

# **WILLIS JAPAN LIMITED**

(Registered Number 1689758)

## **DIRECTORS' REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2014**

### **Directors**

SE Wood  
OHW Goodinge  
Willis Corporate Director Services Limited

### **Secretary**

AC Peel

### **Registered Office**

51 Lime Street  
London EC3M 7DQ

### **Auditor**

Deloitte LLP  
London

TUESDAY



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# WILLIS JAPAN LIMITED

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## **WILLIS JAPAN LIMITED**

### **DIRECTORS' REPORT FOR THE YEAR ENDED 31 DECEMBER 2014**

The Directors present their annual report, together with the audited financial statements, for the year ended 31 December 2014.

The Directors' report has been prepared in accordance with the provisions applicable to companies entitled to the small companies' exemption.

#### **Principal activities and review of developments**

Following the closure of its branch operation in Tokyo and the conclusion of various employee secondments, the Company ceased to provide Japanese retail insurance, international insurance and reinsurance activities from the end of 2007. The Company now acts as a holding company and is a subsidiary of Willis Group Holdings plc ('the Group'). The Group is one of the world's leading professional service providers of risk management solutions, risk transfer expertise through insurance and reinsurance broking, and related specialised consultancy services.

The result on ordinary activities after taxation amounted to £nil (2013: loss of £94,000) as shown in the profit and loss account on page 7. Following a redenomination of a JPY loan to GBP in 2013 there is no foreign exchange exposure in 2014.

The Directors do not anticipate any changes in the Company's position for the foreseeable future.

#### *Going concern*

The Directors have a reasonable expectation that the Company has adequate resources to continue in operational existence for the foreseeable future. For this reason they continue to adopt the going concern basis in preparing the financial statements. Further details regarding the adoption of the going concern basis can be found in note 1 to the financial statements on page 10.

#### *Dividends*

No interim dividend was paid during the year (2013: £nil). The Directors do not recommend the payment of a final dividend (2013: £nil).

#### *Events after the balance sheet date*

On 23 January 2015, Willis Japan Holding KK, a subsidiary undertaking of the Company declared an interim dividend of JPY 311,865,000 (£1,769,000).

#### **Directors**

The current Directors of the Company are shown on page 1, which forms part of this report. There were no changes in Directors during the year or after the year end.

## **WILLIS JAPAN LIMITED**

### **DIRECTORS' REPORT FOR THE YEAR ENDED 31 DECEMBER 2014 (continued)**

#### **Statement of Directors' responsibilities in relation to the financial statements**

The Directors are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and regulations.

Company law requires the Directors to prepare financial statements for each financial year. Under that law, the Directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law, the Directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that period. In preparing these financial statements, the Directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business.

The Directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

#### **Disclosure of information to the auditor**

Each of the persons who is a Director at the date of approval of this report confirms that:

- so far as the Director is aware, there is no relevant audit information of which the Company's auditor is unaware; and
- the Director has taken all the steps that they ought to have taken as a Director in order to make themselves aware of any relevant audit information and to establish that the Company's auditor is aware of that information.

This confirmation is given and should be interpreted in accordance with the provisions of Section 418 of the Companies Act 2006.

#### **Auditor**

Deloitte LLP have indicated their willingness to be reappointed for another term and appropriate arrangements have been put in place for them to be deemed reappointed as auditor in the absence of an Annual General Meeting.

By Order of the Board



SE Wood  
Director  
51 Lime Street  
London EC3M 7DQ

20 July 2015

## **INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF WILLIS JAPAN LIMITED**

We have audited the financial statements of Willis Japan Limited for the year ended 31 December 2014 which comprise the Profit and Loss Account, the Balance Sheet, the Movement in Shareholder's Funds and the related notes 1 to 12. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the Company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company and the Company's members as a body, for our audit work, for this report, or for the opinions we have formed.

### **Respective responsibilities of directors and auditor**

As explained more fully in the Directors' Responsibilities Statement, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

### **Scope of the audit of the financial statements**

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the Company's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the directors; and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the annual report to identify material inconsistencies with the audited financial statements and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

### **Opinion on financial statements**

In our opinion the financial statements:

- give a true and fair view of the state of the Company's affairs as at 31 December 2014 and of its result for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

### **Opinion on other matter prescribed by the Companies Act 2006**

In our opinion the information given in the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements.

**INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF WILLIS JAPAN LIMITED (continued)**

**Matters on which we are required to report by exception**

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the directors were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies exemption from preparing a Strategic Report or in preparing the Directors' Report.



Andrew Holland ACA (Senior Statutory Auditor)  
for and on behalf of Deloitte LLP  
Chartered Accountants and Statutory Auditor  
London, UK.

22 July

2015

## WILLIS JAPAN LIMITED

### PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31 DECEMBER 2014

	Notes	2014 £000	2013 £000
Operating expenses- foreign exchange loss		-	(124)
<b>Operating result/(loss)</b>	2	-	(124)
Interest receivable from Group undertaking		-	2
<b>Result/(loss) on ordinary activities before taxation</b>		-	(122)
Tax credit on result/(loss) on ordinary activities	5	-	28
<b>Result/(loss) on ordinary activities after taxation</b>		-	(94)

All activities derive from continuing operations.

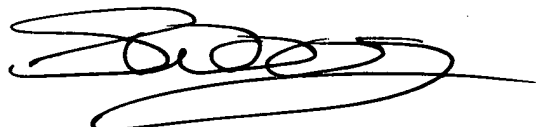
There are no recognised gains or losses in either 2014 or 2013 other than the result/(loss) for those years.

# WILLIS JAPAN LIMITED

## BALANCE SHEET AS AT 31 DECEMBER 2014

	Notes	2014 £000	2013 £000
<b>Fixed assets</b>			
Investments	6	499	499
<b>Current assets</b>			
Debtors: amounts falling due within one year	8	892	892
<b>Net current assets</b>		<b>892</b>	<b>892</b>
<b>Net assets</b>		<b>1,391</b>	<b>1,391</b>
<b>Capital and reserves</b>			
Called up share capital	9	1	1
Profit and loss account	10	1,390	1,390
<b>Shareholder's funds</b>		<b>1,391</b>	<b>1,391</b>

The financial statements of Willis Japan Limited, registered company number 1689758, were approved by the Board of Directors and authorised for issue on 20 July 2015 and signed on its behalf by:



SE Wood  
Director



**WILLIS JAPAN LIMITED**

**MOVEMENT IN SHAREHOLDER'S FUNDS FOR THE YEAR ENDED 31 DECEMBER 2014**

	<b>2014</b>	<b>2013</b>
<b>Movement in shareholder's funds</b>	<b>£000</b>	<b>£000</b>
Result/(loss) on ordinary activities after taxation	-	(94)
Net movement in shareholder's funds for the year	-	(94)
Shareholder's funds at beginning of year	<b>1,391</b>	1,485
<b>Shareholder's funds at end of year</b>	<b>1,391</b>	1,391

## **WILLIS JAPAN LIMITED**

### **NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2014**

#### **1. Accounting policies**

##### **Basis of preparation**

The principal accounting policies are summarised below. They have all been applied consistently throughout the year and the preceding year.

The financial statements have been prepared:

- under the historical cost convention; and
- in accordance with applicable law and accounting standards in the United Kingdom.

After making enquiries, the Directors have a reasonable expectation that the Company has adequate resources to continue in operational existence for the foreseeable future. The expectation is based on the following reasons:

- the Company is an intermediate holding company within the Willis Group;
- the Company has net current assets of £892,000 (2013: £892,000); and
- the Directors believe the Willis Group is a going concern.

For these reasons, the Directors have adopted the going concern basis in preparing the accounts.

##### **Parent undertaking and controlling party**

The Company's:

- immediate parent company and controlling undertaking is Willis Faber Limited; and
- ultimate parent company is Willis Group Holdings plc, a company incorporated in Ireland.

In accordance with Section 400 of the Companies Act 2006, the Company is exempt from the requirement to produce group financial statements.

The largest and smallest group in which the results of the Company are consolidated is Willis Group Holdings plc, whose financial statements are available to members of the public from the Company Secretary, 51 Lime Street, London EC3M 7DQ.

##### **Interest receivable from Group undertaking**

Interest receivable is accounted for on an accruals basis.

##### **Foreign currency translation**

These financial statements are presented in pounds sterling which is the currency of the primary economic environment in which the Company operates (the 'functional currency').

Foreign currency transactions are translated into the functional currency using the exchange rates prevailing at the dates of the transactions. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation at year end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in the profit and loss account.

## WILLIS JAPAN LIMITED

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2014 (continued)

#### 1. Accounting policies (continued)

##### Fixed asset investments

Investments in subsidiaries are carried at cost less provision for impairment.

