

REGISTERED NUMBER: 03378281 (England and Wales)

Strategic Report, Report of the Directors and
Financial Statements for the Year Ended 31 December 2013

for

SSD UK Limited

THURSDAY



L38GFXOH

LD5

22/05/2014

#33

COMPANIES HOUSE

Contents of the Financial Statements
for the Year Ended 31 December 2013

	Page
Company Information	1
Strategic Report	2
Report of the Directors	3
Independent Auditor's Report	5
Profit and Loss Account	7
Balance Sheet	8
Notes to the Financial Statements	9

SSD UK Limited

Company Information
for the Year Ended 31 December 2013

DIRECTORS: B Melizan
S Ashdown

SECRETARY: S Pound

REGISTERED OFFICE: Capital Tower
91 Waterloo Road
London
SE1 8RT

REGISTERED NUMBER: 03378281 (England and Wales)

AUDITOR: Deloitte LLP
Chartered Accountants and
Statutory Auditor
London
United Kingdom

SSD UK Limited (Registered number 03378281)

Strategic Report
for the Year Ended 31 December 2013

The directors present their strategic report for the year ended 31 December 2013

The company's principal activity during the year was specialist window cleaning

REVIEW OF BUSINESS

As shown in the profit and loss account the turnover reduced by 5% over the last year to £3.5m (2012 £3.7m) and the profit before tax increased by 119% to £199k (2012 £91k)

The company's balance sheet shows net assets of £69k (2012 £85k liability)

Interserve Plc Group manages its operations on a divisional basis, further information can be found in the Interserve Plc financial statements. For this reason, the directors believe that further key performance indicators for the company are not necessary or appropriate for an understanding of the development, performance or position of the business.

PRINCIPAL RISKS AND UNCERTAINTIES

The company's operations expose it to a variety of financial risks that include the effects of credit risk and liquidity risk.

CREDIT RISK

All trade is carried out subject to our standard credit terms and normal terms and conditions. The debtors ledger is reviewed on a regular basis to determine the age of the debt and any necessary provision is made accordingly. Work in progress balances are reviewed on an ongoing basis and judgements are made with regard to the recoverability of amounts due and liabilities arising.

LIQUIDITY RISK

In order to ensure the company has sufficient funds for its on going operations and future activities, the company uses a combination of overdrafts and Group loans. The financing and liquidity of the company is managed in conjunction with the Group treasury function.

The directors are satisfied that given the nature of this company there are no other significant risks and uncertainties to consider. Group risks are discussed in the Group's annual report which does not form part of these financial statements.

ON BEHALF OF THE BOARD:



S Pound - Secretary

Date 21st MAY 2014

SSD UK Limited (Registered number 03378281)

Report of the Directors
for the Year Ended 31 December 2013

The directors present their report with the financial statements of the company for the year ended 31 December 2013

DIVIDENDS

Dividends paid during the year were £nil (2012 £nil)

DIRECTORS

The directors during the year under review were

B Melizan
S Ashdown

The directors holding office at 31 December 2013 did not hold any beneficial interest in the issued share capital of the company at 1 January 2013 or 31 December 2013

Interests in shares and options to purchase shares, of those directors who are also directors of Interserve Plc are disclosed in the accounts of Interserve Plc. As at the date of this report and during the year ended 31 December 2013, no indemnities are in force for the directors of this company

EMPLOYEE INVOLVEMENT AND DISABLED PERSONS

Within the bounds of commercial confidentiality, management disseminates information to all levels of staff about matters that affect progress of the company and are of interest and concern to them as employees

A Group newsletter is also distributed at regular intervals to all employees which includes articles about the company's activities and its performance

The company has an established policy that disabled persons, especially should they become disabled in the course of their employment with the company, are employed where circumstances permit. The company endeavours to ensure that disabled employees benefit from training and career development programmes in common with other employees

GOING CONCERN

As part of preparation of the financial statements, the directors have carried out a review with respect to going concern. The directors have examined the order book going forward and the prospects of the business given the current economic climate. They have reviewed cash flow forecasts associated with that order book and those prospects

The company meets its day to day working capital requirements through an overdraft facility that is provided by its ultimate parent Interserve Plc

