

**Foot Locker UK Limited**

**Directors' report and consolidated  
financial statements**

Registered number 2568406

31 December 2006

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## Directors' report

The directors present their annual report and the audited financial statements for the year ended 31 December 2006

### *Principal activities and business review*

The principal activity of the group during the year was the sale of sports and leisure clothing, footwear and accessories through retail outlets in the UK. The objective is to grow the group's market share by "providing the most compelling performance and lifestyle fashion branded athletic footwear and apparel". This both for the shorter and longer term and with the support of the Foot Locker World Wide brand.

During the year the group opened as well as closed two stores. For the year the turnover decreased 11.5% while the operating profit decreased 17.63% compared to 2005. The actual operating profit percentage is slightly below the targeted operating profit rate.

For the year 2007 the group is planning to close 3 stores and is anticipating a sales gain of 8.25% and expense control programs to allow the operating profit to be at the targeted rate under the Limited Risk Distribution agreement signed with Foot Locker Europe B.V.

Exchange rate fluctuations could distort reported profits as a result of the product sourcing being based in EURO. In order to manage the risk currency hedges are entered into to allow the exchange rate to be controlled and forecasted. These are held at a group level. Furthermore, the directors do not perceive there to be a significant credit risk due to the nature of the sales transactions and liquidity risk is low as the group operates through intercompany funding arrangements.

Group subsidiary, Foot Locker Realty Europe Limited, does not trade.

The state of the group's affairs and its result for the year are as shown in the accompanying financial statements. Future developments are likely to be in the same field for the retail outlets.

### *Results and dividends*

The directors do not recommend the payment of a dividend for the year (2005: £Nil).

### *Directors and directors' interests*

The directors who held office during the year were as follows:

K. Daly	(American, resigned 16 August 2007)
T. P. Mabbett	(British, appointed 1 September 2006)
M. D. Serra	(American, resigned 16 July 2007)
M. G. Zawoysky	(American, resigned 1 September 2006)

In addition to the above, and subsequent to the year end, on 16 August 2007 RA Johnson was appointed as a director.

The directors had no beneficial interest in the shares of the group or any other group undertaking at the year-end.

## Directors' report *(continued)*

### *Employees*

The group gives equal consideration to applications for employment from disabled people having regard to their particular aptitudes and abilities. It is group policy wherever practicable to continue to employ, train and promote the career development of existing employees who become disabled.

Employee participation and involvement in matters which affect their interest continues to be developed through regular communications and meetings.

### *Charitable and political donations*

During the year, no charitable or political donations were made by the group.

On behalf of the board



**RA Johnson**  
*Director*

Lovell House  
271-273 High Street  
Uxbridge  
Middlesex  
UB8 1Q

19 October 2007

## **Statement of directors' responsibilities in respect of the directors' report and the financial statements**

The directors are responsible for preparing the directors' report and the financial statements in accordance with applicable law and regulations

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with UK Accounting Standards.

The financial statements are required by law to give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period.

In preparing these financial statements, the directors are required to

- select suitable accounting policies and then apply them consistently,
- make judgments and estimates that are reasonable and prudent,
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements, and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that its financial statements comply with the Companies Act 1985. They have general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the company and to prevent and detect fraud and other irregularities.

Under applicable law the directors are also responsible for preparing a directors' report that complies with that law.



KPMG LLP  
2 Cornwall Street  
Birmingham  
B3 2DL

## Independent auditors' report to the members of Foot Locker UK Limited

We have audited the group and parent company financial statements (the "financial statements") of Foot Locker UK Limited for the year ended 31 December 2006 which comprise the consolidated profit and loss account, the consolidated balance sheet, the company balance sheet and the related notes. These financial statements have been prepared under the accounting policies set out therein.

This report is made solely to the company's members, as a body, in accordance with section 235 of the Companies Act 1985. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

### *Respective responsibilities of directors and auditors*

The directors' responsibilities for preparing the directors' report and the financial statements in accordance with applicable law and UK Accounting Standards (UK Generally Accepted Accounting Practice) are set out in the statement of directors' responsibilities on page 3.

Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and International Standards on Auditing (UK and Ireland).

