

APPOINTMENT of director or secretary

(NOT for resignation (use Form 288b) or
change of particulars (use Form 288c))

Please complete in typescript,
or in bold black capitals.

CHFP010

Company Number

835993

Company Name in full

HARRODS ESTATES LIMITED

Appointment form

Notes on completion
appear on next page.

Appointment as director

Day	Month	Year	† Date of Birth	Day	Month	Year
0 2	0 3	2 0 0 6	0 9	0 9	1 9 2 9	

as director as secretary *Please mark the appropriate box. If appointment is as a director and secretary mark both boxes.*

NAME * Style / Title

Countess

* Honours etc

Forename(s)

RAINE

Surname

SPENCER

Previous forename(s)

Previous surname(s)

DE CHAMBLUN

Usual residential address

FLAT 22, 35 GROSVENOR SQUARE

Post town

LONDON

Postcode

W1K 2HN

County / Region

Country

ENGLAND

† Nationality

BRITISH

† Business occupation

RETAIL CONSULTANT

† Other directorships
(additional space next page)

See attached schedule

I consent to act as ~~** director / secretary~~ of the above named company

Consent signature

Raine Spencer

Date

02/03/06

* Voluntary details.

† Directors only.

** Please delete as appropriate

A director, secretary etc must sign the form below.

Signed

[Signature]

Date

2/3/06

(**a director / secretary / administrator / administrative receiver / receiver manager / receiver)

Please give the name, address, telephone number and, if available, a DX number and Exchange of the person Companies House should contact if there is any query.

COMPANY SECRETARY'S OFFICE,, HARRODS LIMITED, 87-135	
BROMPTON ROAD, KNIGHTSBRIDGE, LONDON, SW1X 7XL,	
ENGLAND	Tel 020 7225 6829
DX number	DX exchange

When you have completed and signed the form please send it to the Registrar of Companies at:

Companies House, Crown Way, Cardiff, CF14 3UZ

DX 33050 Cardiff

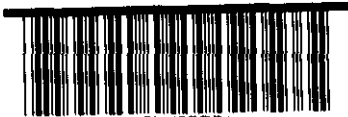
for companies registered in England and Wales

or

Companies House, 37 Castle Terrace, Edinburgh, EH1 2EB

for companies registered in Scotland

DX 235 Edinburgh



A31 *ABH09DEC* 206
COMPANIES HOUSE 03/03/2006

Company Number

835993

† Directors only.

† Other directorships

NOTES

Show the full forenames, NOT INITIALS. If the director or secretary is a corporation or Scottish firm, show the name on surname line and registered or principal office on the usual residential line.

Give previous forenames or surname(s) except:

- for a married woman, the name by which she was known before marriage need not be given.
- for names not used since the age of 18 or for at least 20 years.

A peer or individual known by a title may state the title instead of or in addition to the forenames and surname and need not give the name by which that person was known before he or she adopted the title or succeeded to it.

Other directorships.

Give the name of every company incorporated in Great Britain of which the person concerned is a director or has been a director at any time in the past five years.

You may exclude a company which either is, or at all times during the past five years when the person concerned was a director, was

- dormant
- a parent company which wholly owned the company making the return, or
- another wholly owned subsidiary of the same parent company.



**List of other directorships
Schedule to form 288a**

*Please complete in typescript,
or in bold black capitals.*

CHFP010

Company Number

835993

Company Name in full

HARRODS ESTATES LIMITED

Name

RAINE SPENCER

Company Name	Resignation
HARRODS (MANAGEMENT) LIMITED HARRODS INTERNATIONAL LIMITED	