The company's forecasts and projections, taking account of reasonably possible changes in trading performance, show that it should be able to operate within the level of its current facility

After making enquiries, the directors have a reasonable expectation that the company has adequate resources to continue in operational existence for the foreseeable future. Accordingly, they continue to adopt the going concern basis in preparing the annual report and accounts

Report of the Directors
for the Year Ended 31 December 2013

STATEMENT OF DIRECTORS' RESPONSIBILITIES

The directors are responsible for preparing the Report of the Directors and the financial statements in accordance with applicable law and regulations

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to

- select suitable accounting policies and then apply them consistently,
- make judgements and accounting estimates that are reasonable and prudent,
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements,
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

STATEMENT AS TO DISCLOSURE OF INFORMATION TO AUDITOR

So far as the directors are aware, there is no relevant audit information (as defined by Section 418 of the Companies Act 2006) of which the company's auditor is unaware, and each director has taken all the steps that he ought to have taken as a director in order to make himself aware of any relevant audit information and to establish that the company's auditors are aware of that information.

AUDITOR

At the Annual General Meeting of Interserve Plc (the Company's ultimate parent undertaking) held on 13 May 2014, shareholders formally approved the appointment of Grant Thornton UK LLP as auditors of Interserve Plc, to replace Deloitte LLP. This was the result of a competitive tender process led by the Audit Committee. Following the conclusion of the Company's 2013 statutory audit and subject to approval by the directors, Grant Thornton UK LLP will replace Deloitte LLP as the statutory auditor of the Company.

The directors would like to thank Deloitte LLP for their significant contribution as the Company's auditor and look forward to working with Grant Thornton UK LLP going forward.

ON BEHALF OF THE BOARD:



S Pound - Secretary

Date 21st MAY 2014

Independent Auditor's Report to the Members of
SSD UK Limited

We have audited the financial statements of SSD UK Limited for the year ended 31 December 2013 which comprises the profit and loss account, balance sheet and the related notes 1 to 19. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an Auditor's Report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of directors and auditor

As explained more fully in the Statement of Directors' Responsibilities set out on pages three and four, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of whether the accounting policies are appropriate to the company's circumstances and have been consistently applied and adequately disclosed, the reasonableness of significant accounting estimates made by the directors, and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the Strategic Report and the Report of the Directors to identify material inconsistencies with the audited financial statements and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

Opinion on financial statements

In our opinion the financial statements

- give a true and fair view of the state of the company's affairs as at 31 December 2013 and of its profit for the year then ended,
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice, and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Strategic Report and the Report of the Directors for the financial year for which the financial statements are prepared is consistent with the financial statements.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion

- adequate accounting records have not been kept, or returns adequate for my audit have not been received from branches not visited by us, or
- the financial statements are not in agreement with the accounting records and returns, or
- certain disclosures of directors' remuneration specified by law are not made, or
- we have not received all the information and explanations we require for our audit.



John Charlton ACA (Senior Statutory Auditor)
for and on behalf of Deloitte LLP
Chartered Accountants and
Statutory Auditor
London
United Kingdom

Date 22 May 2014

SSD UK Limited (Registered number 03378281)

Profit and Loss Account
for the Year Ended 31 December 2013

	Notes	2013 £'000	2012 £'000
TURNOVER	2	3,518	3,709
Cost of sales		<u>(3,288)</u>	<u>(3,582)</u>
GROSS PROFIT		230	127
OPERATING PROFIT	5	230	127
Interest payable and similar charges	6	<u>(31)</u>	<u>(36)</u>
PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION		199	91
Tax on profit on ordinary activities	7	<u>(45)</u>	<u>(3)</u>
PROFIT FOR THE FINANCIAL YEAR		<u>154</u>	<u>88</u>

CONTINUING OPERATIONS

None of the company's activities were acquired or discontinued during the current year or previous year

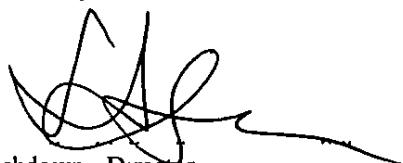
TOTAL RECOGNISED GAINS AND LOSSES

The company has no recognised gains or losses other than the profits for the current year or previous year