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Companies Act 1985. We also report to you if, in our opinion, the Directors' Report is not consistent with the financial statements, if the company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding directors' remuneration and other transactions is not disclosed.

We read the directors' report and consider the implications for our report if we become aware of any apparent misstatements within it.

### *Basis of audit opinion*

We conducted our audit in accordance with International Standards on Auditing (UK and Ireland) issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgments made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the group's and company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

### *Opinion*

In our opinion the financial statements

- give a true and fair view, in accordance with UK Generally Accepted Accounting Practice, of the state of the group's and the parent company's affairs as at 31 December 2006 and of the group's profit for the year then ended,
- have been properly prepared in accordance with the Companies Act 1985, and
- the information given in the Directors' Report is consistent with the financial statements.

*KPMG LLP*

KPMG LLP  
Chartered Accountants  
Registered Auditor

19 October 2007

**Consolidated profit and loss account**  
*for the year ended 31 December 2006*

	<i>Note</i>	<b>2006</b> £000	2005 £000
<b>Turnover</b>	<i>1</i>	<b>79,102</b>	89,384
Cost of sales		(75,223)	(85,807)
		<b>3,879</b>	3,577
<b>Gross profit</b>			
Administrative expenses		(1,215)	(346)
		<b>2,664</b>	3,231
<b>Operating profit</b>			
Interest receivable and similar income	<i>3</i>	<b>143</b>	212
Interest payable and similar charges	<i>4</i>	<b>(363)</b>	(350)
		<b>2,444</b>	3,093
<b>Profit on ordinary activities before taxation</b>	<i>2</i>		
Tax on profit on ordinary activities	<i>5</i>	<b>(975)</b>	(1,133)
		<b>1,469</b>	1,960
<b>Profit on ordinary activities after taxation and retained profit for the financial year</b>	<i>16</i>	<b>1,469</b>	1,960

The group has no recognised gains or losses other than those reflected in its consolidated profit and loss account for either the current or preceding financial year

There is no difference between the results as disclosed and the results on an unmodified historical cost basis

A reconciliation of the movements in shareholders' funds is shown in note 17 to the financial statements

Turnover and operating profit are derived solely from continuing operations

**Consolidated balance sheet**  
 at 31 December 2006

	<i>Note</i>	2006		2005	
		£000	£000	£000	£000
<b>Fixed assets</b>					
Tangible assets	9		13,070		12,707
<b>Current assets</b>					
Stocks	11	12,762		13,607	
Debtors	12	12,085		11,747	
Cash at bank and in hand		4,040		3,912	
		<u>28,887</u>		<u>29,266</u>	
<b>Creditors</b> amounts falling due within one year	13	<u>(13,619)</u>		<u>(15,042)</u>	
<b>Net current assets</b>			<u>15,268</u>		<u>14,224</u>
<b>Total assets less current liabilities</b>			<u>28,338</u>		<u>26,931</u>
Provisions for liabilities and charges	14		(893)		(955)
<b>Net assets</b>			<u>27,445</u>		<u>25,976</u>
<b>Capital and reserves</b>					
Called up share capital	15		18,412		18,412
Profit and loss account	16		9,033		7,564
<b>Equity shareholders' funds</b>	17		<u>27,445</u>		<u>25,976</u>

The financial statements were approved by the board of directors on 19 October 2007 and were signed on its behalf by



**RA Johnson**  
 Director



**Company balance sheet**  
*at 31 December 2006*

	<i>Note</i>	<b>2006</b> <b>£000</b>	<b>2005</b> <b>£000</b>
<b>Fixed assets</b>			
Investments	<i>10</i>	<b>15,329</b>	15,329
<b>Creditors</b> amounts falling due within one year	<i>13</i>	<b>360</b>	(360)
<b>Net assets</b>		<b>14,969</b>	14,969
<b>Capital and reserves</b>			
Called up share capital	<i>15</i>	<b>18,412</b>	18,412
Profit and loss account	<i>16</i>	<b>(3,443)</b>	(3,443)
<b>Equity shareholders' funds</b>	<i>17</i>	<b>14,969</b>	14,969

