

43 026 / ~~43206~~

154

BOLTON WANDERERS
FOOTBALL AND ATHLETIC COMPANY LIMITED

DIRECTORS' REPORT
and
STATEMENT of ACCOUNTS

30th JUNE, 1982



120

BOLTON WANDERERS FOOTBALL AND ATHLETIC COMPANY LIMITED

PRESIDENT:

J. BATTERSBY, Esq.

LIFE-VICE PRESIDENTS:

G. E. ASHWORTH, Esq.

W. G. ISHERWOOD, Esq.

H. D. WARBURTON, Esq.

B. COWSILL, Esq.

J. LIGHTBOWN, Esq.

J. W. WOODS, Esq.

DIRECTORS:

T. EDGE, Esq., (Chairman)

N. RILEY, Esq., (Vice-Chairman)

G. BALL, Esq.

S. JONES, Esq.

G. WARBURTON, Esq.

G. HARGREAVES, Esq.

G. SEYMOUR, Esq.

SECRETARY:

D. McBAIN, Esq.

PLAYER/MANAGER:

J. McGOVERN, Esq.

REGISTERED OFFICE:

Burnden Park, Bolton

AUDITORS:

KEVAN PILLING & CO., Chartered Accountants, Bolton

BANKERS:

WILLIAMS & GLYN'S BANK plc Bolton

SOLICITORS:

CYRIL MORRIS, ARKWRIGHT & CO., Bolton

KIPPAX BEAUMONT & CO., Bolton

NOTICE OF ANNUAL GENERAL MEETING

NOTICE IS HEREBY GIVEN that the ANNUAL GENERAL MEETING of Shareholders will be held on Thursday, 28th October, 1982 at the Executive Club, Burnden Park, Bolton at 10.30 in the morning for the following purposes:

1. To receive and to consider the Company's Accounts for the year ended 30th June, 1982 together with the Reports of the Directors and Auditors thereon.
2. To elect Directors.
3. To re-appoint Kevan Pilling & Co. auditors and to authorise the Directors to fix their remuneration.
4. To transact any other Ordinary Business of the Company.

Burnden Park,
Bolton.
5th October, 1982

By order of the Board
D. McBAIN
Secretary

A member entitled to attend and vote at the Meeting is entitled to appoint a proxy to attend and vote instead of him. A proxy need not be a member of the Company.

Proxy forms to be valid, must be received at the Registered Office of the Company not less than forty-eight hours before the time fixed for the Meeting.

NOTE: Admission to the Meeting will be by production of these Accounts.
Will Members please notify the Secretary, in writing, of any change of address.



REPORT OF THE CHAIRMAN

Season 1981/82 was again a most difficult year for the Club both on the field and financially. The majority of Football Clubs are feeling the effects of the recession in the Country and the lack of money has obviously had an effect on strengthening the team where necessary.

The number of Contract players on the Club's books is the lowest on record but the Club has attempted to retain the nucleus of the team which played for most of the season. In actual fact ten of the twelve players who played in the last two league games of last season are still with the Club.

Changes took place on the Board during the past 12 months, Mr. H. D. Warburton, Mr. B. Turnbull, Mr. G. E. Ashworth and Mr. J. Lightbown all resigning their positions as Directors and Mr. G. Warburton resigning as Chairman. I wish to place on record the Club's deep appreciation for all the sterling work the past Directors have done for the benefit of Bolton Wanderers and a special thank-you to George Warburton for the time and effort put into the Club over the past eight years as Chairman. It was pleasing that he agreed to remain on the Board as a Director. The Directors who replaced the retiring members are all local businessmen and have all been keen supporters of the Club for many years and I can assure you that they will do all in their power to take Bolton Wanderers to the Top.

Changes were again made in the Club's managerial side in relinquishing Mr. George Mulhall of his post as Manager and taking the unprecedented step for Bolton Wanderers of appointing Mr. John McGovern as Player/Manager. It is the sincere wish of the Board of Directors that stability can now be maintained and that success on the field will be obtained.

The financial plight of football clubs is to the forefront once again and Bolton Wanderers went through another depressing season as far as income from gates was concerned.

Unfortunately during the year Dr. J. Young died. We have appointed Dr. David Dennard who along with Dr. W. Brabbin had quite a busy season curing the players of their various ills.

The money spent on the playing surface in previous years appeared to be paying dividends when no first team matches were cancelled at home due to adverse weather conditions. A special thank-you must go to the groundstaff and the voluntary helpers who cleared the extremely heavy falls of snow from the pitch and terraces during the Christmas and New Year periods when it was critical that the Club's cash flow should be maintained.

