REPORT OF THE TRUSTEES AND UNAUDITED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2014
FOR
THE TOTTENHAM TRIBUTE TRUST

DTE Business Advisory Services Limited
Chartered Accountants
Park House
26 North End Road
London
NW11 7PT
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THE TOTTENHAM TRIBUTE TRUST

REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 MARCH 2014

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31 March 2014. The trustees have adopted the provisions of the Statement of Recommended Practice (SORP) 'Accounting and Reporting by Charities' issued in March 2005.

REFERENCE AND ADMINISTRATIVE DETAILS
Registered Company number
04549452 (England and Wales)

Registered Charity number
1094092

Registered office
Park House
26 North End Road
London
NW11 7PT

Trustees
Jonathan Mark Adelman
Peter Alan Haring
Daniel Jonathan Wynne
Andrew Paul Porter
Lauren Clare Crader
Christopher Jamie Smith
James Edward Maloney
- deceased 22.10.14

Company Secretary
James Edward Maloney

Independent examiner
DTE Business Advisory Services Limited
Chartered Accountants
Park House
26 North End Road
London
NW11 7PT

STRUCTURE, GOVERNANCE AND MANAGEMENT
Governing document
The organisation is a charitable company, limited by guarantee, incorporated on 1 October 2002 and registered as a charity on 8 October 2002. The trust was established under a Memorandum of Association which established the objects and powers of the charitable company and is governed under its Articles of Association, which were updated on 27 January 2014.

Recruitment and appointment of new trustees
As set out in the Articles of Association, the trustees of the charity are elected to serve for a renewable term of 3 years. The trustees have a power to appoint new or additional trustees as determined by a simple majority at a meeting.

Induction and training of new trustees
In view of the size of the charity it is not considered necessary for the trustees to undergo formal training.

Organisational structure
The financial statements comply with current statutory requirements, the memorandum and articles of association and the Statement of Recommended Practice - Accounting and Reporting by Charities. The trustees consult on an ad hoc basis to review and assess requests for donations from the charity and potential opportunities to increase funds available.
THE TOTTENHAM TRIBUTE TRUST
REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 MARCH 2014

STRUCTURE, GOVERNANCE AND MANAGEMENT
Related parties
There were no transactions with related parties.

Risk management
The trustees have conducted their own review of major strategic, business and operational risks to which the charity is exposed and confirmed that systems have been established to enable regular reports to be produced so that necessary steps can be taken to mitigate those risks.

Andy Porter
It is with great sadness that the trustees record the death of Andy Porter. Andy served as a trustee for nine years and his contribution to the work of the charity will be greatly missed.

OBJECTIVES AND ACTIVITIES
Objectives and aims
The objects of the charity are to relieve in cases of need, hardship or distress persons who are or have been employees or engaged in the field of professional or amateur football in the United Kingdom and in particular, but without limitation, by Tottenham Hotspur F C including, but without limitation, any person who is or has been a representative player, manager or a member of medical, coaching or scouting staff associated with Tottenham Hotspur F C whether at first team, reserve team, youth, academy or schoolboy level whether or not such person had been involved with a competitive fixture for Tottenham Hotspur F C.

Grantmaking
The charity invites applications for grants through advertising on the World Wide Web at its site www.tottenhamtt.org. Each application is reviewed by the trustees against the objectives of the charity. Through its grantmaking activities, the charity furthers its objects and provides public benefit.

ACHIEVEMENT AND PERFORMANCE
A Tribute Match was organised to raise funds to support the charity, which took place on Thursday 16 October 2002 between Tottenham Hotspur F C and D C United. The match was managed and run by Tottenham Hotspur F C, producing funds for the charity of £148,077. During the year, the charity has benefited from both personal donations and receipts from various initiatives. In addition, restricted donations of £23,982 were received from the The Football Association.

The trustees are pleased to report that grants totalling £43,057 (2013: £6,421) have been made during the year, of which £37,676 (2013: £nil) was restricted.

FINANCIAL REVIEW
Reserves policy
The trustees have reviewed the reserves of the charity to ensure that the charity is provided with financial flexibility and a cushion against any future shortfalls in income. The level of free reserves at 31 March 2014 was £48,126 (2013: £61,796) of which £nil (2013: £13,694) is restricted. The trustees consider this level of free reserves satisfactory to meet future donations. The trustees review proposed donations carefully having regard for the current and future funds available.

Investment policy and objectives
Under the memorandum and articles of association, the charity has the power to make any investment which the trustees see fit.

FUTURE DEVELOPMENTS
The trustees will continue to seek out and assist beneficiaries including those to whom the charity has already made grants.
THE TOTTENHAM TRIBUTE TRUST
REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 MARCH 2014

STATEMENT OF TRUSTEES RESPONSIBILITIES
The trustees (who are also the directors of The Tottenham Tribute Trust for the purposes of company law) are responsible for preparing the Report of the Trustees and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing those financial statements, the trustees are required to

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charity SORP;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Approved by order of the board of trustees on 28 November 2014 and signed on its behalf by:

James Edward Maloney - Trustee
I report on the accounts for the year ended 31 March 2014 set out on pages five to nine.