Balance Sheet
31 December 2013

	Notes	2013 £'000	2012 £'000
FIXED ASSETS			
Tangible assets	8	45	2
CURRENT ASSETS			
Debtors	9	1,352	1,426
CREDITORS			
Amounts falling due within one year	10	<u>(1,272)</u>	<u>(1,357)</u>
NET CURRENT ASSETS		<u>80</u>	<u>69</u>
TOTAL ASSETS LESS CURRENT LIABILITIES		125	71
PROVISIONS FOR LIABILITIES	13	<u>(56)</u>	<u>(156)</u>
NET ASSETS/(LIABILITIES)		<u>69</u>	<u>(85)</u>
CAPITAL AND RESERVES			
Called up share capital	14	2,170	2,170
Profit and loss account	15	<u>(2,101)</u>	<u>(2,255)</u>
SHAREHOLDERS' FUNDS	19	<u>69</u>	<u>(85)</u>

The financial statements were approved by the Board of Directors on 21st MAY 2014 and were signed on its behalf by



S Ashdown - Director

Notes to the Financial Statements
for the Year Ended 31 December 2013

1 ACCOUNTING POLICIES

Accounting convention

The financial statements have been prepared under the historical cost convention and are in accordance with applicable accounting standards in the United Kingdom. These have been applied consistently throughout the current and prior years.

Financial Reporting Standard number 1

Exemption has been taken from preparing a cash flow statement on the grounds that the parent company includes the subsidiary in its published financial statements.

Turnover

Turnover comprises the fair value of goods and services supplied to external customers and the value of work executed in respect of contracts, excluding VAT. Turnover is recognised on completion of the contracted services.

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life:

Plant and machinery	- 12.5% on cost
Computer equipment	- 33.3% on cost

Current tax

Current tax is provided at amounts expected to be paid using the tax rates and laws that have been enacted or substantively enacted by the balance sheet date.

Deferred taxation

Deferred tax is provided in full on timing differences which result in an obligation at the balance sheet date to pay more tax, or a right to pay less tax, at a future date, at rates expected to apply when they crystallise based on current tax rates and law. Timing differences arise from the inclusion of items of income and expenditure in taxation computations in periods different from those in which they are included in the financial statements. Deferred tax is not provided on timing differences arising from the revaluation of fixed assets where there is no commitment to sell the asset, or on unremitted earnings of subsidiaries and associates where there is no commitment to remit these earnings. Deferred tax assets are recognised to the extent that it is regarded as more likely than not that they will be recovered. Deferred tax assets and liabilities are not discounted.

Pensions

The company participates in the Interserve Pension Scheme. This is a defined benefit multi-employer scheme, the assets and liabilities of which are held independently from the group. The company is unable to identify its share of the underlying assets and liabilities of the scheme and accordingly accounts for the scheme as if it were a defined contribution scheme.

For the defined contribution scheme the amount charged to the profit and loss account in respect of pension costs and other post-retirement benefits is the contributions payable in the year. Differences between contributions payable in the year and contributions actually paid are shown as either accruals or prepayments in the balance.

For the purposes of Financial Reporting Standard 17 "Retirement Benefits", the company has been unable to identify its share of the underlying assets and liabilities in the main group scheme on a consistent and reasonable basis. Therefore the company is accounting for contributions to the Scheme as if it were a defined contribution scheme. Note 30 to the 2013 annual report and financial statements of the Group set out the details of the International Accounting Standard 19 (Revised) "Employee Benefits" net pension liability of £7.7 million (2012: £101.1 million).

Notes to the Financial Statements - continued
for the Year Ended 31 December 2013

1 ACCOUNTING POLICIES - continued

Going concern

As part of preparation of the financial statements, the directors have carried out a review with respect to going concern. The directors have examined the order book going forward and the prospects of the business given the current economic climate. They have reviewed cash flow forecasts associated with that order book and those prospects.

The company meets its day to day working capital requirements through an overdraft facility that is provided by its ultimate parent Interserve Plc.

The company's forecasts and projections, taking account of reasonably possible changes in trading performance, show that it should be able to operate within the level of its current facility.