The Bolton Evening News were unable to take up the 2nd year option on Shirt Advertising but I am pleased to announce that The Trustee Savings Bank stepped into the breach to ensure that the Club gained much needed revenue from that source.

It has been hard for the Commercial Department to raise money in these depressed times and it has shown their strong character in them being still one of the top money raising organisations in the Football League. Congratulations go to the staff, voluntary committees, and all agents, who are helping to raise this much needed money.

The Executive Club has increased its profit during the past 12 months by making full use of the facilities for additional functions other than on match days and this is obviously a sign that the Directors' policy of increasing the extraneous income into the Club is right and necessary.

Bolton Wanderers took the initiative and lead a group of Clubs to persuade the Management Committee of the Central League to change their structure. We were successful in this aim and the League now consists of two divisions with matches played mid-week. This obviously has financial advantages as clubs can now manage with less full time professionals.

The Club's 'A' Team had a good season and I am sure that the Club is still getting its fair share of talented young players, which augurs well for the future of Bolton Wanderers.

I will close by thanking the staff in all departments for their unstinting efforts in helping to keep Bolton Wanderers to the forefront in the Football World and to everyone-else who has helped in any other way. It is greatly appreciated and I hope they will continue with their support.

T. EDGE
CHAIRMAN

REPORT OF THE DIRECTORS

The Directors submit their Report and Audited Accounts for the year ended 30th June, 1982.

Financial Results

The financial results for the year are set out in the attached accounts.

Activities

The principal activities of the Company continue to be those of a Professional Football League Club.

Your Directors and their interests in the Shares of the Company were as follows:

	Number of Shares			
	At 30th June, 1982		At 30th June, 1981	
	Ordinary Shares of £3	Special Ordinary Shares of £1	Ordinary Shares of £3	Special Ordinary Shares of £1
T. Edge, Esq. (Appointed 7.1.1982)	148	25	—	—
G. Ball, Esq. (Appointed 16.2.1982)	—	25	—	—
G. Hargreaves, Esq. (Appointed 10.5.1982)	—	25	—	—
S. Jones, Esq.	—	50	—	50
N. Riley, Esq. (Appointed 16.2.1982)	—	25	—	—
G. Seymour, Esq. (Appointed 16.2.1982)	—	25	—	—
G. Warburton, Esq.	900	492	900	492
G. E. Ashworth, Esq. (Resigned 10.5.1982)	—	—	—	100
J. Lightbown, Esq. (Resigned 16.2.1982)	—	—	—	75
B. Turnbull, Esq. (Resigned 2.2.1982)	—	—	—	931
H. D. Warburton, Esq. (Resigned 16.2.1982)	—	—	900	540

Re-Election of Directors

In accordance with the Articles of Association, G. Warburton, Esq. retires from the Board by rotation and being eligible offers himself for re-election.

Messrs G. Ball, T. Edge, G. Hargreaves, N. Riley and G. Seymour having been appointed since the last Annual General Meeting retire from the Board and offer themselves for re-election.

Dividends

The Directors do not recommend the payment of a dividend.

Fixed Assets

The Directors are of the opinion that the market value of the Freehold Land and Buildings at Burnden Park and Bromwich Street is in excess of the book value, but in view of the specialised nature of these assets the Directors are unable to estimate the present day value.

Charitable and Political Contributions

The Company made no contributions for charitable or political purposes.

Auditors

In accordance with Section 14 of the Companies Act 1976 a resolution proposing the re-appointment of Kevan Pilling & Co., as auditors of the Company, will be put to the Annual General Meeting.

By order of the Board

T. Edge

Chairman

2nd September, 1982.

BOLTON WANDERERS FOOTBALL AND ATHLETIC COMPANY LIMITED

AUDITORS' REPORT

**To the Members of
Bolton Wanderers Football and Athletic Company Limited**

We have audited the accounts on pages 7 to 11 in accordance with approved Auditing Standards. The accounts have been prepared under the historical cost convention.

In our opinion the accounts and notes give a true and fair view of the state of the Company's affairs at 30th June, 1982 and of the loss and source and application of funds for the year ended on that date and comply with the Companies Acts 1948 to 1981 in so far as the provisions of those Acts apply to these financial statements.

2nd September, 1982.

