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BOLTON WANDERERS
FOOTBALL AND ATHLETIC COMPANY LIMITED

DIRECTORS' REPORT
and
STATEMENT of ACCOUNTS

30th JUNE, 1980



BOLTON WANDERERS FOOTBALL AND ATHLETIC COMPANY LIMITED

PRESIDENT:

J. BATTERSBY, Esq.

LIFE-VICE PRESIDENTS:

B. COWSILL, Esq.

W. G. ISHERWOOD, Esq.

J. W. WOODS, Esq.

DIRECTORS:

G. WARBURTON, Esq., (Chairman)

S. JONES, Esq.

B. TURNBULL, Esq.

G. E. ASHWORTH, Esq.

J. LIGHTBOWN, Esq.

H. D. WARBURTON, Esq.

SECRETARY:

D. McBAIN, Esq.

MANAGER:

S. ANDERSON, Esq.

REGISTERED OFFICE:

Burnden Park, Bolton

AUDITORS:

KEVAN PILLING & CO., Chartered Accountants, Bolton

BANKERS:

WILLIAMS & GLYN'S BANK LIMITED, Bolton

SOLICITORS:

CYRIL MORRIS, ARKWRIGHT & CO., Bolton

NOTICE OF ANNUAL GENERAL MEETING

NOTICE IS HEREBY GIVEN that the ANNUAL GENERAL MEETING of Shareholders will be held on Thursday, 30th October, 1980 at the Executive Club, Burnden Park, Bolton at 7-30 o'clock in the evening for the following purposes:

1. To receive and to consider the Company's Accounts for the year ended 30th June, 1980 together with the Reports of the Directors and Auditors thereon.
2. To elect Directors.
3. To re-appoint Kevan Pilling & Co. auditors and to authorise the Directors to fix their remuneration.
4. To transact any other Ordinary Business of the Company.

Burnden Park,
Bolton.
6th October, 1980

By order of the Board
D. McBAIN
Secretary

A member entitled to attend and vote at the Meeting is entitled to appoint a proxy to attend and vote instead of him. A proxy need not be a member of the Company.

Proxy forms to be valid, must be received at the Registered Office of the Company not less than forty-eight hours before the time fixed for the Meeting.

NOTE: Admission to the Meeting will be by production of these Accounts.
Will Members please notify the Secretary, in writing, of any change of address.

REPORT OF THE CHAIRMAN

The Season 1979/1980 finished with the Club being relegated to the Second Division having obtained only 25 points.

Everyone at the Club was extremely disappointed because a tremendous amount of effort had gone into the running of the Club but football is full of disappointments.

During the Season the Club dispensed with the services of Mr. I. D. Greaves. In his place Stan Anderson was appointed Manager and he recruited Tony Dunne as First Team Coach. We wish them every success for the future and are positive they will make a successful team. The remainder of the backroom staff remain the same with Jim Conway, Chief Scout, Walter Joyce, Reserve Team Coach and Jim Headrige, Physiotherapist to whom a special thank you must be accorded for the excellent work done.

We were sorry to lose the services of two Directors, Vice Chairman, Mr. J. W. Woods and Financial Director Mr. B. Cowsill. We wish to place on record the Club's appreciation for all the sterling work they did. The Board was unanimous in offering them both Life Vice Presidencies and were delighted when they both accepted.

The new Director co-opted onto the Board, Mr. Brian Turnbull has offered much to the Club and has been unstinting in his efforts to do a successful job as a Director.

Again during the closed season a tremendous amount of work was undertaken at the ground. The Manchester Road Stand was re-seated and much work done to the antiquated toilet facilities. The playing pitch was regraded and drained. An automatic pop-up Sprinkler irrigation system was installed as was an under-soil heating system. The Board have chosen in their opinion the finest system being produced at the present time. The roadway at the rear of the Burnden Stand has been resurfaced and the stand itself has been re-clad thanks to a partial grant from the local authority. Extra floodlights, 6 to each tower, have been added to raise the standard of floodlighting even higher. The total cost of all this work has been in the region of £250,000.

All the work would not have been possible without the expertise of the Commercial Department especially the Development Associations Lotteries. We would like to thank our Commercial Department, our voluntary committees and all our agents who participate in helping to raise the money. In addition to the lotteries the Club has received increased revenue from all other ancillary activities.