Respective responsibilities of trustees and examiner
The charity's trustees (who are also the directors for the purposes of company law) are responsible for the preparation of the accounts. The charity’s trustees consider that an audit is not required for this year (under Section 144(2) of the Charities Act 2011 (the 2011 Act)) and that an independent examination is required.

Having satisfied myself that the charity is not subject to audit under company law and is eligible for independent examination, it is my responsibility to:

- examine the accounts under Section 145 of the 2011 Act
- to follow the procedures laid down in the General Directions given by the Charity Commission (under Section 145(5)(b) of the 2011 Act); and
- to state whether particular matters have come to my attention.

Basis of the independent examiner’s report
My examination was carried out in accordance with the General Directions given by the Charity Commission. An examination includes a review of the accounting records kept by the charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts, and seeking explanations from you as trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit, and consequently no opinion is given as to whether the accounts present a 'true and fair view' and the report is limited to those matters set out in the statements below.

Independent examiner’s statement
In connection with my examination, no matter has come to my attention:

(1) which gives me reasonable cause to believe that, in any material respect, the requirements

- to keep accounting records in accordance with Section 386 and 387 of the Companies Act 2006; and
- to prepare accounts which accord with the accounting records, comply with the accounting requirements of Sections 394 and 395 of the Companies Act 2006 and with the methods and principles of the Statement of Recommended Practice: Accounting and Reporting by Charities

have not been met; or

(2) to which, in my opinion, attention should be drawn in order to enable a proper understanding of the accounts to be reached.

[Signature]

Howard Woolf
DTE Business Advisory Services Limited
Chartered Accountants
Park House
26 North End Road
London
NW11 7PT

Date: 10 December 2014
THE TOTTENHAM TRIBUTE TRUST

STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 31 MARCH 2014

<table>
<thead>
<tr>
<th>Unrestricted fund</th>
<th>Restricted fund</th>
<th>2014 Total funds</th>
<th>2013 Total funds</th>
</tr>
</thead>
<tbody>
<tr>
<td>Notes</td>
<td>£</td>
<td>£</td>
<td>£</td>
</tr>
</tbody>
</table>

INCOMING RESOURCES
Incoming resources from generated funds
Voluntary income
Investment income 2 126 - 126 119

Total incoming resources

RESOURCES EXPENDED
Charitable activities
Grants 5,381 37,676 43,057 6,421
Governance costs 3,037 - 3,037 1,728

Total resources expended

NET INCOMING/(OUTGOING) RESOURCES
24 (13,694) (13,670) 3,732

RECONCILIATION OF FUNDS
Total funds brought forward 48,102 13,694 61,796 58,064

TOTAL FUNDS CARRIED FORWARD
48,126 - 48,126 61,796

CONTINUING OPERATIONS
All incoming resources and resources expended arise from continuing activities.

The notes form part of these financial statements
## Balance Sheet

**The Tottenham Tribute Trust**  
**Balance Sheet**  
**At 31 March 2014**

<table>
<thead>
<tr>
<th>Notes</th>
<th>Unrestricted fund</th>
<th>Restricted fund</th>
<th>2014 Total funds</th>
<th>2013 Total funds</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>£</td>
<td>£</td>
<td>£</td>
<td>£</td>
</tr>
</tbody>
</table>

### Current Assets

<table>
<thead>
<tr>
<th>Description</th>
<th>Notes</th>
<th>Unrestricted fund</th>
<th>Restricted fund</th>
<th>2014 Total funds</th>
<th>2013 Total funds</th>
</tr>
</thead>
<tbody>
<tr>
<td>Debtors</td>
<td>4</td>
<td>3,982</td>
<td>-</td>
<td>3,982</td>
<td>-</td>
</tr>
<tr>
<td>Cash at bank</td>
<td></td>
<td>45,824</td>
<td>-</td>
<td>45,824</td>
<td>63,415</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td>49,806</td>
<td>63,415</td>
</tr>
</tbody>
</table>

### Creditors

<table>
<thead>
<tr>
<th>Description</th>
<th>Notes</th>
<th>Unrestricted fund</th>
<th>Restricted fund</th>
<th>2014 Total funds</th>
<th>2013 Total funds</th>
</tr>
</thead>
<tbody>
<tr>
<td>Amounts falling due within one year</td>
<td>5</td>
<td>(1,680)</td>
<td>-</td>
<td>(1,680)</td>
<td>(1,619)</td>
</tr>
</tbody>
</table>

### Net Current Assets

<table>
<thead>
<tr>
<th>Description</th>
<th></th>
<th></th>
<th></th>
<th>48,126</th>
<th>61,796</th>
</tr>
</thead>
</table>

### Total Assets Less Current Liabilities

<table>
<thead>
<tr>
<th>Description</th>
<th></th>
<th></th>
<th></th>
<th>48,126</th>
<th>61,796</th>
</tr>
</thead>
</table>

### Net Assets

<table>
<thead>
<tr>
<th>Description</th>
<th></th>
<th></th>
<th></th>
<th>48,126</th>
<th>61,796</th>
</tr>
</thead>
</table>

### Funds

<table>
<thead>
<tr>
<th>Description</th>
<th></th>
<th></th>
<th></th>
<th>48,126</th>
<th>48,102</th>
</tr>
</thead>
<tbody>
<tr>
<td>Unrestricted funds</td>
<td>6</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Restricted funds</td>
<td></td>
<td>-</td>
<td>13,694</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

### Total Funds

<table>
<thead>
<tr>
<th>Description</th>
<th></th>
<th></th>
<th></th>
<th>48,126</th>
<th>61,796</th>
</tr>
</thead>
</table>

*The notes form part of these financial statements*
THE TOTTENHAM TRIBUTE TRUST

BALANCE SHEET - CONTINUED

AT 31 MARCH 2014

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 31 March 2014.