Kevan Pilling & Co.
Chartered Accountants, Bolton

BOLTON WANDERERS FOOTBALL AND ATHLETIC COMPANY LIMITED

BALANCE SHEET at 30th JUNE, 1982

	1982	1981
	£	£
FIXED ASSETS:		
Freehold Land and Buildings	271,679	271,679
Machinery and Equipment	148,385	164,607
Motor Vehicles	13,365	37,925
Fixtures and Fittings	4,679	5,852
	438,108	480,063
INVESTMENT (Loan Note Fund)	12,399	12,588
CURRENT ASSETS:		
Sundry Debtors and Prepayments	174,143	110,696
Stock on Hand at cost—		
Executive Club	2,948	3,508
Shop	8,409	7,086
Cash at Bank		
Season Ticket Account	50,611	76,348
	236,111	197,638
CURRENT LIABILITIES:		
Sundry Creditors and Accrued Charges	192,892	192,545
Season Tickets 1982/1983 in advance	44,009	66,390
Bank Overdraft less Cash in Hand	545,492	409,808
	782,393	668,743
 Net Current (Liabilities)	 (546,282)	 (471,105)
	(95,775)	21,546
DEFERRED LIABILITIES:		
Loan—(Secured on Executive Club Premises)	19,765	20,490
 Net (Liabilities) / Assets	 £(115,540)	 £ 1,056
REPRESENTED BY:		
Subscribed Share Capital	35,196	35,196
£25 Loan Notes 1980/99	17,725	19,100
Capital Reserve	31,418	31,418
Loan Note Redemption Fund	18,107	17,196
	102,446	102,910
Accumulated Losses	(217,986)	(101,854)
	£(115,540)	£ 1,056

T. Edge, Chairman
D. McBain, Secretary

The Notes on pages 10 and 11 form part of these Accounts.

BOLTON WANDERERS FOOTBALL AND ATHLETIC COMPANY LIMITED

REVENUE ACCOUNT for the year ended 30th JUNE, 1982

	INCOME	
	1982	1981
	£	£
Gate Receipts	247,670	308,926
Sundry Receipts	238,899	217,388
Players' Transfer Fees, less payable	261,631	—
Bank Interest	—	1,118
	748,200	527,432

	EXPENDITURE	
Salaries and Wages	662,334	660,732
Match Expenses and Ground Maintenance	194,063	254,717
Players' Transfer Fees, less receivable	—	104,926
General Administration	96,520	98,648
Audit Fee	1,650	1,500
Bank Interest	61,283	27,454
Depreciation	32,818	32,541
Loss on Sale of Fixed Assets	943	181
Basketball Activities	8,372	—
	1,057,983	1,180,699
(Loss) for the year	£(309,783)	£(653,267)

PROFIT AND LOSS ACCOUNT for the year ended 30th JUNE, 1982

	1982	1981
Accumulated Losses at 30th June 1981	(101,854)	210,458
Donations received from Development Associations	190,681	314,531
Grant received from Ground Improvements Trust	2,970	25,347
	91,797	550,336
(Loss) from Revenue Account	(309,783)	(653,267)
Taxation	—	1,077
(Loss) after Taxation	(309,783)	(101,854)
Accumulated Losses at 30th June 1982	£(217,986)	£(101,854)

BOLTON WANDERERS FOOTBALL AND ATHLETIC COMPANY LIMITED

STATEMENT OF SOURCE AND APPLICATION OF FUNDS Year ended 30th JUNE, 1982

	1982	1981
	£	£
Source of Funds:		
(Loss) before Tax	(309,783)	(653,267)
Adjustment for items not involving the movement of funds:		
Depreciation	32,818	32,541
Loss on Sale of Fixed Assets	943	181
	<u>(276,022)</u>	<u>(620,545)</u>
Funds from other Sources:		
Proceeds from Sale of Fixed Assets	11,973	5,667
Donations from Development Associations during the year	190,681	314,531
Grant from Ground Improvements Trust	2,970	25,347
Withdrawal from Loan Note Investment	1,100	1,249
	<u>206,724</u>	<u>1,249</u>
	<u>(69,298)</u>	<u>(273,751)</u>
Application of Funds:		
Loan Notes Repayable	1,375	1,525
Purchase of Fixed Assets	3,779	90,331
	<u>5,154</u>	<u>90,331</u>
	<u>£(74,452)</u>	<u>£(365,607)</u>
Working Capital was increased by:		
Increase in Sundry Debtors	63,447	—
Decrease in Loans	725	1,450
Decrease in Advance Sales of Season Tickets	22,381	22,916
Increase in Stock on Hand	763	930
Decrease in Sundry Creditors	—	142,060
	<u>87,316</u>	<u>167,356</u>
but was decreased by:		
Decrease in Sundry Debtors	—	298,122
Decrease in Cash at Bank	25,737	26,505
Increase in Sundry Creditors	347	—
Increase in Bank Overdraft less Cash in Hand	135,684	208,336
	<u>(161,768)</u>	<u>(532,963)</u>
	<u>£(74,452)</u>	<u>£(365,607)</u>