These financial statements were approved by the board of directors on 19 October 2007 and were signed on its behalf by



**RA Johnson**  
*Director*

## Notes

*(forming part of the financial statements)*

### 1 Accounting policies

The following accounting policies have been applied consistently in dealing with items which are considered material in relation to the company's financial statements except as noted below

#### *Basis of preparation*

The financial statements have been prepared under the historical cost convention and in accordance with applicable Accounting Standards

Advantage has been taken of the exemption in paragraph 3(c) of Financial Reporting Standard No 8 in respect of the disclosure of transactions with other group companies

The company is exempt from the requirement of Financial Reporting Statement No 1 (Revised) to prepare a cashflow statement as 90% or more of the voting rights of the company's shares are controlled by other group companies. The consolidated financial statements of the ultimate holding company, Foot Locker Inc, which include the company, are publicly available

#### *Basis of consolidation*

The consolidated financial statements include the financial statements of the company and its subsidiary undertakings made up to 31 December 2006. The acquisition method of accounting has been adopted. Under this method, the results of the subsidiary undertaking are included in the consolidated profit and loss account from the date of acquisition up to the date of disposal.

Under Section 230(4) of the Companies Act 1985 the company is exempt from the requirement to present its own profit and loss account. The loss dealt with by the parent company is shown in note 8.

#### *Turnover*

Turnover represents the amounts (excluding value added tax) derived from the provision of goods and services to customers wholly within the UK during the year.

#### *Foreign currencies*

Transactions in foreign currencies are recorded using the rate of exchange ruling at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies are translated using the rate of exchange ruling at the balance sheet date and the gains or losses on translation are included in the profit and loss account.

#### *Fixed assets and depreciation*

Depreciation is provided on the cost less the estimated residual value of tangible fixed assets by equal instalments over their estimated useful economic lives as follows:

Short leasehold land and buildings	-	life of lease
Fixtures and fittings		
Expenditure on the acquisition of leasehold premises	-	life of lease
Other	-	20% per annum

**Notes (continued)**

**1 Accounting policies (continued)**

**Leases**

Operating leases rentals are charged to the profit and loss account on a straight line basis over the lease term. Premiums paid to take on certain leases are capitalised and written off over the term of the lease on a straight line basis.

**Stocks**

Stocks are stated at the lower of cost and net realisable value.

**Taxation**

The charge for taxation is based on the profit or loss for the year and takes into account taxation deferred because of timing differences between the treatment of certain items for taxation and accounting purposes. Deferred tax is recognised without discounting, in respect of all timing differences between the treatment of certain items for taxation and accounting purposes which have arisen but not reversed by the balance sheet date, except as otherwise required by FRS 19.

**Pension costs**

The group operates a defined contribution pension scheme. The assets of the scheme are held separately from those of the group in an independently administered fund. The amount charged in the profit and loss account represents the contributions payable to the scheme in respect of the accounting period. Employees may make contributions into the scheme. Under the terms of the scheme, the company does not make any contributions.

**2 Profit on ordinary activities before taxation**

<b>Group</b>	<b>2006</b>	<b>2005</b>
	<b>£000</b>	<b>£000</b>
<i>Profit on ordinary activities before taxation is stated</i>		
<i>after charging</i>		
Auditors' remuneration		
Audit of these financial statements	2	2
Amounts receivable by the auditors in respect of		
Audit of financial statements in respect of other group undertakings	9	9
	<u>          </u>	<u>          </u>
Depreciation	2,683	2,231
Exchange losses	55	74
Operating leases		
Land and buildings	13,611	12,466
Hire of plant and machinery	-	32
	<u>          </u>	<u>          </u>

Auditors' remuneration in respect of the audit of Foot Locker UK Limited financial statements amounted to £Nil (2005 £Nil).