The attendances during the season reflected the Club's performance on the field and the average of 17,500 was 4,000 down on the previous season. We feel that the drop in attendance is due not only to the team's performance but to the increases in hooliganism which is causing all the Clubs a great deal of concern. It is costing Clubs an excessive amount of money to police a game as well as keeping spectators away. Everyone says that something should be done but no one has yet come up with the answers.

The open day held in early August was a resounding success. What was pleasing to the Club was the number of families who attended. I would like to thank all the Management, Players and Staff who gave their time to make the event the success it was.

The Board is anxious to maximise the use of the ground and many ideas are being discussed. The Board is extremely concerned that nothing must detract from the main purpose of the Club and that is to play Association Football in the Football Leagues.

With regret I have to announce the sad loss of one of our Vice Presidents, Dr. J. B. Wright, also Mr. Basil Morris, a partner in the Club's Solicitors, and Mr. Bill Hibbert and Mr. Harry Ingram both stalwarts of the Development Association Committee and the Club for many years.

I wish to record my grateful thanks to the Club Doctors for their excellent work and to everyone who helped in the efficient running of the Club.

I also wish to thank the Shareholders and loyal supporters for their continued support.

REPORT OF THE DIRECTORS

The Directors submit their Report and Audited Accounts for the year ended 30th June, 1980.

Financial Results

The financial results for the year are set out in the attached accounts.

Activities

The principal activities of the Company continue to be those of a Professional Football League Club.

Your Directors and their interests in the Shares of the Company were as follows:

	Number of Shares			
	At 30th June, 1980		At 30th June, 1979	
	Ordinary Shares of £3	Special Ordinary Shares of £1	Ordinary Shares of £3	Special Ordinary Shares of £1
G. Warburton, Esq.	900	492	900	467
G. E. Ashworth, Esq.	—	100	—	100
S. Jones, Esq.	—	50	—	50
J. Lightbown, Esq.	—	75	—	50
B. Turnbull, Esq. (appointed 17.1.80)	—	931	—	—
H. D. Warburton, Esq.	900	590	900	595
B. Cowsill, Esq. (resigned 9.1.80)	—	—	—	25
J. W. Woods, Esq. (resigned 27.11.80)	—	—	10	165

Re-Election of Directors

In accordance with the Articles of Association, Messrs. G. E. Ashworth, B. Turnbull, G. Warburton and H. D. Warburton retire from the Board by rotation and being eligible offer themselves for re-election.

Dividends

The Directors do not recommend the payment of a dividend.

Charitable and Political Contributions

The Company made no contributions for charitable or political purposes.

Auditors

In accordance with Section 14 of the Companies Act 1976 a resolution proposing the re-appointment of Kevan Pilling & Co., as auditors of the Company, will be put to the Annual General Meeting.

23rd September, 1980.

By order of the Board
G. Warburton
Chairman

BOLTON WANDERERS FOOTBALL AND ATHLETIC COMPANY LIMITED

AUDITORS' REPORT

**To the Members of
Bolton Wanderers Football and Athletic Company Limited**

In our opinion the accounts and notes set out on pages 7 to 11 which have been prepared on the historical cost basis of accounting, give, on this basis, a true and fair view of the state of the Company's affairs at 30th June, 1980 and of the profit and source and application of funds for the year ended on that date and comply with the Companies Acts 1948 and 1967.