The members have not required the charitable company to obtain an audit of its financial statements for the year ended 31 March 2014 in accordance with Section 476 of the Companies Act 2006.

The trustees acknowledge their responsibilities for

(a) ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and

(b) preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

These financial statements have been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small charitable companies.

The financial statements were approved by the Board of Trustees on 28 November 2014 and were signed on its behalf by:

[Signature]

James Edward Maloney - Trustee

The notes form part of these financial statements
1. **ACCOUNTING POLICIES**

   **Accounting convention**
   The financial statements have been prepared under the historical cost convention, the Companies Act 2006 and the requirements of the Statement of Recommended Practice, Accounting and Reporting by Charities.

   **Financial reporting standard number 1**
   Exemption has been taken from preparing a cash flow statement on the grounds that the charitable company qualifies as a small charitable company.

   **Incoming resources**
   Voluntary income is received by way of donations and gifts and is included in full in the Statement of Financial Activities when receivable. Gifts donated for resale are included as income when they are sold. Donated assets would be included at the value to the charity where this can be quantified and a third party is bearing the cost. The value of services provided by volunteers has not been included. Donations received in relation to particular ex-players are disclosed under restricted funds.

   Income from investments are included in the year in which they are receivable.

   **Resources expended**
   Resources expended are included in the Statement of Financial Activities are recognised in the year in which they are incurred.

   Governance costs include those incurred in the governance of the charity and its assets and are primarily associated with constitutional and statutory requirements.

   The support costs associated with grantmaking activities was £nil (2012: £nil). Other resources expended relate to minor expenses and small benevolent gifts to ex-players. Grants offered subject to conditions which have not been met at the year end date are noted as a commitment but not accrued as expenditure.

   **Taxation**
   The charity is exempt from corporation tax on its charitable activities.

   **Fund accounting**
   Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

2. **INVESTMENT INCOME**

<table>
<thead>
<tr>
<th></th>
<th>2014</th>
<th>2013</th>
</tr>
</thead>
<tbody>
<tr>
<td>Deposit account interest</td>
<td>126</td>
<td>119</td>
</tr>
</tbody>
</table>

3. **TRUSTEES’ REMUNERATION AND BENEFITS**

   There were no trustees’ remuneration or other benefits for the year ended 31 March 2014 nor for the year ended 31 March 2013.

   **Trustees’ expenses**
   There were no trustees’ expenses paid for in the year ended 31 March 2014 nor for the year ended 31 March 2013.
4. **DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR**

   2014       2013
   £         £
   Other debtors     3,982       -

5. **CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR**

   2014       2013
   £         £
   Other creditors     1,680       1,619

6. **MOVEMENT IN FUNDS**

<table>
<thead>
<tr>
<th></th>
<th>At 1/4/13</th>
<th>Net movement in funds</th>
<th>At 31/3/14</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>£</td>
<td>£</td>
<td>£</td>
</tr>
<tr>
<td>Unrestricted funds</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Benevolent fund</td>
<td>48,102</td>
<td>24</td>
<td>48,126</td>
</tr>
<tr>
<td>Restricted funds</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Benevolent fund</td>
<td>13,694</td>
<td>(13,694)</td>
<td>-</td>
</tr>
<tr>
<td><strong>TOTAL FUNDS</strong></td>
<td>61,796</td>
<td>(13,670)</td>
<td>48,126</td>
</tr>
</tbody>
</table>

Net movement in funds, included in the above are as follows:

<table>
<thead>
<tr>
<th></th>
<th>Incoming resources £</th>
<th>Resources expended £</th>
<th>Movement in funds £</th>
</tr>
</thead>
<tbody>
<tr>
<td>Unrestricted funds</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Benevolent fund</td>
<td>8,442</td>
<td>(8,418)</td>
<td>24</td>
</tr>
<tr>
<td>Restricted funds</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Benevolent fund</td>
<td>23,982</td>
<td>(37,676)</td>
<td>(13,694)</td>
</tr>
<tr>
<td><strong>TOTAL FUNDS</strong></td>
<td>32,424</td>
<td>(46,094)</td>
<td>(13,670)</td>
</tr>
</tbody>
</table>

7. **LEGAL STATUS OF THE CHARITY**

The charity is a company limited by guarantee and has no share capital. Every member guarantees, if the charity is dissolved while he or she remains a member or within 12 months afterwards, to pay up to £1 towards the costs of dissolution and the liabilities incurred by the charity while the contributor was a member.