**3 Interest receivable and similar income**

	<b>2006</b>	<b>2005</b>
	<b>£000</b>	<b>£000</b>
Bank interest	143	209
Other interest	-	3
	<u>          </u>	<u>          </u>
	<u>143</u>	<u>212</u>

**Notes (continued)**

**4 Interest payable and similar charges**

	2006 £000	2005 £000
Bank interest	5	53
Amounts paid to group undertakings	358	297
	363	350
	363	350

**5 Tax on profit on ordinary activities**

**(a) Analysis of charge in period**

	2006		2005		
	£000	£000	£000	£000	£000
<i>UK corporation tax</i>					
Current tax on income for the period	1,048		1,126		
Adjustments in respect of prior periods	(11)		(4)		
	1,037		1,122		
Total current tax		1,037			1,122
<i>Deferred tax (see note 14)</i>					
Origination of timing differences	(56)		12		
Adjustments in respect of prior periods	(6)		(1)		
	(62)		11		
		975			1,133
		975			1,133

**(b) Factors affecting the tax charge for the current period**

The current tax charge for the period is higher (2005 higher) than the standard rate of corporation tax in the UK of 30% (2005 30%). The differences are explained below

	2006 £000	2005 £000
<i>Current tax reconciliation</i>		
Profit on ordinary activities before tax	2,444	3,093
	734	928
Tax thereon at 30% (2005 30%)		
<i>Effects of</i>		
Capital allowances less than depreciation	290	181
Expenses not deductible for tax purposes (primarily depreciation on ineligible)	25	19
Adjustments to tax charge in respect of prior periods	(11)	(4)
Tax losses utilised	(1)	(2)
	1,037	1,122
	1,037	1,122

**(c) Factors that may affect future current and total tax charges**

It has been announced that the corporation tax rate applicable to the company is to change from 30% to 28% from 1 April 2008. The deferred tax asset has been calculated at 30% in accordance with FRS 19. Any timing differences which reverse before 1 April 2008 will be charged at 30%, any timing differences which exist at 1 April 2008 will reverse at 28% and, because of the uncertainty of when the deferred tax asset will reverse, it is not possible to calculate the full financial impact of this change.

**Notes (continued)**

**6 Directors' remuneration**

No director received any remuneration in respect of his services to the company in either the current or preceding financial year

**7 Staff numbers and costs**

The average number of persons employed by the group (including directors) during the year, analysed by category, was as follows

	Number of employees	
	2006	2005
Sales	914	922
Administration	89	88
	1,003	1,010
	1,003	1,010

The aggregate payroll costs of these persons were as follows

	£000	£000
Wages and salaries	9,321	9,520
Social security costs	725	811
	10,046	10,331
	10,046	10,331

The company operates a defined contribution scheme into which employees may make contributions. Under the terms of the scheme the company does not make any contributions.

The directors' pension schemes are funded by fellow members of the Foot Locker Group.

**8 Loss for the financial year**

The loss for the financial year dealt with in the financial statements of the parent company was £Nil (2005 £Nil)

**Notes (continued)**

**9 Tangible fixed assets**

<b>Group</b>	<b>Short leasehold property £000</b>	<b>Fixtures and fittings £000</b>	<b>Total  £000</b>
<i>Cost</i>			
At beginning of year	3,476	21,509	24,985
Additions	113	3,103	3,216
Disposals	(54)	(930)	(984)
	<hr/>	<hr/>	<hr/>
At end of year	3,535	23,682	27,217
	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>
<i>Depreciation</i>			
At beginning of year	1,462	10,816	12,278
Charge for year	268	2,415	2,683
On disposals	(51)	(763)	(814)
	<hr/>	<hr/>	<hr/>
At end of year	1,679	12,468	14,147
	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>
<i>Net book value</i>			
<b>At 31 December 2006</b>	<b>1,856</b>	<b>11,214</b>	<b>13,070</b>
	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>
At 31 December 2005	2,014	10,693	12,707
	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>

**10 Investments**

**Company**

	<b>Shares in subsidiary undertaking £000</b>
<i>Cost</i>	
At beginning of year and end of year	18,479
	<hr/>
<i>Provision</i>	
At beginning and end of year	3,150
	<hr/>
<i>Net book value</i>	
<b>At 31 December 2006</b>	<b>15,329</b>
	<hr/> <hr/>
At 31 December 2005	15,329
	<hr/> <hr/>