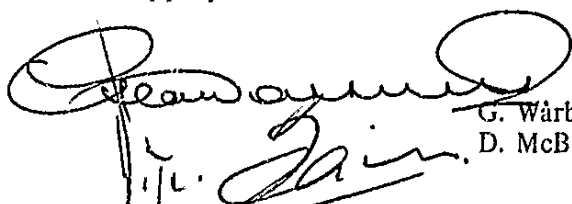
23rd September, 1980

Kevan Pilling & Co.
Chartered Accountants, Bolton

BOLTON WANDERERS FOOTBALL AND ATHLETIC COMPANY LIMITED

BALANCE SHEET at 30th JUNE, 1980

	1980	1979
	£	£
FIXED ASSETS:		
Freehold Land and Buildings	254,845	215,904
Machinery and Equipment	130,525	37,025
Motor Vehicles	36,503	10,584
Fixtures and Fittings	6,248	6,418
	428,121	269,931
INVESTMENT (Loan Note Fund)	12,926	13,340
CURRENT ASSETS:		
Sundry Debtors and Prepayments	408,818	131,690
Stock on Hand at cost—		
Executive Club	2,544	2,558
Shop	7,120	—
Cash in Bank and in Hand—		
Season Ticket Account	102,853	224,534
General Account	(201,472)	(123,427)
	319,863	235,355
CURRENT LIABILITIES:		
Sundry Creditors and Accrued Charges	334,605	465,120
Season Tickets 1980/81, in advance	89,306	211,782
	423,911	676,902
Net Current (Liabilities)	(104,048)	(441,547)
	336,999	(158,276)
DEFERRED LIABILITIES:		
Loan—(Secured on Executive Club Premises)	21,940	23,390
Corporation Tax 1980 due 1.1.1982	1,077	—
Net Assets/(Liabilities)	£313,982	£(181,666)
REPRESENTED BY:		
Subscribed Share Capital	35,196	35,196
£25 Loan Notes 1980/99	20,625	22,200
Capital Reserve	31,418	31,418
Loan Note Redemption Fund	16,285	15,374
	103,524	104,188
Unappropriated Profit	210,458	(285,854)
	£313,982	£(181,666)



G. Warburton, Chairman
D. McBain, Secretary

The Notes on pages 10 and 11 form part of these Accounts.

BOLTON WANDERERS FOOTBALL AND ATHLETIC COMPANY LIMITED

REVENUE ACCOUNT for the year ended 30th JUNE, 1980

	INCOME	1980	1979
		£	£
Gate Receipts		610,043	677,217
Sundry Receipts		187,931	113,590
Players' Transfer Fees, less payable		423,972	—
Bank Interest		2,693	20,260
Profit on Sale of Fixed Assets		2,122	1,763
		1,226,761	812,830

	EXPENDITURE		
Salaries and Wages		616,655	430,670
Match Expenses and Ground Maintenance		383,614	242,036
Players' Transfer Fees, less receivable		—	742,135
General Administration		57,277	51,380
Audit Fee		1,200	1,000
Bank Interest		6,015	—
Amount written off Fixed Assets		20,077	20,691
		1,084,838	1,487,912
Profit (Loss) for the year.		£141,923	£(675,082)

PROFIT AND LOSS ACCOUNT for the year ended 30th JUNE, 1980

		1980	1979
Accumulated Losses at 30th June, 1979		(285,854)	78,947
Donations received from Development Associations		249,628	233,135
Grant received from Ground Improvements Trust		105,838	77,146
		69,612	389,228
Profit (Loss) from Revenue Account	141,923		(675,082)
Taxation on Interest Received	1,077		—
Profit after Taxation		140,846	
Unappropriated Profit at 30th June, 1980		£210,458	£(285,854)

BOLTON WANDERERS FOOTBALL AND ATHLETIC COMPANY LIMITED

STATEMENT OF SOURCE AND APPLICATION OF FUNDS Year ended 30th JUNE, 1980

	1980	1979
	£	£
Source of Funds:		
Profit (Loss) before Tax	141,923	(675,082)
Adjustment for items not involving the movement of funds:		
Depreciation	20,077	20,691
Profit on Sale of Fixed Assets	(2,122)	(1,763)
	<u>159,878</u>	<u>(656,154)</u>
Funds from other Sources:		
Proceeds from Sale of Fixed Assets	38,480	2,625
Donations from Development Associations during the year	249,628	233,135
Grant from Ground Improvements Trust	105,838	77,146
Withdrawal from Loan Note Investment	<u>1,325</u>	—
	<u>395,271</u>	<u>—</u>
	<u>555,149</u>	<u>(343,248)</u>
Application of Funds:		
Loan Notes Repayable	1,575	—
Purchase of Fixed Assets	<u>214,625</u>	126,966
	<u>216,200</u>	<u>126,966</u>
	<u>£338,949</u>	<u>£(470,214)</u>
Working Capital was increased by:		
Increase in Sundry Debtors	277,128	44,848
Decrease in Loans	1,450	1,450
Decrease in Advance Sales of Season Tickets	122,476	37,673
Increase in Stock on Hand	7,106	—
Decrease in Sundry Creditors	<u>130,515</u>	<u>—</u>
	<u>538,675</u>	<u>83,971</u>
but was decreased by:		
Increase in Sundry Creditors	—	246,186
Decrease in Stock on Hand,	—	454
Decrease in Cash at Bank and in Hand	<u>199,726</u>	<u>307,545</u>
	<u>199,726</u>	<u>554,185</u>
	<u>£338,949</u>	<u>£(470,214)</u>