##### Taxation

Current tax is provided at amounts expected to be paid or recovered using the tax rates and laws that have been enacted or substantively enacted by the balance sheet date.

##### Cash flow statement

Under FRS1 'Cash flow statements' the Company is exempt from the requirement to prepare a cash flow statement on the grounds that the Company is a 90 per cent or more owned subsidiary undertaking and the consolidated cash flow statement that is prepared at Group level is publicly available.

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#### 2. Operating result/(loss)

The foreign exchange loss of £124,500 shown in 2013, is mainly attributable to the fluctuation in the value of the pound to the Japanese Yen during the year.

Auditor's remuneration of £2,600 (2013: £2,600) was borne by another Group company.

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#### 3. Employee costs

The Company employed no staff during the year (2013: none).

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#### 4. Directors' remuneration

The Directors of the Company received no remuneration for services rendered to the Company during the year (2013: £nil).

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	2014	2013
	£000	£000

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#### (a) Analysis of credit for the year

##### Current tax:

UK corporation tax on result/(loss) at 21.5% (2013: 23.25%)	-	(28)
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<b>Tax on result/(loss) on ordinary activities</b>	<b>-</b>	<b>(28)</b>
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## WILLIS JAPAN LIMITED

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2014 (continued)

#### 5. Tax on result/(loss) on ordinary activities (continued)

##### *(b) Factors affecting current tax for the year*

The tax assessed for the year is equal (2013: equal) to the standard rate of corporation tax in the UK of 21.5% (2013: 23.25%).

##### *(c) Circumstances affecting current and future tax charges*

The Finance Act 2013, which was substantively enacted on 2 July 2013, included provisions to reduce the rate of UK corporation tax to 21% with effect from 1 April 2014 and to 20% with effect from 1 April 2015. As the changes were substantively enacted prior to 31 December 2014, they have been reflected in these financial statements.

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#### 6. Investments held as fixed assets

Subsidiary  
undertaking  
£000

##### *Cost and net book value*

31 December 2013 and 31 December 2014

499

Investments held as fixed assets comprise the Company's investment in 100% of the ordinary share capital of Willis Japan Holdings KK, a holding company within the Group.

In the opinion of the Directors, the value of the shares in the subsidiary undertaking is not less than the amount shown in the balance sheet.

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## WILLIS JAPAN LIMITED

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2014 (continued)

#### 7. Shares in subsidiary undertaking

The subsidiary undertakings at 31 December 2014 were:

	Percentage of share capital held	Class of share	Country of incorporation
<i> Holding Company </i>			
Willis Japan Holdings KK *	100%	Ordinary of JPY 0.37 each	Japan
<i> Trading Company </i>			
Willis Japan Services K.K.	100%	Ordinary of JPY 1 each	Japan
Willis Re Japan K.K.	100%	Ordinary of JPY 0.56 each	Japan
<i> Dormant Company </i>			
Willis Consulting K.K.	100%	Ordinary of JPY 1 each	Japan

\* Owned directly by Willis Japan Limited: All other undertakings are indirectly held.

The Company is exempt from the obligation to prepare group financial statements in accordance with Section 400 of the Companies Act 2006 as the Company is a wholly-owned subsidiary of Willis Group Holdings plc, in whose financial statements it is consolidated. These financial statements relate to the Company only and not to its Group.

	2014	2013
8. Debtors: amounts falling due within one year	£000	£000
Amounts owed by Group undertaking	892	864
Amounts owed by Group undertaking in respect of corporation tax group relief	-	28
	892	892

## WILLIS JAPAN LIMITED

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2014 (continued)

	2014	2013
	£000	£000
<b>9. Called up share capital</b>		
<b>Allotted, called up and fully paid</b>		
1,000 (2013: 1,000) ordinary shares of £1 each	1	1

	Share capital	Profit and loss account	Total
	£000	£000	£000
<b>10. Reserves and shareholder's funds</b>			
1 January 2014 and 31 December 2014	1	1,390	1,391

#### 11. Related party transactions

FRS8 (paragraph 3(c)) exempts the reporting of transactions between group companies in the financial statements of companies that are wholly owned within the group. The Company has taken advantage of this exemption. There are no other transactions requiring disclosure.

#### 12. Events after the balance sheet date

On 23 January 2015, Willis Japan Holding KK, a subsidiary undertaking of the Company declared an interim dividend of JPY 311,865,000 (£1,769,000).