	1,771,287	1,862,566
	<u>5,109,973</u>	<u>7,820,107</u>

**14. DEFERRED INCOME TAX**

Deferred taxation asset	2013	2012
	€	€
At 1 January 2013	35,602	50,455
Charge to income	(2,296)	(15,488)
Exchange differences	(685)	635
At 31 December 2013	<u>32,621</u>	<u>35,602</u>

	2013	2012
	€	€
Accelerated tax depreciation	8,504	12,604
Short term timing differences	9,607	6,756
Tax losses carried forward and other deductions	14,510	16,242
	<u>32,621</u>	<u>35,602</u>

**BRADMAN-LAKE LIMITED****NOTES TO THE ACCOUNTS****YEAR ENDED 31 DECEMBER 2013**

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**15. CONTINGENCIES**

A contingent liability exists at the year end in respect of the Group VAT liability of €658,953 (2012 - €458,322)

**16. RELATED PARTY TRANSACTIONS**

During the year the Company made the sales to and purchases from the following Group entities

	Sales		Purchases	
	2013	2012	2013	2012
	€	€	€	€
Bradman-Lake Inc	<u>7,953,025</u>	<u>1,412,739</u>	<u>356,296</u>	<u>333,293</u>

The Company also paid management charges to Langley Holdings plc of €112,941 (2012 - €146,443)

At the year end, Bradman-Lake Limited had the following balances with other Group companies

	Amount due to Company		Amount owed by Company	
	2013	2012	2013	2012
	€	€	€	€
Bradman-Lake Inc	2,414,629	3,136,076	16,133	61,702
Langley Holdings plc	<u>-</u>	<u>-</u>	<u>194,504</u>	<u>3,564,785</u>

Interest of €74,466 (2012 - €88,516) was paid to Langley Holdings plc in the year and interest of €58,584 (2012 - €42,100) was received from Bradman Lake Inc in the year in respect of loan balances included above

Rent of €141,176 (2012 - €126,618) was paid to Langley Holdings plc during the year. Rent of €17,647 (2012 - €18,519) was received from Clarke Chapman Group Limited during the year. A depreciation recharge was paid to Langley Holdings plc of €45,466 (2012 - €49,043) in regards of assets owned by the parent but which are used by Bradman Lake Ltd

*Terms and conditions of transactions with related parties*

The transactions with related parties are made at normal prices, outstanding balances at the year end are unsecured and interest free



**BRADMAN-LAKE LIMITED****NOTES TO THE ACCOUNTS****YEAR ENDED 31 DECEMBER 2013****17. SHARE CAPITAL****Authorised share capital:**

	2013	2012
	€	€
100 Ordinary shares of €1 each	<u>100</u>	<u>100</u>

**Allotted and called up:**

	2013		2012	
	No	€	No	€
Ordinary shares of €1 each	<u>1</u>	<u>1</u>	<u>1</u>	<u>1</u>

**18. ULTIMATE PARENT COMPANY**

The immediate Parent Company is Bradman-Lake Group Limited, a company incorporated in the UK. The ultimate Parent Company is Langley Holdings plc, a company incorporated in the UK. Langley Holdings plc itself is controlled by A J Langley. Consolidated Accounts of Langley Holdings plc can be obtained from the Registrar of Companies at Companies House.

**19. RETAINED EARNINGS**

	2013	2012
	€	€
At 1 January	2,665,141	4,170,561
Profit for the year	1,634,324	423,399
Currency exchange differences on retranslation	(23,453)	118,496
Dividends paid	<u>(384,488)</u>	<u>(2,047,315)</u>
At 31 December	<u>3,891,524</u>	<u>2,665,141</u>

Included within retained earnings of the company are foreign exchange reserves of €794,574 (2012 - €818,027)

The net currency exchange difference arising on retranslation in the year was a loss of €23,453 (2012 - gain of €118,496). The foreign currency translation reserves contain accumulated foreign currency translation differences from the translation of the Accounts of the company into its presentational currency.

**20. COMMITMENTS UNDER OPERATING LEASES**

At 31 December 2013, the Company had total commitments under non cancellable operating leases as set out below:

	2013	2012
	€	€
Payments falling due		
In less than one year	343,439	237,132
Between two and five years	892,986	335,784
After more than five years	1,038,552	545,650
	<u>2,274,977</u>	<u>1,118,566</u>

**BRADMAN-LAKE LIMITED**

**NOTES TO THE ACCOUNTS**

**YEAR ENDED 31 DECEMBER 2013**

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**21. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES**

The Company's principal financial instruments comprise loans received together with trade receivables, trade payables and short term deposits which arise directly from its operations. The main purpose of these financial instruments is to fund the Company's operations and to manage its working capital, liquidity and surplus funds.

The Company does not enter into any derivative transactions.

The main risks arising from the Company's financial instruments are foreign currency risk and credit risk. Liquidity risk is not considered to be a main risk to the Company due to the Group's cash and cash equivalents balances being considerably higher than any bank borrowings and the availability of funding from the Group.

*Foreign currency risk*

The Company is exposed to foreign currency risk on sales and purchases that are denominated in a currency other than the functional currencies of other Group entities (which are principally Sterling, Euros and US Dollars).

The Company publishes its accounts in Euros and as a result, it is subject to foreign currency exchange translation risk in respect of the results and underlying net assets of the company since the Euro is not its functional currency.

The Company does not utilise any hedging arrangements as the Directors do not consider that the risk posed is significant to the Company's operations.

The following table demonstrates the sensitivity to a reasonably possible change in the Sterling to Euro exchange rate, with all other variables held constant, of the Company's profit or loss before tax due to changes in the fair value of monetary assets and liabilities.

	Increase/decrease in Sterling rate	Effect on profit before tax €
2013	+10%	242,305
	-10%	(198,249)
2012	+10%	58,302
	-10%	(47,702)

*Credit risk*

The Company trades only with recognised, creditworthy third parties. It is the Company's policy that all customers who wish to trade on credit terms are subject to credit verification procedures. In addition, receivable balances are monitored on an ongoing basis with the result that the Company's exposure to bad debt is not significant.

With respect to credit risk arising from the other financial assets of the Company, comprising of cash and cash equivalents, the Company's exposure to credit risk arises from default of the counterparty with a maximum exposure equal to the carrying amounts of these instruments.

**BRADMAN-LAKE LIMITED**

**NOTES TO THE ACCOUNTS**

**YEAR ENDED 31 DECEMBER 2013**

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**21. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES** *(continued)*

*Interest rate risk*

The Company's exposure to the risk of changes in market interest rates is solely to the Company's cash on deposit with floating interest rates. The Company is part of a cash pooling arrangement and the interest risk is therefore shared with other companies in the Group. The interest rate risk of the Group is discussed further in the accounts of Langley Holdings plc.

*Capital risk management*

The Company manages capital to ensure adequate resources are retained for the continued growth of the Company. Access to capital includes the availability of funding through agreed credit facilities.

**22. CASH USED IN OPERATIONS**

	2013	2012
	€	€
Profit before tax	2,134,562	528,608
Depreciation	46,409	45,197
Net interest expense	15,882	45,060
Decrease/(increase) in inventories	26,057	(253,754)
Decrease/(increase) in trade and other receivables	995,981	(133,013)
Decrease in trade and other payables	(4,151,482)	(1,038,704)
Exchange adjustments	(17,725)	96,652
	<u>(950,316)</u>	<u>(709,954)</u>