BOLTON WANDERERS FOOTBALL AND ATHLETIC COMPANY LIMITED

NOTES ON THE ACCOUNTS FOR THE YEAR ENDED 30th JUNE, 1980

1. ACCOUNTING POLICIES

- (a) **Stock**
Stock is valued at the total of the lowest of cost and net realisable value of the separate items of Stock.
- (b) **Depreciation**
Depreciation against specific assets is provided at the following rates which are calculated to write off those assets over their useful working life.
- | | |
|-------------------------|-------------|
| Land and Buildings | see Note 7 |
| Machinery and Equipment | 10% of cost |
| Motor Vehicles | 25% of cost |
- (c) **Taxation**
Corporation Tax is provided at 40% on the Bank Interest received in the year.
Taxation Losses of approximately £1,000,000 remain available for relief in future years.

2. TURNOVER

The turnover of the Company is based on actual receipts, including amounts accrued due.

3. FIXED ASSETS

	Cost or Valuation £	Depreciation £	Net £
FREEHOLD AND LEASEHOLD LAND AND BUILDINGS:			
As per Professional Valuation dated 1970	105,000	—	
Cost since 1970	120,904	10,000	
Additions less sales during year	- 28,941	(10,000)	254,845
MACHINERY AND EQUIPMENT AND MOTOR VEHICLES			
Balance at beginning of year	91,045	43,436	
Additions less sales during year	127,829	8,410	
Balance at end of year	218,874	51,846	167,028
FURNITURE, FITTINGS AND EQUIPMENT			
Balance at beginning of year	14,412	7,994	
Additions during the year	685	855	
Balance at end of year	15,097	8,849	6,248

4. CAPITAL EXPENDITURE COMMITMENTS

Capital expenditure commitments at 30th June, 1980 were as follows:

Contracted for	£30,000	(1979 £90,000)
Not contracted for	£40,000	(1979 Nil)

5. SHARE CAPITAL

(unchanged during year)				
Special Ordinary Shares of £1 each	Number	Authorised £	Issued and Fully Paid Number	£
Ordinary Shares of £3 each	4,000	4,000	3,750	3,750
	40,000	120,000	10,482	31,446
		124,000		35,196

6. DIRECTORS' AND EMPLOYEES' REMUNERATION

In accordance with Regulation 43 (iv) of the Football Association and Article 80 of the Company's Articles of Association no fees or other emoluments are payable to the Directors.

Details of employees whose total remuneration exceeded £20,000 are:

	Number of Employees	
	1980	1979
£20,001-£25,000	2	2
£25,001-£30,000	2	1

7. The Directors are of the opinion that the market value of the Freehold Land and Buildings at Burnden Park and Bromwich Street is in excess of the book value and therefore no provision for depreciation is required. But in view of the specialised nature of these assets the Directors are unable to say what the present day value is.

8. £25 LOAN NOTES 1980-1999

Loan Notes are repayable by an annual draw spread over 20 years until the year 1999.

The cash at Bank on Loan Note Redemption account has been invested as follows:

	Cost 1980	Cost 1979
£13,500 London County 6½ % Stock 1988-1990 (Market value £8,924 approx.)	9,008	9,008
Deferred Annuity Policy	2,958	2,958
	11,966	11,966
Cash at Bank (interest on London County Stock)	960	1,374
	£12,926	£13,340

9. CONTINGENT LIABILITY

There is a contingent liability in respect of players' loyalty bonus. At 30th June, 1980 this liability amounted to £6,104 (1979 £13,707).

10. BANK OVERDRAFT FACILITIES

As security for any advances that may be made from time to time the Bank holds a Deed of Debenture dated August, 1978 creating a Fixed Charge on all the Company's assets held at the date and a Floating Charge on all assets acquired after that date excepting the Executive Club premises over which the Bank holds a second mortgage.