After making enquiries, the directors have a reasonable expectation that the company has adequate resources to continue in operational existence for the foreseeable future. Accordingly, they continue to adopt the going concern basis in preparing the annual report and accounts.

2 TURNOVER

The company's turnover and profit arise wholly within the UK and are derived from its activity of specialist window cleaning.

3 STAFF COSTS

The average number of employees employed by the company (including directors) was,

	2013 Number	2012 Number
Production staff	56	78
Administration staff	<u>6</u>	<u>9</u>
	<u><u>62</u></u>	<u><u>87</u></u>

The costs incurred in respect of these employees were

	2013 £'000	2012 £'000
Wages and salaries	1,748	1,874
Social security costs	153	161
Pension costs	<u>23</u>	<u>8</u>
	<u><u>1,924</u></u>	<u><u>2,043</u></u>

4 DIRECTORS' EMOLUMENTS

As in 2012, the statutory directors were remunerated through other companies in the Interserve group for 2013.

Mr Melizan is a director of the ultimate parent company, Interserve plc, and his remuneration for services to the group as a whole are disclosed in the accounts of that company.

During the year Mr Ashdown was remunerated for his services to the group by Interservefm Ltd. It is not considered practicable to allocate his remuneration between the companies of which he is director.

Notes to the Financial Statements - continued
for the Year Ended 31 December 2013

5 OPERATING PROFIT

Operating profit on ordinary activities before taxation is stated after charging

	2013	2012
	£'000	£'000
Depreciation on owned assets	9	2
Operating lease rentals		
- Land and Buildings	28	176
- Other	190	291
- Hire of Plant and Machinery	38	39
- Other Hire	31	35
Remuneration payable to auditor		
- Fees payable to the company's auditor for the annual audit of the company's accounts *	-	-
- Fees payable to the company's auditor for other services	-	-
	<u> </u>	<u> </u>

*Fees of £1k have been borne by Interservefm Limited for 2013 (2012 £1k)

6 INTEREST PAYABLE AND SIMILAR CHARGES

	2013	2012
	£'000	£'000
Interest payable	<u>31</u>	<u>36</u>

7 TAXATION

Analysis of the tax charge

The tax charge on the profit on ordinary activities for the year was as follows

	2013	2012
	£'000	£'000
Current tax		
UK corporation tax	<u>54</u>	<u>-</u>
Deferred tax		
Deferred tax - current year	6	3
Deferred tax - prior period adjustment	<u>(15)</u>	<u>-</u>
Total deferred tax	<u>(9)</u>	<u>3</u>
Tax on profit on ordinary activities	<u>45</u>	<u>3</u>

Notes to the Financial Statements - continued
for the Year Ended 31 December 2013

7 TAXATION - continued

Factors affecting the tax charge

The tax assessed for the year is higher than the standard rate of corporation tax in the UK. The difference is explained below

	2013 £'000	2012 £'000
Profit on ordinary activities before tax	<u>199</u>	<u>91</u>
Profit on ordinary activities multiplied by the standard rate of corporation tax in the UK of 23.250% (2012 - 24.500%)	46	22
Effects of		
Expenses not deductible for tax purposes	6	(23)
Depreciation in excess of capital allowances	2	1
	<u> </u>	<u> </u>
Current tax charge	<u>54</u>	<u>-</u>

Factors that may affect future tax charges

The UK corporation tax rate reduced from 24% to 23% with effect from 1 April 2013. Further tax rate reductions to 21% with effect from 1 April 2014 and 20% from 1 April 2015 were substantively enacted on 2 July 2013. The rate of 20% is used for the calculation of the deferred tax position as at 31 December 2013 on the basis that it will materially reverse after 1 April 2015.