## Notes (continued)

### 10 Investments (continued)

Subsidiary undertakings	Country of incorporation	Holding (ordinary shares)	Nature of business
<i>Held directly</i>			
Freedom Sportslines Limited	Great Britain	100%	Sale of sports and leisure clothing, footwear and accessories
<i>Held indirectly</i>			
Foot Locker Realty Europe Limited	Great Britain	100%	Non-trading

Both of the above subsidiaries are included in these consolidated financial statements

### 11 Stocks

#### Group

	2006 £000	2005 £000
Finished goods and goods for resale	12,762	13,607

### 12 Debtors

#### Group

	2006 £000	2005 £000
Trade debtors	272	280
Amounts owed by group undertakings	7,203	6,668
Other debtors	29	111
Prepayments and accrued income	4,581	4,478
Corporation tax debtor	-	210
	<u>12,085</u>	<u>11,747</u>

### 13 Creditors: Amounts falling due within one year

	Group		Company	
	2006 £000	2005 £000	2006 £000	2005 £000
Trade creditors	244	431	-	-
Amounts owed to group undertakings	8,117	9,585	360	360
Corporation tax	527	-	-	-
Other taxation and social security	1,436	2,014	-	-
Other creditors	-	-	-	-
Accruals and deferred income	3,295	3,012	-	-
	<u>13,619</u>	<u>15,042</u>	<u>360</u>	<u>360</u>

**Notes (continued)**

**14 Provision for liabilities and charges**

	<b>Deferred taxation £000</b>
At beginning of year	955
Credited to the profit and loss for the year	(62)
	893
<b>At the end of year</b>	<b>893</b>

Amounts provided for deferred taxation are as follows

	<b>2006 £000</b>	<b>2005 £000</b>
Accelerated capital allowances	893	955
	893	955

**15 Called up share capital**

**Company**

	<b>2006 £000</b>	<b>2005 £000</b>
<i>Authorised:</i>		
Ordinary shares of £1 each	18,450	18,450
	18,450	18,450
<i>Allotted, called up and fully paid</i>		
Ordinary shares of £1 each	18,412	18,412
	18,412	18,412

In the prior year, the company increased its authorised nominal capital by £200,000 on 24 November 2004. The company also allotted 161,383 shares at a par value of £1 each during the prior year.

**16 Reserves**

	<b>Profit and loss account</b>	
	<b>Group £000</b>	<b>Company £000</b>
At beginning of year	7,564	14,969
Retained profit for the financial year	1,469	-
	9,033	14,969
<b>At end of year</b>	<b>9,033</b>	<b>14,969</b>



**Notes (continued)**

**17 Reconciliation of movements in shareholders' funds**

	Group		Company	
	2006 £000	2005 £000	2006 £000	2005 £000
Retained profit for the financial year	1,469	1,960	-	-
Shares allotted	-	-	-	-
Net addition to shareholders' funds	1,469	1,960	-	-
Shareholders' funds at beginning of year	25,976	24,016	14,969	14,969
<b>Shareholders' funds at end of year</b>	<b>27,445</b>	<b>25,976</b>	<b>14,969</b>	<b>14,969</b>

**18 Commitments under operating leases**

**Group**

Annual commitments under non-cancellable operating leases are as follows

	Land and buildings	
	2006 £000	2005 £000
Operating leases which expire		
Within two to five years	1,152	1,344
After five years	14,679	12,385
	<b>15,831</b>	<b>13,729</b>

**Contingent liability**

The group has guaranteed the lease commitments for stores owned by fellow group companies within the Foot Locker Inc group. The total lease commitments at 31 December 2006 were £32,625,000 (2005 £33,371,000)

**Company**

The company had no commitments at 31 December 2006 (2005 £Nil)

**19 Parent undertakings**

The immediate parent company is FLE Holdings B V, a company incorporated in the Netherlands

The company's ultimate parent undertaking and ultimate controlling party is Foot Locker Inc, a company incorporated in the USA. Copies of the group financial statements are available from

112 West 34<sup>th</sup> Street  
 New York  
 NY 10120  
 USA

The group financial statements are also available on [www.footlocker.com](http://www.footlocker.com)