BOLTON WANDERERS FOOTBALL AND ATHLETIC COMPANY LIMITED

NOTES ON THE ACCOUNTS FOR THE YEAR ENDED
30th JUNE, 1982

1. ACCOUNTING POLICIES

- (a) **Stock**
Stock is valued at the lower of cost or net realisable value of the separate items of Stock.
- (b) **Depreciation**
Depreciation against specific assets is provided at the following rates which are calculated to write off those assets over their useful working life.
- | | |
|-------------------------|-------------|
| Land and Buildings | NIL |
| Machinery and Equipment | 10% of cost |
| Motor Vehicles | 25% of cost |
- (c) **Taxation**
It is not anticipated that there will be any liability to Corporation Tax on the results of the year.
- (d) **Transfer Fees**
Fees are taken into account on accruals basis effective from the date of transfer.

2. TURNOVER

The turnover of the Company is based on actual receipts, including amounts accrued due.

3. FIXED ASSETS

FREEHOLD AND LEASEHOLD LAND AND BUILDINGS:	Cost or Valuation £	Depreciation £	Net £
As per Professional Valuation dated 1970	105,000	—	
Cost since 1970	166,679	—	
Additions during the year.	—	—	
Balance at end of year	<u>271,679</u>	<u>—</u>	<u>271,679</u>
MACHINERY AND EQUIPMENT AND MOTOR VEHICLES			
Balance at beginning of year	281,335	78,803	
Additions less sales during year	(17,687)	23,095	
Balance at end of year	<u>263,648</u>	<u>101,898</u>	<u>161,750</u>
FURNITURE, FITTINGS AND EQUIPMENT			
Balance at beginning of year	15,684	9,832	
Additions during the year	—	1,173	
Balance at end of year	<u>15,684</u>	<u>11,005</u>	<u>4,679</u>

4. CAPITAL EXPENDITURE COMMITMENTS

Capital expenditure commitments at 30th June, 1982 were as follows:

Contracted for	£ NIL (1981 £ NIL)
Not contracted for	£ NIL (1981 £ NIL)

5. SHARE CAPITAL

(unchanged during year)

Special Ordinary Shares of £1 each
Ordinary Shares of £3 each

	Authorised Number	£	Issued and Fully Paid Number	£
Special Ordinary Shares of £1 each	4,000	4,000	3,750	3,750
Ordinary Shares of £3 each	40,000	120,000	10,482	31,446
		<u>124,000</u>		<u>35,196</u>

6. DIRECTORS' AND EMPLOYEES' REMUNERATION

No remuneration was paid to the Directors during the year.

Details of employees whose total remuneration exceeded £20,000 are:

	Number of Employees	
	1982	1981
£20,001-£25,000	4	5
£25,001-£30,000	1	1

7. TAXATION

There are Taxation Losses to carry forward and available for offset against future taxable profits amounting to £1,789,779 (1981 £1,620,357). This amount includes stock relief claimable under the Finance Act 1981 and unutilised of £1,188 (1981 £568). The components of this amount are only available for utilisation against the taxable profits within 6 years of the year in respect of which the relief was originally claimable.

8. £25 LOAN NOTES 1980-1999

Loan Notes are repayable by an annual draw spread over 20 years until the year 1999.

The cash at Bank on Loan Note Redemption account has been invested as follows:

	Cost 1982	Cost 1981
£13,500 London County 6 $\frac{3}{4}$ % Stock 1988-1990 (Market value £9,079 approx. 1981 £8,944)	9,008	9,008
Deferred Annuity Policy	2,958	2,958
	<u>11,966</u>	<u>11,966</u>
Cash at Bank (interest on London County Stock)	433	622
	<u>£12,399</u>	<u>£12,588</u>

9. CONTINGENT LIABILITY

There is a contingent liability in respect of players' loyalty bonus. At 30th June, 1982 this liability amounted to £3,562 (1981 £4,333).

10. BANK OVERDRAFT FACILITIES

As security for any advances that may be made from time to time the Bank holds a Deed of Debenture dated August, 1978 creating a Fixed Charge on all the Company's assets held at that date and a Floating Charge on all assets acquired after that date excepting the Executive Club premises over which the Bank holds a second mortgage.

11. POST BALANCE SHEET EVENT

The loan secured on the Executive Club premises was repaid in July 1982. An increased loan was advanced in July 1982 and is repayable over the next 10 years.

12. COMPANIES ACT 1981

These financial statements have been prepared in accordance with Section 149A and Schedule 8A of the Companies Act 1948.