8 TANGIBLE FIXED ASSETS

	Plant and machinery £'000	Computer equipment £'000	Totals £'000
COST			
At 1 January 2013	5	1	6
Additions	<u>-</u>	<u>52</u>	<u>52</u>
At 31 December 2013	<u>5</u>	<u>53</u>	<u>58</u>
DEPRECIATION			
At 1 January 2013	4	-	4
Charge for year	<u>1</u>	<u>8</u>	<u>9</u>
At 31 December 2013	<u>5</u>	<u>8</u>	<u>13</u>
NET BOOK VALUE			
At 31 December 2013	<u>-</u>	<u>45</u>	<u>45</u>
At 31 December 2012	<u>1</u>	<u>1</u>	<u>2</u>

Notes to the Financial Statements - continued
for the Year Ended 31 December 2013

9 DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2013	2012
	£'000	£'000
Trade debtors	51	41
Intra group trade balances	1,058	750
Corporation tax	17	45
Deferred tax asset	56	48
Prepayments and accrued income	<u>170</u>	<u>542</u>
	<u>1,352</u>	<u>1,426</u>

Deferred Tax
£'000

At 1 January 2013	48
Profit and loss account credit	<u>8</u>
At 31 December 2013	<u><u>56</u></u>

The deferred tax asset represents unclaimed capital allowances. The directors expect that these capital allowances will be utilised in future periods.

10 CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2013	2012
	£'000	£'000
Bank loans and overdrafts (see note 11)	632	777
Trade creditors	59	51
Amounts owed to group undertakings	366	286
Social security and other taxes	30	7
Other creditors	70	101
Accruals and deferred income	<u>115</u>	<u>135</u>
	<u>1,272</u>	<u>1,357</u>

11 LOANS

An analysis of the maturity of loans is given below

	2013	2012
	£'000	£'000
Amounts falling due within one year or on demand		
Bank overdrafts	<u>632</u>	<u>777</u>

Notes to the Financial Statements - continued
for the Year Ended 31 December 2013

12 OPERATING LEASE COMMITMENTS

At 31 December 2013 the company had annual commitments under non-cancellable operating leases as set out below

	Land and buildings		Other operating leases	
	2013	2012	2013	2012
	£'000	£'000	£'000	£'000
Expiring				
Within one year	16	-	10	43
Between one and five years	<u>-</u>	<u>68</u>	<u>37</u>	<u>16</u>
	<u>16</u>	<u>68</u>	<u>47</u>	<u>59</u>

13 PROVISIONS FOR LIABILITIES

	Total
	£'000
At 1 January 2013	156
Profit and loss credit	<u>(100)</u>
At 31 December 2013	<u>56</u>

The provision above, relates to expected dilapidation expenses arising on property leases not yet expired

14 CALLED UP SHARE CAPITAL

	2013	2012
	£'000	£'000
Called up, allotted and fully paid 2,170,000 ordinary shares of £1 each	<u>2,170</u>	<u>2,170</u>

15 RESERVES

	Profit and loss account
	£'000
At 1 January 2013	(2,255)
Profit for the year	<u>154</u>
At 31 December 2013	<u>(2,101)</u>

Notes to the Financial Statements - continued
for the Year Ended 31 December 2013

16 **ULTIMATE PARENT COMPANY**

Interserve Specialist Services (Holdings) Ltd, a company registered in England and Wales is the company regarded by the directors as the immediate parent company

Interserve Plc, a company registered in England and Wales, is the company regarded by the directors as the ultimate parent company and controlling party and is the smallest and largest group for which group financial statements are prepared. Copies of the financial statements of Interserve Plc can be obtained from the Company Secretary, Intersection House, Ruscombe Park, Twyford, Reading, Berkshire, RG10 9JU

17 **CONTINGENT LIABILITIES**

At 31 December 2013 contingent liabilities in respect of guarantees given in the ordinary course of business were £nil (2012 £nil)

18 **RELATED PARTY DISCLOSURES**

The company has taken advantage of the exemption contained in Financial Reporting Standard 8 "Related Party Disclosures" not to report transactions with other group companies as it is a wholly owned subsidiary of Interserve Plc

19 **RECONCILIATION OF MOVEMENTS IN SHAREHOLDERS' FUNDS**

	2013	2012
	£'000	£'000
Profit for the financial year	<u>154</u>	<u>88</u>
Net addition to shareholders' funds	154	88
Opening shareholders' funds	<u>(85)</u>	<u>(173)</u>
Closing shareholders' funds / (deficit)	<u><u>69</u></u>	<u><u>(85)</u></u>